

Analysis of present states and future prospects



**Park City Center
(Lancaster, Pennsylvania, USA)
March 27, 2021 Open !**

ROUND ONE Corporation

C.E.O. and President Masahiko Sugino

**Tokyo Stock Exchange First Section
Code Number: 4680**

May 12,2021

Analysis of consolidated operating results Apr. 2020~Mar.2021 Actual [Year-on-year]



※(Unit ¥bn) ※ Figures below ¥10 million have been truncated. Percentage is rounded off to one decimal place.

		Unit	Term 2020.3 Actual (2019.4~2020.3)	Term 2021.3 Actual (2020.4~2021.03)	Differ(%)
Stores	Total stores at the end of the term ①	Store	144	145	+0.7
	No. of months total stores operation	Month	1,660	② —	—
P/L	Bowling		24.46	13.37	(45.3)
	Amusement		52.66	34.25	(35.0)
	Karaoke (including other sales of the USA)		11.45	4.31	(62.4)
	Spo-cha		13.02	6.59	(49.4)
	Others		3.16	2.44	(22.9)
	Total sales		104.77	60.96	(41.8)
	Cost of sales		92.40	77.21	(16.4)
	Gross profit		12.37	(16.24)	—
	S.G.A. expenses		3.49	3.04	(13.0)
	Operating income		8.88	(19.28)	—
	Non-operating income & loss		(0.15)	(0.52)	—
	Ordinary income ③		8.72	(19.81)	—
	Ordinary income margin		8.3%	—	—
	Extraordinary income & loss ④		(1.55)	(2.01)	—
	Income before income taxes and others		7.16	(21.82)	—
Corporate tax, etc.		2.37	(3.85)	—	
Net income		4.79	(17.97)	—	

① [Number of stores]

Japan(100 stores) : 3 stores closed

Russia(1 store): 1 store opened

The USA(44 stores):5 stores opened, 2 stores closed

② [No. of months stores were open during the term]

Due to the effect of the temporary closure, the description is not included.

③ [Ordinary income]

Term 2020.3 Actual Ordinary income ¥8.72bn

◆Japan Ordinary income & loss ¥(20.32)bn

[Breakdown] Decrease in sales ¥(30.90)bn

Decrease in personnel exp. ¥2.17bn

Decrease in promotion exp.
(Amusement merchandise exp., etc.) ¥1.59bn

Decrease in advertising exp. ¥1.52bn

Decrease in purchases ¥1.24bn

Decrease in rent exp. ¥0.87bn

Decrease in utility exp. ¥0.85bn

Decrease in supplies exp. ¥0.78bn

Decrease in communication exp. ¥0.76bn

Increase in subsidy income ¥0.42bn

Increase/Decrease in other exp. ¥0.38bn

◆The USA Ordinary income & loss ¥(7.75)bn

[Breakdown] Decrease in income of existing stores ¥(7.03)bn

Decrease in income of new stores ¥(1.34)bn

Decrease in initial investment cost ¥0.62bn

◆China, Russia and other ¥(0.46)bn

Term 2021.3 Actual Ordinary income ¥(19.81)bn

④ [Extraordinary income & loss breakdown]

Term 2020.3 Actual Extraordinary loss ¥(1.55)bn

• Loss on disposal of fixed assets, etc. ¥(0.46)bn

• Impairment loss ¥(1.08)bn

Term 2021.3 Actual Extraordinary loss ¥(2.01)bn

• Loss on disposal of fixed assets, etc. ¥(0.12)bn

• Impairment loss ¥(1.89)bn

Japan and The USA total sales and Year-on-year comparison of existing stores (Actual)



[Japan] Total sales and Year-on-year comparison of existing stores

※ Figures below ¥10 million have been truncated. Percentage is rounded off to one decimal place.

	Unit		1st half						2nd half						Term	
			1st Q		2nd Q		1st half		3rd Q		4th Q		2nd half			
			Total sales	Year-on-Year	Total sales	Year-on-Year	Total sales	Year-on-Year	Total sales	Year-on-Year	Total sales	Year-on-Year	Total sales	Year-on-Year	Total sales	Year-on-Year
Bowling	¥bn	%	1.27	(75.5)	3.77	(31.4)	5.04	(52.8)	3.38	(28.1)	4.14	(34.7)	7.53	(31.9)	12.58	(42.2)
Amusement	¥bn	%	2.76	(70.9)	8.57	(21.3)	11.33	(44.4)	8.14	(7.5)	8.70	(8.5)	16.85	(8.0)	28.18	(27.2)
Karaoke	¥bn	%	0.36	(80.3)	1.14	(43.3)	1.50	(60.9)	1.06	(37.7)	0.98	(46.7)	2.05	(42.4)	3.55	(52.0)
Spo-cha	¥bn	%	0.48	(85.1)	1.80	(49.4)	2.28	(66.5)	1.65	(36.7)	2.62	(27.3)	4.27	(31.2)	6.56	(49.6)
Others	¥bn	%	0.35	(52.5)	0.72	(11.1)	1.08	(31.0)	0.65	(10.3)	0.70	(17.3)	1.36	(14.1)	2.44	(22.5)
Total sales	¥bn	%	5.23	(74.5)	16.01	(29.7)	21.25	(50.9)	14.90	(19.7)	17.17	(22.6)	32.07	(21.3)	53.33	(36.6)
No. of Sat./Sun./Holidays over previous year	Days		(2)		+1		(1)		(1)		(1)		(2)		(3)	
No. of stores at the end of each term in Japan (All stores / existing stores)			103/103		103/103		103/103		103/103		100/100		100/100		100/100	

※ Shinkaichi, Tochigi・hinokuchi and Shimonoseki have closed down on March 31, 2021

※ Please refer to page 16 and 17 for the number of stores.
 ※ Figures below ¥10 million have been truncated. Percentage is rounded off to one decimal place.

[The USA] Total sales and Year-on-year comparison of existing stores

	Unit		1st half						2nd half						Term	
			1st Q		2nd Q		1st half		3rd Q		4th Q		2nd half			
			Total sales	Year-on-Year	Total sales	Year-on-Year	Total sales	Year-on-Year	Total sales	Year-on-Year	Total sales	Year-on-Year	Total sales	Year-on-Year	Total sales	Year-on-Year
Bowling	¥bn	%	0.02	(97.0)	0.17	(81.2)	0.20	(89.1)	0.22	(74.3)	0.34	(51.3)	0.57	(62.8)	0.78	(76.0)
Amusement	¥bn	%	0.34	(91.6)	1.28	(75.4)	1.63	(83.4)	1.54	(66.5)	2.87	(29.5)	4.41	(47.0)	6.04	(64.9)
Karaoke, etc.	¥bn	%	0.01	(98.7)	0.15	(89.4)	0.17	(94.1)	0.22	(87.1)	0.38	(70.2)	0.60	(78.9)	0.77	(85.9)
Total sales	¥bn	%	0.39	(93.6)	1.61	(78.7)	2.00	(86.1)	1.99	(72.0)	3.59	(40.0)	5.59	(55.6)	7.60	(70.4)
No. of Sat./Sun./Holidays over previous year	Days		±0		±0		±0		±0		+1		+1		+1	
No. of stores at the end of each term in The USA (All stores / existing stores)			41/32		43/34		43/34		43/36		44/38		44/38		44/38	

※ Forex : 1 USD = 106.10 JPY

※ From 4th Q, Spo-cha sales are included in Karaoke, etc.

※ Comparison of existing stores with the previous year is calculated in dollars for stores that have been opened for 13 months or longer.

Business conditions



Operating situations

◆ Operating situations (As of 10 AM May 12, 2021 in Japan)

[Japan] 78 stores are in operation and 21 stores are temporarily closed

[The USA] 43 stores are in operation and 2 stores are temporarily closed / [Russia] 1 store is in operation

In Japan, in compliance with the request from local governments based on emergency declaration, 21 stores are temporarily closed and operating hours in some stores have been shortened. In the USA, the restrictions by local governments such as temporarily closure, shortened operating hours and limited operation have impacted.

Countermeasures to prevent the infection of COVID-19 in stores

- The employees : Requirement for body temperature inspection before work / hands washing and alcohol sterilization regular basis / wearing a face mask during work
 - The customers : Requirement for body temperature inspection and a face mask at the time of entering (in Japan)
 - Installation of alcohol sanitizer in each place of the store
 - Antimicrobial and antiviral coating (KYOH PARA) for facilities and play equipment (in Japan)
 - Alcohol sterilization of each game machine and play equipment
 - Rental sterilized microphone for each person at Karaoke area (in Japan)
 - Operation with sufficient ventilation and secure distance between customers
- etc.

Term 2022.03 Consolidated plan (Store openings and closings, P/L)



※ Figures below ¥10 million have been truncated. Percentage is rounded off to one decimal place.

		Unit	Term 2022.3 Plan				
			Consolidated	Japan	The USA	Russia	China
Stores①	No. of openings	Store	11	1	5	—	5
	No. of closings	Store	1	1	—	—	—
	No. of total stores (at the end of term)	Store	155	100	49	1	5
	[Break down] Own stores (land & building and building structure)	Store	21	21	—	—	—
	Leased stores (interior structure only)	Store	134	79	49	1	5
P/L	Bowling	¥bn	22.49	18.87	3.54	0.07	
	Amusement	¥bn	55.33	36.37	17.98	0.96	
	Karaoke (including other sales of the USA)	¥bn	11.43	5.82	5.43	0.17	
	Spo-cha	¥bn	13.67	11.98	0.81	0.88	
	Cre-cha	¥bn	0.50	0.50	—	—	
	Others	¥bn	2.70	2.70	—	—	
	Total sales	¥bn	106.14	76.26	27.78	2.10	
	Operating income	¥bn	6.12	4.23	2.33	(0.44)	
	Ordinary income	¥bn	5.39	3.92	2.11	(0.64)	
	Ordinary income margin	%	5.1	5.1	7.6	—	
	Extraordinary income & loss ②	¥bn	(0.40)	(0.24)	(0.13)	(0.02)	
Income before income taxes and others	¥bn	4.99	3.68	1.97	(0.66)		
Corporate tax, etc.	¥bn	1.78	1.29	0.51	(0.02)		
Net income	¥bn	3.21	2.39	1.45	(0.64)		

(Note) ① 11 stores open (1 store in Japan, 5 stores in the USA, 5 stores in China), 1 store closes (1 store in Japan)

② Extraordinary income & loss : Loss on disposal of fixed assets, etc. ¥(0.40)bn

※ Forex : 1 USD=110.7 JPY、1 CNY=16.8 JPY、1 RUB=1.4 JPY

※ P/L of Russia and China are summed up.

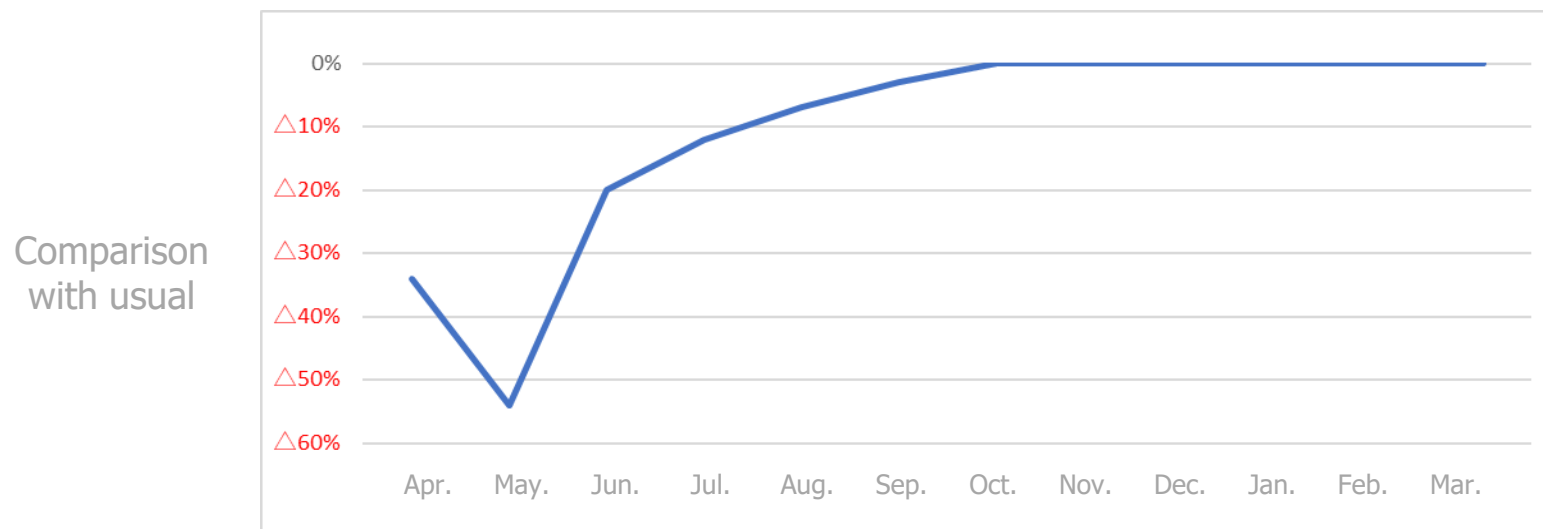
Basis of Term 2022.3 Plan ①

Calculation basis of performance

Performance plan for each country is calculated based on the assumption below.

[Japan] Total sales ¥76.26bn (In comparison with usual (10.6)%) Ordinary income ¥3.92bn

[Japan] Trend in sales forecast



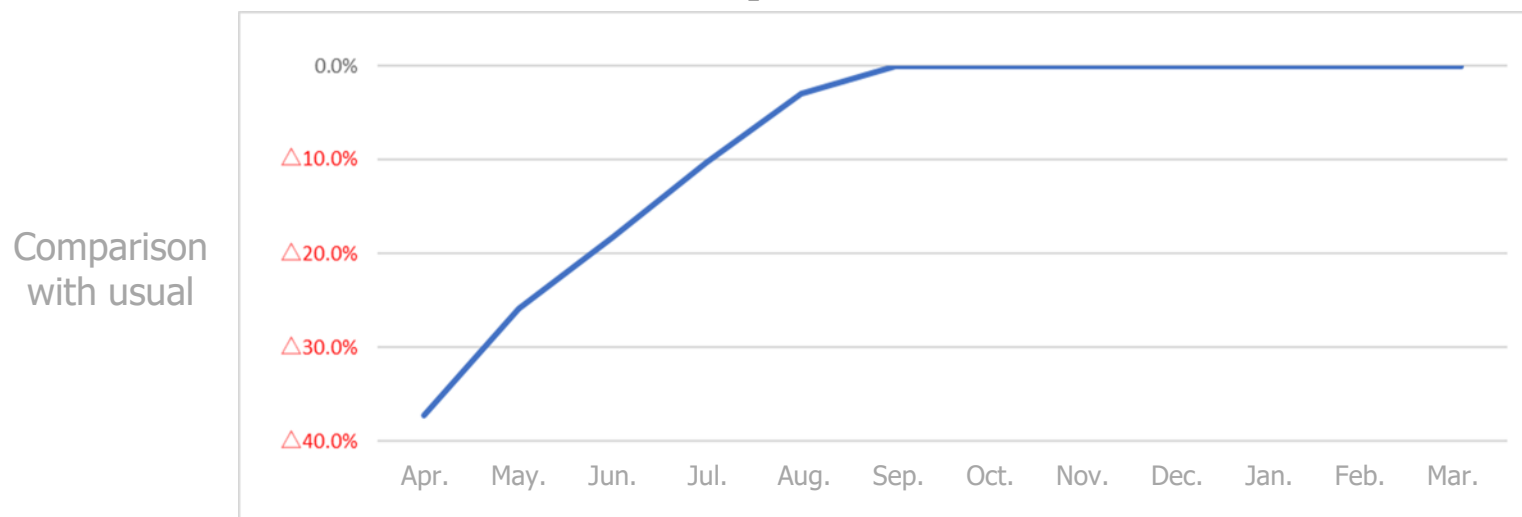
※ Compared period: February 2019~January 2020

Assuming that the number of infected people will be decreased due to the restrictions by the government, sales are expected to start returning to usual from June. Also, assuming that vaccination for the elderly is completed and vaccination for the general public is started in July, sales after later half of 2nd Q are expected to be returned to usual.

Basis of Term 2022.3 Plan ②

【The USA】 Total sales ¥27.78bn (In comparison with usual (11.0)%) Ordinary income ¥2.11bn

【The USA】 Trend in sales forecast



※Compared with usual sales based on the average store sales on page 15.

At the time of preparation of this material, 2 stores are temporarily closed and also reopened stores are in operation with restrictions. Assuming that vaccination for the general public is more proceeded than Japan, the restrictions are expected to be lifted gradually in few months and sales will be returned to usual.

【Others】 Total sales ¥2.10bn Ordinary income ¥(0.64)bn

- Russia : The first store is effected by COVID-19 for now, however sales are assumed to increase from 3rd Q.
- China : Performance of 3 stores planed to be opened in the first half and 2 stores planed to be opened in the second half is reflected.

Japan and The USA sales and Comparison with usual of existing stores (Plan)



[Japan] Term 2022.3 Plan Sales and Comparison with usual of existing stores

※ Please refer to page 17 for the number of stores.
※ Figures below ¥10 million have been truncated. Percentage is rounded off to one decimal place.

	Unit		1st Q		2nd Q		1st half		3rd Q		4th Q		2nd half		Term	
			Sales	Usual	Sales	Usual	Sales	Usual	Sales	Usual	Sales	Usual	Sales	Usual	Sales	Usual
			¥bn	%												
Bowling	¥bn	%	3.11	(39.6)	4.88	(9.7)	7.99	(24.3)	4.60	(0.8)	6.26	(0.3)	10.87	(0.5)	18.87	(12.3)
Amusement	¥bn	%	6.86	(26.6)	10.41	(2.5)	17.27	(13.7)	8.83	+1.7	10.26	+0.8	19.09	+1.2	36.37	(6.5)
Karaoke	¥bn	%	0.74	(57.6)	1.48	(22.4)	2.23	(39.2)	1.59	(2.5)	1.99	(1.0)	3.59	(1.7)	5.82	(20.6)
Spo-cha	¥bn	%	1.65	(51.9)	3.14	(16.0)	4.80	(33.2)	2.71	(4.0)	4.47	(1.4)	7.18	(2.4)	11.98	(17.8)
Cre-cha	¥bn	%	0.08	—	0.07	—	0.15	—	0.14	—	0.20	—	0.34	—	0.50	—
Others	¥bn	%	0.52	(29.2)	0.72	(8.7)	1.24	(18.6)	0.69	(2.6)	0.76	(3.8)	1.45	(3.2)	2.70	(11.0)
Total sales	¥bn	%	12.98	(36.3)	20.73	(7.6)	33.71	(21.2)	18.58	+0.4	23.96	+0.4	42.54	+0.4	76.26	(10.6)
Number of Sat/Sun/Hol over the compared period	Days		(2)		+1		(1)		(1)		±0		(1)		(2)	
No. of total stores / No. of compared stores (at the end of every term)			99/99		99/99		99/99		100/99		100/99		100/99		100/99	

※ Compared period: February 2019~January 2020

※ Please refer to page 16 and 17 for the number of stores.
※ In calculation of sales plan exchange rate 1 USD = 110.7 JPY is used.
※ Figures below ¥10 million have been truncated.
Percentage is rounded off to one decimal place.

[The USA] Term 2022.3 Plan Sales and Comparison with usual of existing stores

	Unit		1st Q		2nd Q		1st half		3rd Q		4th Q		2nd half		Term	
			Sales	Usual	Sales	Usual	Sales	Usual	Sales	Usual	Sales	Usual	Sales	Usual	Sales	Usual
			¥bn	%												
Bowling	¥bn	%	0.79	(25.9)	0.88	(7.0)	1.68	(16.5)	0.89	(2.7)	0.97	(3.3)	1.86	(3.0)	3.54	(9.4)
Amusement	¥bn	%	4.06	(26.0)	4.60	(9.5)	8.66	(17.7)	4.24	(9.5)	5.07	(12.0)	9.32	(10.9)	17.98	(14.0)
Karaoke, etc.①	¥bn	%	1.11	(25.7)	1.24	(7.7)	2.36	(16.8)	1.47	(5.0)	1.58	(0.9)	3.06	(2.9)	5.43	(8.9)
Spo-cha	¥bn	%	0.14	—	0.21	—	0.35	—	0.21	—	0.23	—	0.45	—	0.81	—
Total sales	¥bn	%	6.12	(24.8)	6.95	(6.9)	13.07	(15.8)	6.83	(5.7)	7.87	(7.9)	14.70	(6.9)	27.78	(11.0)
Number of Sat/Sun/Hol over the compared period	Days		±0		±0		±0		±0		(2)		(2)		(2)	
No. of total stores / No. of compared stores (at the end of every term)			46/30		46/32		46/32		46/35		49/27		49/27		49/27	

① Karaoke sales derives mostly food & beverage sales.

※ Compared period : March 2019~February 2020

※ Sales in April were approximately (35)% compared with usual (Approximately (6)% in comparison with reopened stores only)

Term 2022.3 Consolidated Cash flow



【Consolidated Cash flow Actual and Plan】

*Figures below ¥10 million have been truncated.

	Unit	Term 2021.3 Actual	Term 2022.3 Plan	
C a s h	Income before income taxes and others	¥bn	(21.82)	4.99
	Payment for income tax, etc.	¥bn	(0.68)	+0.42
	Increase/Decrease in others	¥bn	(0.54)	+0.40
	Dividend payments	¥bn	(1.83)	① (1.77)
	Depreciation	¥bn	+15.52	+16.09
	Payment for lease liabilities	¥bn	(9.68)	(9.20)
	Simplified cash flow	¥bn	(19.05)	+10.93
	Equipment investment (excluded finance lease) ②	¥bn	(5.55)	(9.36)
	Simplified free cash flow	¥bn	(24.60)	+1.57
	Cash reserve ③	¥bn	44.85	38.07
Interest-bearing liabilities (excluding lease liabilities) ④	¥bn	67.23	59.57	
Net interest-bearing liabilities	¥bn	22.38	21.50	

(Note)

① All dividends are funded from retained earnings in non-consolidated financial statements (Balance as of the end of March, 2021: ¥5.00bn)

② Breakdown of equipment investment **Actual** in Term 2021.3 ¥(5.55)bn
 ◆ New stores : ¥(2.52)bn (International: ¥(2.52)bn)
 ◆ Existing stores : ¥(3.02)bn (Japan: ¥(0.72)bn, International: ¥(2.29)bn)

Breakdown of equipment investment **Plan** in Term 2022.3 ¥(9.36)bn
 ◆ New stores : ¥(6.16)bn (Japan: ¥(0.80)bn, International : ¥(5.36)bn)
 ◆ Existing stores : ¥(3.19)bn (Japan: ¥(1.20)bn, International: ¥(1.99)bn)

③ Breakdown of cash reserves in substance as of the end of March 2021 approx. ¥ 69.5bn

Guarantee deposits approx. ¥8.7bn
 Cash approx. ¥44.8bn
 Commitment line agreement approx. ¥16.0bn

The term of the commitment line agreements for approx. ¥16.0bn disclosed on May 1, 2020 is extended to the end of April, 2022.

④ In the fiscal year ending in March 2021, approx. ¥48.3bn was raised through long-term debts.

Trend in assets (Consolidated)



※ Figures below ¥100 million have been truncated.
Percentage is rounded off to one decimal place

Term	2014.3	2015.3	2016.3	2017.3	2018.3	2019.3	2020.3	2021.3	2022.3 Plan
Total assets	¥127.1bn	¥111.5bn	¥104.5bn	¥101.7bn	¥106.8bn	¥117.3bn	¥135.8bn	¥150.5bn	¥143.4bn
Net assets	¥57.5bn	¥51.6bn	¥49.7bn	¥50.8bn	¥56.7bn	¥62.6bn	¥65.1bn	¥40.8bn	¥42.3bn
Equity ratio	45.3%	46.3%	47.6%	50.0%	53.0%	53.3%	47.8%	27.0%	29.5%
Cash reserve	¥25.1bn	¥27.7bn	¥23.1bn	¥20.1bn	¥23.4bn	¥22.5bn	¥34.5bn	¥44.8bn	¥38.0bn
Interest-bearing liabilities	¥36.8bn	¥27.0bn	¥22.8bn	¥16.4bn	¥13.7bn	¥13.5bn	¥27.4bn	¥67.2bn	¥59.5bn
Net interest-bearing liabilities ①	¥11.6bn	¥(0.6)bn	¥(0.3)bn	¥(3.7)bn	¥(9.7)bn	¥(9.0)bn	¥(7.1)bn	¥22.3bn	¥21.5bn
Lease liabilities	¥19.6bn	¥16.3bn	¥16.0bn	¥17.9bn	¥15.5bn	¥19.0bn	¥18.2bn	¥16.9bn	¥18.1bn
Net interests-bearing liabilities ② including balance lease liabilities	¥31.2bn	¥15.6bn	¥15.6bn	¥14.2bn	¥5.8bn	¥10.0bn	¥11.1bn	¥39.3bn	¥39.6bn
New lease contract amount	¥8.1bn	¥7.1bn	¥8.8bn	¥10.9bn	¥8.0bn	¥13.0bn	¥9.4bn	¥5.9bn	¥10.4bn

(Note) ① "Net interest-bearing liabilities"... "Interest-bearing liabilities" – "Cash reserve".

② "Net interest-bearing liabilities including lease liabilities"... "Net interest-bearing liabilities" + "Lease liabilities".

※ The lease above indicates finance lease for amusement machines and karaoke machines.

※ From April 2nd to May 19th 2020(trade date), approximately ¥5.0bn of treasury stock(6,558,200 shares) was acquired.

Trend in P/L status

Trend in P / L (Consolidated)

(Unit ¥bn) ※ Figures below ¥100 million have been truncated. Percentage is rounded off to one decimal place.

Term	2013.3	2014.3	2015.3	2016.3	2017.3	2018.3	2019.3	2020.3	2021.3	2022.3Plan
No. of stores at the end of term	113	114	118	122	122	129	137	144	145	155
Total sales	85.9	84.2	83.9	83.5	87.7	95.9	101.3	104.7	60.9	106.1
Ordinary income	8.2	7.8	6.1	5.4	5.8	10.2	11.2	8.7	(19.8)	5.3
Ordinary income margin	9.6%	9.3%	7.3%	6.5%	6.7%	10.7%	11.1%	8.3%	—	5.1%
Net income	0.6	(19.7)	(4.5)	0.4	2.7	8.4	7.1	4.7	(17.9)	3.2
ROI (Return on investment) ①	4.0%	5.1%	5.9%	5.9%	6.8%	12.0%	12.4%	8.5%	—	4.4%
ROE (Return on equity) ②	0.8%	—	—	0.9%	5.4%	15.6%	12.0%	7.5%	—	7.7%
ROA (Return on assets) ③	0.3%	—	—	0.4%	2.7%	8.1%	6.4%	3.8%	—	2.2%

① ROI calculation: Ordinary income ÷ [{(Net assets at the beginning of term + Net assets at the end of term) ÷ 2} + {(Interest-bearing liabilities including lease liabilities at the beginning of term + Interest-bearing liabilities including lease liabilities at the end of term) ÷ 2}]

② ROE calculation: Net income ÷ {(Shareholder equity at the beginning of term + Shareholder equity at the end of term) ÷ 2}

③ ROA calculation: Net income ÷ {(Total assets at the beginning of term + Total assets at the end of term) ÷ 2}

Trend in P / L (Japan)

Term	2013.3	2014.3	2015.3	2016.3	2017.3	2018.3	2019.3	2020.3	2021.3	2022.3Plan
No. of stores at the end of term	111	111	113	113	107	108	105	103	100	100
Total sales	85.1	82.9	81.9	78.3	80.5	84.3	84.9	84.2	53.3	76.2
Ordinary income	8.2	7.8	6.2	5.0	5.3	9.2	9.6	8.8	(11.4)	3.9
Ordinary income margin	9.7%	9.4%	7.6%	6.5%	6.6%	11.0%	11.4%	10.5%	—	5.1%
Net income	0.6	(19.6)	(4.4)	0.2	2.8	7.5	6.4	5.3	(9.8)	2.3

Trend in P / L (The USA)

Term	2013.3	2014.3	2015.3	2016.3	2017.3	2018.3	2019.3	2020.3	2021.3	2022.3Plan
No. of stores at the end of term	2	3	5	9	15	21	32	41	44	49
Total sales	0.7	1.2	1.9	5.1	7.2	11.5	16.3	20.5	7.6	27.7
Ordinary income	(0.0)	0.0	(0.0)	0.3	0.5	0.9	1.5	0.0	(7.6)	2.1
Ordinary income margin	—	1.0%	—	6.7%	7.1%	8.7%	9.4%	0.2%	—	7.6%
Net income	(0.0)	(0.0)	(0.0)	0.2	(0.1)	0.8	0.7	(0.4)	(7.4)	1.4

Trend in year-on-year sales comparison of existing stores (Japan)

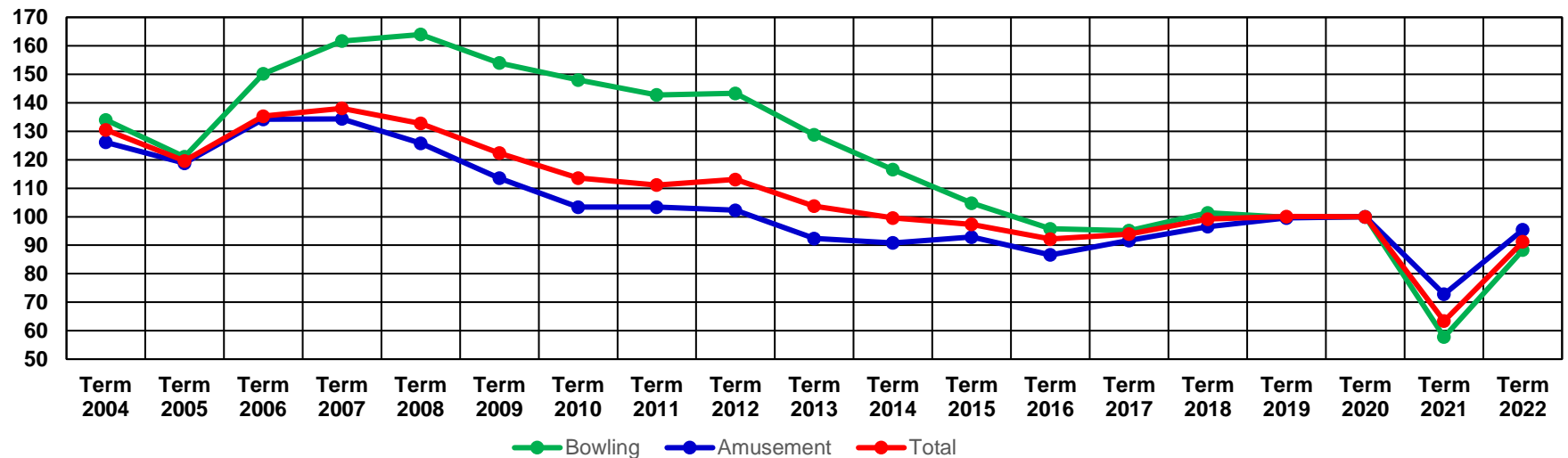


(Unit: %)

Term	2004.3	2005.3	2006.3	2007.3	2008.3	2009.3	2010.3	2011.3	2012.3	2013.3	2014.3	2015.3	2016.3	2017.3	2018.3	2019.3	2020.3	2021.3	2022.3 Plan
Bowling	+3.1	(10.7)	+19.4	+7.1	+1.4	(6.5)	(4.0)	(3.7)	+0.4	(11.3)	(10.5)	(11.2)	(9.4)	(0.7)	+6.2	(1.6)	+0.2	(42.2)	+52.8
Amusement	+12.0	(6.2)	+11.5	+0.1	(6.8)	(10.8)	(9.8)	+0.0	(1.1)	(10.7)	(1.7)	+2.2	(7.2)	+5.5	+5.0	+3.1	+0.4	(27.2)	+31.1
Karaoke	-	-	(4.5)	+4.0	(1.2)	(7.3)	(13.1)	+3.4	+15.8	(3.7)	(1.8)	+0.4	(7.4)	+0.6	+1.6	(0.7)	(1.3)	(52.0)	+68.7
Spo-cha	-	-	-	-	(16.1)	(9.8)	(9.2)	(4.5)	+7.5	+0.2	+5.1	+3.7	+5.0	(2.5)	+8.1	(0.4)	(3.8)	(49.6)	+79.6
Others	+13.7	(14.3)	(11.3)	(9.2)	+13.2	+11.4	(3.9)	(14.5)	+1.3	(6.6)	(9.9)	(1.8)	+9.9	+1.2	+0.7	+1.9	+10.6	(22.5)	+12.5
Total sales	+8.3	(9.1)	+11.6	+2.0	(4.0)	(8.5)	(7.7)	(2.2)	+1.7	(9.0)	(4.2)	(2.3)	(5.6)	+1.9	+5.3	+0.9	(0.1)	(36.6)	+43.9
No. of existing stores	39	40	46	57	69	79	89	104	106	108	111	111	112	105	107	104	103	103	99

(Unit: %)

Trend in year-on-year sales comparison of existing stores in Japan (Term 2020.3 is 100 basis)



※Karaoke sales until term 2005.3 are included to "Others".

Measures taken for existing stores in Japan



◆ Complimentary campaign for elementary, junior high school student ◆

- Campaign applies to under junior high school student at Bowling, Karaoke and Amusement(Medal) areas.

◆ "Bowling for Health" lessons ◆

- 160 bowlers in each store×99 stores=approx. 16 thousand bowlers participate.

◆ Bowling·Karaoke ONLINE Koshien for student◆

- Student Koshien has been holding to determine the best student at Bowling and Karaoke in Japan respectively. The final is held through "ROUND1 LIVE" nationally with highly ranked teams of 2 or 3 individuals who have challenged in preliminary term. Approx. 500 thousand people have participated across the country.

◆Discount campaign for a limited time ◆

- "Drastic discount for student"...Reasonable price plan for all students .(Until May 31)
Bowling, Karaoke and Spo-cha with special offer are available for each ¥990 and Mega pack with special offer is available for ¥1,680.
"Special discount for Night MEGA pack"...Night MEGA pack for ¥2,700 is available for ¥1,980. (Until May 31)

◆ Online events with ROUND1 LIVE◆

- "ROUND1 Challenge" & "Remote Challenge" ...
Online bowling competitions with famous professional bowlers are held.
- "Remote Practice"...Bowling lessons with themes by professional bowlers are livestreamed on weekdays.
- "Fan Event"...Online Karaoke·Bowling events by Japanese idol and influencers are held.

◆ Introduction of new amusement machines ◆

- "MOBILE SUIT GUNDAM: Bonds of the Battlefield II" Arcade game(BANDAI NAMCO Amusement Inc.) scheduled in Summer, 2021.



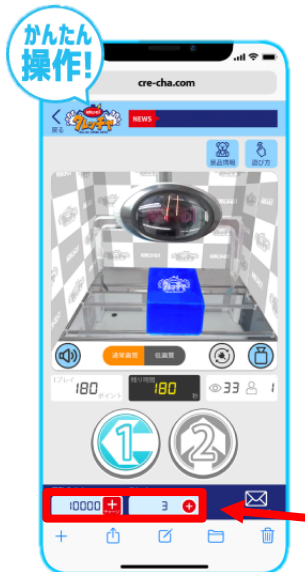
『MOBILE SUIT GUNDAM: Bonds of the Battlefield II』
©SOTSU・SUNRISE

Launch the online crane game "Cre-cha"



- The online crane game "Cre-cha" is available from April 12.
- Remote play by smartphone, PC and tablet computer.
- Round One crane game is available for 24/7.
- The same wide range of prizes as in Round One stores
- Free national wide delivery of prizes.

Play screen



LINE registration benefit

LINE から に登録すると ...

- 1 毎日ログインボーナスがもらえる!
- 2 新入荷景品の情報がとどく!
- 3 その場で使える 100円割引クーポンがもらえる!

ラウンドワン
LINEの友だちから検索してね!

Store customer benefit

をご利用いただくと

1PLAY 無料!
チケットが必ずもらえる!

※1プレイ無料チケットは当社指定のブースでのみ使用できます。複数枚登録しても、使えるのは1日1枚のみとなります。チケットには有効期限がございます。

Playing crane games by using points or free tickets.

- Points can be charged by credit card, etc.
- Free tickets can be obtained by login bonus, etc.

Original services

- Planning to launch a service that players can pick up the prizes at the Round One store.
- Planning to provide Cre-cha original prizes.

※This picture is only for reference.

New stores scheduled



New store openings planned after April 2021

Nation	Store name / region	Operating floor area	SP	Opening date
Japan	Kasugai Shopping Center / Kasugai, Aichi	9,142㎡	●	Scheduled to open in October 2021
The USA	Vancouver / Vancouver, Washington	4,493㎡		Opened in April 2021
	Quail Springs / Oklahoma City, Oklahoma	4,020㎡		Scheduled to open in 1Q of Term 2021
	Roseville / Roseville, California	4,164㎡		Scheduled to open in 4Q of Term 2021
	Pembroke / Pembroke Pines, Florida	9,442㎡	●	Scheduled to open in 4Q of Term 2021
	South Hill / Puyallup, Washington	4,834㎡		Scheduled to open in 4Q of Term 2021
	North Star/ San Antonio, Texas	5,193㎡		Scheduled to open in Term 2022
China	AEON MALL Guanzhou Xintang / Guangzhou city, Guangdong Province	7,819㎡	●	Scheduled to open in 1st half of Term 2021
	YIFANGTIANDI Shenzhen Longhua / Shenzhen city, Guangdong Province	6,467㎡	●	Scheduled to open in 1st half of Term 2021
	No.3	Undecided	●	Scheduled to open in 1st half of Term 2021
	No.4	Undecided	●	Scheduled to open in 2nd half of Term 2021
	No.5	Undecided	●	Scheduled to open in 2nd half of Term 2021

※ Store names are tentative.

※ Stores with "●" in the "SP" column above will be opened in the Spo-cha type.

Existing stores and Principles of conditions for future stores openings in abroad



【 Principles of conditions for future stores openings in abroad 】

- 【The USA】** Principles of conditions for future store openings will be disclosed as soon as possible after it is decided with considering the impact of COVID-19. Also, the following annual income and expenditure model (standard store) which is the basis for the color classifications of High profitability, Average profitability and Low profitability stores in The USA opened on page 16 has not been changed from the disclosure data of February 7, 2020. It will be updated when the operation situation get stabilized in The USA.
- 【China】** Lease agreement for 2 stores have been concluded and immediate goal is opening approximately 8 stores. Further plan will be disclosed as soon as possible after it is decided, considering the situation.
- 【Russia】** Principal for future store openings will be considered with the impact of COVID-19.

【The USA Earnings before COVID-19】

Classification by profitability		High profitability store	Average profitability store	Low profitability store
Year budget	Total sales	\$7.20mn(¥0.79bn)	\$5.60mn(¥0.61bn)	\$3.40mn(¥0.37bn)
	Operating income (1st year)	\$0.70mn(¥0.07bn)	\$0.00mn(¥0.00bn)	\$(1.30)mn(¥(0.14)bn)
	Operating income (2nd~7th year)	\$1.60mn(¥0.17bn)	\$0.90mn(¥0.09bn)	\$(0.40)mn(¥(0.04)bn)
	Operating income (8th year~)	\$1.80mn(¥0.19bn)	\$1.00mn(¥0.11bn)	\$(0.20)mn(¥(0.02)bn)
	Operating income rate (2nd ~ 7th year)	22.2%	16.1%	—

※ Initial year's operating income includes opening expenses and rent allocated for construction period. Head office expenses is excluded.

※ Average profitability store figures are average of all stores.

Existing stores and Principles of conditions for future stores openings in The USA



(Operating 45 stores as of the end of April 2021)

The color classifications of "High Profitability (yellow)", "Average Profitability (green)" and "Low Profitability (pink)" in the table have not been changed since the disclosure data of Feb 7, 2020. The color classifications will be updated as the operation situation gets stabilized in The USA.

Opening date	Store name / region	Operating floor area
August 2010	Puente Hills / City of Industry, California ①	9,717㎡
September 2012	Moreno Valley / Moreno Valley, California	4,060㎡
August 2013	Lakewood / Lakewood, California	3,976㎡
December 2014	Arlington Parks / Arlington, Texas	5,933㎡
May 2015	Main Place / Santa Ana, California	3,716㎡
July 2015	Southcenter / Tukwila, Washington	3,973㎡
September 2015	Eastridge / San Jose, California	4,759㎡
May 2016	Grapevine Mills / Grapevine, Texas	7,493㎡
August 2016	Sunvalley / Concord, California	4,891㎡
December 2016	Exton / Exton, Pennsylvania	5,423㎡
January 2017	Southwest / Littleton, Colorado	5,811㎡
March 2017	Stonecrest / Lithonia, Georgia	4,645㎡
March 2017	Fox Valley / Aurora, Illinois	4,724㎡
July 2017	Broadway Mall / Hicksville, New York ②	5,092㎡
September 2017	Crystal Run / Middletown, New York	4,212㎡
October 2017	Great Lakes Crossing / Auburn Hills, Michigan	5,488㎡
November 2017	Northwoods / Peoria, Illinois	5,110㎡
January 2018	Four Seasons / Greensboro, North Carolina	5,649㎡
March 2018	Great Lakes / Mentor, Ohio	4,659㎡
June 2018	Maine / South Portland, Maine	4,025㎡
June 2018	Coronado Center / Albuquerque, New Mexico	4,891㎡
August 2018	South Town Center / Sandy, Utah	4,645㎡

Opening date	Store name / region	Operating floor area
September 2018	Millcreek / Erie, Pennsylvania	4,649㎡
November 2018	Jefferson / Louisville, Kentucky	4,645㎡
December 2018	Gateway / Lincoln, Nebraska	4,462㎡
December 2018	North Riverside Park / North Riverside, Illinois	4,189㎡
February 2019	Southridge / Greendale, Wisconsin	4,191㎡
March 2019	Northridge / Salinas, California	4,789㎡
March 2019	Holyoke / Holyoke, Massachusetts	4,793㎡
March 2019	Promenade Temecula / Temecula, California	4,520㎡
July 2019	Southland / Hayward, California	4,540㎡
August 2019	Meadowood / Reno, Nevada	3,836㎡
October 2019	Park Place / Tucson, Arizona	4,696㎡
November 2019	Meadows / Las Vegas, Nevada	3,948㎡
November 2019	The Mall at Fairfield Commons / Beavercreek, Ohio	4,805㎡
December 2019	Towson Town Center / Towson, Maryland	4,907㎡
December 2019	Fashion District / Philadelphia, Pennsylvania	5,396㎡
February 2020	Valley River Center / Eugene, Oregon	5,653㎡
March 2020	Burbank Town Center / Burbank, California	3,981㎡
July 2020	Town East Square / Wichita, Kansas	3,781㎡
September 2020	Potomac Mills / Woodbridge, Virginia	4,583㎡
October 2020	Deptford / Deptford, New Jersey	4,568㎡
February 2021	Cumberland / Atlanta, Georgia ③	7,767㎡
March 2021	Park City Center / Lancaster, Pennsylvania ③	4,645㎡
April 2021	Vancouver / Vancouver, Washington	4,493㎡

- ① Puente Hills have established Spo-cha facility, increasing its operating area by approximately 4,199㎡. from April 17, 2021.
 ② Broadway Mall have enlarged amusement area, increasing its operating area by approximately 519㎡ from March 26, 2021.
 ③ Spo-cha facility is in operation at Cumberland and Park City Center .
 ※ Stratford Square has closed down at October 11, 2020 and Silver City Galleria has closed down at January 17, 2021.

Statistical snapshot of stores



Trend in number of stores

Japan	~Term 2012.3	Term 2013.3	Term 2014.3	Term 2015.3	Term 2016.3	Term 2017.3	Term 2018.3	Term 2019.3	Term 2020.3	Term 2021.3	Term 2022.3 (Plan)
No. of openings	116	3	—	2	1	2	1	1	—	—	1
No. of closings	7	1	—	—	1	8	—	4	2	3	1
No. of stores at the end of term	109	111	111	113	113	107	108	105	103	100	100

The USA	~Term 2012.3	Term 2013.3	Term 2014.3	Term 2015.3	Term 2016.3	Term 2017.3	Term 2018.3	Term 2019.3	Term 2020.3	Term 2021.3	Term 2022.3 (Plan)
No. of openings	1	1	1	2	4	6	6	11	9	5	5
No. of closings	—	—	—	—	—	—	—	—	—	2	—
No. of stores at the end of term	1	2	3	5	9	15	21	32	41	44	49

China·Russia	~Term 2012.3	Term 2013.3	Term 2014.3	Term 2015.3	Term 2016.3	Term 2017.3	Term 2018.3	Term 2019.3	Term 2020.3	Term 2021.3	Term 2022.3 (Plan)
No. of openings	—	—	—	—	—	—	—	—	—	1	5
No. of closings	—	—	—	—	—	—	—	—	—	—	—
No. of stores at the end of term	—	—	—	—	—	—	—	—	—	1	6

Consolidated	~Term 2012.3	Term 2013.3	Term 2014.3	Term 2015.3	Term 2016.3	Term 2017.3	Term 2018.3	Term 2019.3	Term 2020.3	Term 2021.3	Term 2022.3 (Plan)
No. of stores at the end of term	110	113	114	118	122	122	129	137	144	145	155

Japan 99 stores (at the end of April 2021) Number of stores breakdown

Stores by store type				No. of stores at the end of term
Standard		Stadium		
Downtown	Roadside	Downtown	Roadside	
9	38	1	51	99

Stores by ownership		No. of stores at the end of term
Leased stores	Own stores	
78	21	99

※Own stores include 8 stores with owning right for land & building, and 13 stores with owning right for building with tenants.

Consolidated 145 stores (at the end of April 2021) Number of stores breakdown

Store area	Japan								The USA	Russia	Total
	Hokkaido / Tohoku	Hokuriku / Koshinetsu	Kanto	Chubu / Tokai	Kansai	Chugoku / Shikoku	Kyushu / Okinawa	Subtotal			
Number of stores	11	4	31	12	23	7	11	99	45	1	145
Share	7.6%	2.8%	21.3%	8.3%	15.9%	4.8%	7.6%	68.3%	31.0%	0.7%	100%

< Supplementary data >

Term 2021.3 Actual ①



Term 2021.3 (Apr. 2020~ Mar. 2021) Actual Consolidated

(Unit ¥bn)

※ Figures below ¥10 million have been truncated.
Percentage is rounded off to one decimal place.

		1st Q	2nd Q	1st half	3rd Q	4th Q	2nd half	Term
P/L	Bowling	1.29	3.95	5.25	3.62	4.49	8.11	13.37
	Amusement	3.11	9.85	12.96	9.68	11.59	21.28	34.25
	Karaoke (including The USA stores other sales)	0.37	1.29	1.67	1.28	1.35	2.63	4.31
	Spo-cha	0.48	1.80	2.28	1.65	2.65	4.30	6.59
	Others	0.35	0.72	1.08	0.65	0.70	1.36	2.44
	Total sales	5.63	17.63	23.26	16.90	20.80	37.70	60.96
	Cost of sales	15.99	20.04	36.03	20.03	21.13	41.17	77.21
	Gross profit	(10.36)	(2.40)	(12.77)	(3.13)	(0.33)	(3.46)	(16.24)
	S.G.A. expenses	0.68	0.85	1.53	0.69	0.80	1.50	3.04
	Operating income	(11.05)	(3.26)	(14.31)	(3.83)	(1.14)	(4.97)	(19.28)
	Non-operating income & loss	(0.00)	0.14	0.13	(0.49)	(0.16)	(0.66)	(0.52)
	Ordinary income	(11.05)	(3.12)	(14.17)	(4.32)	(1.31)	(5.63)	(19.81)
	Ordinary income margin	—	—	—	—	—	—	—
	Extraordinary income & loss※	(0.01)	(0.18)	(0.19)	(1.70)	(0.10)	(1.81)	(2.01)
Income before income taxes and others	(11.06)	(3.30)	(14.37)	(6.03)	(1.42)	(7.45)	(21.82)	
Corporate tax, etc.	(2.50)	(0.66)	(3.17)	(0.74)	0.06	(0.67)	(3.85)	
Net income	(8.55)	(2.63)	(11.19)	(5.28)	(1.49)	(6.77)	(17.97)	
Total depreciation	3.62	3.69	7.32	3.74	4.46	8.20	15.52	
Lease depreciation	1.97	2.03	4.00	2.03	2.04	4.08	8.08	

※ Breakdown of extraordinary income & loss ¥(2.01)bn : Impairment loss ¥(1.89)bn, Loss on disposal of fixed assets, etc. ¥(0.12)bn.

< Supplementary data >

Term 2021.3 Actual ②



Term 2021.3 (Apr. 2020~ Mar. 2021) Actual Japan

(Unit ¥bn)

※ Figures below ¥10 million have been truncated.
Percentage is rounded off to one decimal place.

		1st half			2nd half			Term
		1st Q	2nd Q	1st half	3rd Q	4th Q	2nd half	
P/L	Bowling	1.27	3.77	5.04	3.38	4.14	7.53	12.58
	Amusement	2.76	8.57	11.33	8.14	8.70	16.85	28.18
	Karaoke	0.36	1.14	1.50	1.06	0.98	2.05	3.55
	Spo-cha	0.48	1.80	2.28	1.65	2.62	4.27	6.56
	Others	0.35	0.72	1.08	0.65	0.70	1.36	2.44
	Total sales	5.23	16.01	21.25	14.90	17.17	32.07	53.33
	Cost of sales	13.07	16.41	29.49	16.28	16.80	33.08	62.58
	Gross profit	(7.84)	(0.40)	(8.24)	(1.37)	0.36	(1.00)	(9.25)
	S.G.A. expenses	0.45	0.56	1.02	0.52	0.56	1.08	2.11
	Operating income	(8.29)	(0.96)	(9.26)	(1.90)	(0.19)	(2.09)	(11.36)
	Non-operating income & loss	0.10	0.21	0.32	(0.41)	(0.03)	(0.44)	(0.12)
	Ordinary income	(8.19)	(0.74)	(8.94)	(2.31)	(0.23)	(2.54)	(11.48)
	Ordinary income margin	—	—	—	—	—	—	—
	Extraordinary income & loss ※	(0.01)	(0.00)	(0.01)	(0.00)	(0.05)	(0.05)	(0.07)
	Income before income taxes and others	(8.20)	(0.75)	(8.95)	(2.31)	(0.28)	(2.60)	(11.56)
Corporate tax, etc.	(1.83)	0.01	(1.81)	0.17	(0.02)	0.15	(1.66)	
Net income	(6.37)	(0.76)	(7.14)	(2.49)	(0.26)	(2.75)	(9.89)	
Total depreciation	2.40	2.48	4.89	2.50	3.21	5.71	10.60	
Lease depreciation	1.78	1.86	3.65	1.87	1.87	3.75	7.41	

※ Breakdown of extraordinary income & loss ¥(0.07)bn : Impairment loss ¥(0.01)bn, Loss on disposal of fixed assets, etc. ¥(0.06)bn.

< Supplementary data >

Term 2021.3 Actual ③



Term 2021.3 (Apr. 2020~ Mar. 2021) Actual The USA
(Forex : 1 USD = 106.10 JPY)

(Unit ¥bn)

※ Figures below ¥10 million have been truncated.
Percentage is rounded off to one decimal place.

		1st half			2nd half			Term
		1st Q	2nd Q	1st half	3rd Q	4th Q	2nd half	
P/L	Bowling	0.02	0.17	0.20	0.22	0.34	0.57	0.78
	Amusement	0.34	1.28	1.63	1.54	2.87	4.41	6.04
	Karaoke, etc. ①	0.01	0.15	0.17	0.22	0.38	0.60	0.77
	Total sales	0.39	1.61	2.00	1.99	3.59	5.59	7.60
	Cost of sales	2.93	3.53	6.47	3.51	4.34	7.85	14.32
	Gross profit	(2.54)	(1.91)	(4.46)	(1.52)	(0.74)	(2.26)	(6.72)
	S.G.A. expenses	0.16	0.22	0.38	0.24	0.21	0.45	0.84
	Operating income	(2.70)	(2.14)	(4.84)	(1.76)	(0.95)	(2.72)	(7.57)
	Non-operating income & loss	(0.04)	(0.10)	(0.14)	(0.03)	0.06	0.03	(0.11)
	Ordinary income	(2.74)	(2.24)	(4.99)	(1.80)	(0.88)	(2.68)	(7.68)
	Ordinary income margin	—	—	—	—	—	—	—
	Extraordinary income & loss ②	—	(0.17)	(0.17)	(1.71)	(0.08)	(1.80)	(1.98)
	Income before income taxes and others	(2.74)	(2.42)	(5.17)	(3.51)	(0.96)	(4.48)	(9.66)
	Corporate tax, etc.	(0.72)	(0.63)	(1.35)	(0.92)	0.09	(0.82)	(2.18)
Net income	(2.02)	(1.79)	(3.81)	(2.59)	(1.06)	(3.65)	(7.47)	
Total depreciation		1.18	1.18	2.37	1.20	1.18	2.39	4.76
Lease depreciation		0.15	0.14	0.29	0.13	0.11	0.24	0.54

① Karaoke sales derives mostly food & beverage sales and includes Spo-cha sales from 4th Q.

② Breakdown of extraordinary income & loss ¥(1.98)bn: Impairment loss ¥(1.88)bn, Loss on disposal of fixed assets, etc. ¥(0.09)bn.

< Supplementary data >

Term 2022.3 Plan ①



(Unit ¥bn)

Term 2022.3 (Apr. 2021 ~ Mar. 2022) Plan Consolidated

※ Figures below ¥10 million have been truncated.
Percentage is rounded off to one decimal place.

		1st half			2nd half			Term
		1st Q	2nd Q	1st half	3rd Q	4th Q	2nd half	
P/L	Bowling	3.91	5.77	9.69	5.52	7.27	12.80	22.49
	Amusement	10.97	15.13	26.11	13.42	15.80	29.22	55.33
	Karaoke (including The USA stores other sales)	1.87	2.76	4.63	3.13	3.66	6.79	11.43
	Spo-cha	1.86	3.46	5.33	3.21	5.12	8.34	13.67
	Cre-cha	0.08	0.07	0.15	0.14	0.20	0.34	0.50
	Others	0.52	0.72	1.24	0.69	0.76	1.45	2.70
	Total sales	19.23	27.94	47.17	26.13	32.83	58.97	106.14
	Cost of sales	21.33	24.13	45.47	24.47	25.08	49.56	95.03
	Gross profit	(2.09)	3.80	1.70	1.66	7.74	9.40	11.11
	S.G.A. expenses	1.23	1.25	2.49	1.22	1.27	2.49	4.99
	Operating income	(3.33)	2.54	(0.78)	0.43	6.47	6.91	6.12
	Non-operating income & loss	(0.16)	(0.18)	(0.35)	(0.16)	(0.20)	(0.37)	(0.72)
	Ordinary income	(3.49)	2.36	(1.13)	0.26	6.27	6.53	5.39
	Ordinary income margin	—	8.4%	—	1.0%	19.1%	11.1%	5.1%
	Extraordinary income & loss※	—	(0.20)	(0.20)	—	(0.20)	(0.20)	(0.40)
Income before income taxes and others	(3.49)	2.16	(1.33)	0.26	6.07	6.33	4.99	
Corporate tax, etc.	(1.16)	0.77	(0.39)	0.12	2.05	2.18	1.78	
Net income	(2.33)	1.38	(0.94)	0.14	4.01	4.15	3.21	
Total depreciation	3.74	3.90	7.64	4.09	4.35	8.45	16.09	
Lease depreciation	1.99	2.08	4.08	2.16	2.29	4.45	8.54	

※ Breakdown of extraordinary income & loss ¥(0.40)bn: Loss on disposal of fixed assets, etc. ¥(0.40)bn.

< Supplementary data >

Term 2022.3 Plan ②



Term 2022.3 (Apr. 2021 ~ Mar. 2022) Plan Japan

(Unit ¥bn)
 ※ Figures below ¥10 million have been truncated.
 Percentage is rounded off to one decimal place.

		1st Q	2nd Q	1st half	3rd Q	4th Q	2nd half	Term
		P/L	Bowling	3.11	4.88	7.99	4.60	6.26
Amusement	6.86		10.41	17.27	8.83	10.26	19.09	36.37
Karaoke	0.74		1.48	2.23	1.59	1.99	3.59	5.82
Spo-cha	1.65		3.14	4.80	2.71	4.47	7.18	11.98
Cre-cha	0.08		0.07	0.15	0.14	0.20	0.34	0.50
Others	0.52		0.72	1.24	0.69	0.76	1.45	2.70
Total sales	12.98		20.73	33.71	18.58	23.96	42.54	76.26
Cost of sales	15.54		18.01	33.55	17.96	17.96	35.92	69.48
Gross profit	(2.56)		2.71	0.15	0.62	5.99	6.62	6.78
S.G.A. expenses	0.63		0.64	1.28	0.61	0.65	1.26	2.54
Operating income	(3.19)		2.06	(1.12)	0.01	5.34	5.36	4.23
Non-operating income & loss	(0.07)		(0.07)	(0.15)	(0.06)	(0.09)	(0.15)	(0.30)
Ordinary income	(3.27)		1.99	(1.27)	(0.04)	5.25	5.20	3.92
Ordinary income margin	—		9.6%	—	—	21.9%	12.2%	5.1%
Extraordinary income & loss※	0.03		(0.16)	(0.12)	0.04	(0.15)	(0.11)	(0.24)
Income before income taxes and others	(3.23)	1.82	(1.40)	(0.00)	5.10	5.09	3.68	
Corporate tax, etc.	(1.13)	0.64	(0.49)	(0.00)	1.78	1.78	1.29	
Net income	(2.10)	1.18	(0.91)	(0.00)	3.31	3.31	2.39	
Total depreciation	2.47	2.59	5.07	2.69	2.84	5.54	10.61	
Lease depreciation	1.86	1.94	3.80	2.02	2.15	4.18	7.99	

※ Breakdown of extraordinary income & loss ¥(0.24)bn: Royalty ¥0.16bn, Loss on disposal of fixed assets, etc. ¥(0.40)bn.

< Supplementary data >

Term 2022.3 Plan ③



Term 2022.3 (Apr. 2021 ~ Mar. 2022) Plan The USA
(Forex : 1 USD = 110.7 JPY)

(Unit ¥bn)

※ Figures below ¥10 million have been truncated.
Percentage is rounded off to one decimal place.

								Term
		1st Q	2nd Q	1st half	3rd Q	4th Q	2nd half	
P/L	Bowling	0.79	0.88	1.68	0.89	0.97	1.86	3.54
	Amusement	4.06	4.60	8.66	4.24	5.07	9.32	17.98
	Karaoke, etc. ①	1.11	1.24	2.36	1.47	1.58	3.06	5.43
	Spo-cha	0.14	0.21	0.35	0.21	0.23	0.45	0.81
	Total sales	6.12	6.95	13.07	6.83	7.87	14.70	27.78
	Cost of sales	5.50	5.68	11.19	5.74	6.32	12.06	23.26
	Gross profit	0.61	1.26	1.88	1.08	1.55	2.63	4.52
	S.G.A. expenses	0.54	0.54	1.08	0.54	0.55	1.10	2.18
	Operating income	0.07	0.72	0.79	0.53	1.00	1.53	2.33
	Non-operating income & loss	(0.05)	(0.05)	(0.10)	(0.05)	(0.06)	(0.11)	(0.22)
	Ordinary income	0.02	0.66	0.69	0.48	0.93	1.42	2.11
	Ordinary income margin	0.4%	9.6%	5.3%	7.1%	11.9%	9.7%	7.6%
	Extraordinary income & loss ②	(0.03)	(0.03)	(0.06)	(0.03)	(0.03)	(0.07)	(0.13)
	Income before income taxes and others	(0.00)	0.63	0.62	0.45	0.89	1.34	1.97
	Corporate tax, etc.	(0.00)	0.16	0.16	0.11	0.23	0.35	0.51
Net income	(0.00)	0.46	0.46	0.33	0.66	0.99	1.45	
Total depreciation		1.23	1.26	2.49	1.27	1.32	2.59	5.09
Lease depreciation		0.13	0.13	0.27	0.13	0.13	0.27	0.54

① Karaoke sales derives mostly food & beverage sales.

② Extraordinary income & loss ¥(0.13)bn: Royalty ¥(0.13)bn.

Notices and contact for inquiries regarding IR



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