

FY2024.3 (Apr.2023~Mar.2024) Outline of Financial Results



Analysis of present states and future prospects



**Danbury Fair
(Danbury, Connecticut)
March 9, 2024 Open!**

ROUND ONE Corporation

**President and Chief Executive Officer
Masahiko Sugino**

**Tokyo Stock Exchange Prime
Code Number : 4680**

May 8, 2024

Analysis of consolidated operating results FY2024.3 Actual [Comparison with FY2023.3]



(Unit ¥bn) ※Figures below ¥10 million are truncated. Percentage is rounded off to one decimal place.

	Unit	FY2023.3 Actual (2022.4~2023.3)	FY2024.3 Actual (2023.4~2024.3)	Dif.(%)
Total stores at the end of term ①	Store	152	153	+0.7
No. of all stores' operating months ①	Month	1,800	1,824	+1.3

P/L		FY2023.3 Actual	FY2024.3 Actual	Dif.(%)
		Bowling	24.93	27.29
	Amusement	85.40	94.75	+11.0
	Karaoke, Food	13.31	15.95	+19.8
	Spo-cha	15.13	17.75	+17.3
	Others	3.27	3.41	+4.3
	Total sales	142.05	159.18	+12.1
	Cost of sales	120.68	129.62	+7.4
	Gross profit	21.36	29.55	+38.3
	S.G.A. expenses	4.44	5.35	+20.6
	Operating profit	16.92	24.19	+43.0
	Non-operating income & expenses	(0.23)	0.12	—
	Ordinary profit ②	16.69	24.31	+45.7
	Ordinary profit margin	11.7%	15.3%	—
	Extraordinary income & loss ③	(1.65)	(1.20)	—
	Profit before income taxes	15.03	23.11	+53.7
	Income taxes	5.30	7.44	+40.5
	Profit	9.73	15.66	+60.9

① [Differ in number]

Store : Japan 1 store opened and 1 store closed
The USA 2 stores opened and 1 store closed

Operating months : Japan +11 months, The USA +9 months, China +4 months

② [Ordinary profit] ※1

FY2023.3 Actual Ordinary profit ¥16.69bn

◆Japan Ordinary profit & loss +¥7.33bn

[Breakdown] Increase in Sales +¥8.18bn

Decrease in Utility exp. +¥1.00bn

Decrease in Amusement prize exp. +¥0.67bn

Increase in Personnel exp. ¥(1.00)bn

Increase in Lease Fee for amusement machines ¥(0.69)bn

Increase in Purchase of foods ¥(0.50)bn

Increase in Repair exp. ¥(0.32)bn

Increase in Other exp. ¥(0.01)bn

◆The USA Ordinary profit & loss ¥(0.22)bn

[Breakdown] Increase in Sales +¥4.44bn

Increase in Amusement prize exp. ¥(1.80)bn

Increase in Personnel exp. ¥(1.15)bn

Increase in Depreciation exp. ¥(0.47)bn

Increase in Rent exp. ¥(0.46)bn

Increase in Commission fee ¥(0.42)bn

Increase in Supplies exp. ¥(0.34)bn

Increase in Other exp. ※2 ¥(0.02)bn

◆China and Other +¥0.51bn

FY2024.3 Actual Ordinary profit ¥24.31bn

※1 Ordinary profit is compared excluding royalty. Royalty from The USA is ¥2.97bn.

※2 Other exp. includes the increased profit due to exchange rate fluctuations.

③ [Extraordinary income & loss breakdown]

FY2023.3 Actual Extraordinary income & loss ¥(1.65)bn

• Gain on reversal of share acquisition rights ¥0.08bn

• Impairment loss ¥(1.32)bn

• Loss on retirement of non-current assets, etc. ¥(0.41)bn

FY2024.3 Actual Extraordinary income & loss ¥(1.20)bn

Please refer to page 2 for breakdown.

Analysis of consolidated operating results FY2024.3 Actual [Comparison with Plan]



(Unit ¥bn) ※Figures below ¥10 million are truncated. Percentage is rounded off to one decimal place.

	Unit	FY2024.3 Plan (2023.4~2024.3)	FY2024.3 Actual (2023.4~2024.3)	Dif.(%)
Total stores at the end of term ①	Store	157	153	(2.5)
No. of all stores' operating months ①	Month	1,832	1,824	(0.5)

P/L		FY2024.3 Plan	FY2024.3 Actual	Dif.(%)
		Bowling	27.68	27.29
	Amusement	92.85	94.75	+2.0
	Karaoke, Food	15.34	15.95	+4.0
	Spo-cha	18.30	17.75	(3.0)
	Others	3.39	3.41	+0.7
	Total sales	157.58	159.18	+1.0
	Cost of sales	129.27	129.62	+0.3
	Gross profit	28.30	29.55	+4.4
	S.G.A. expenses	5.42	5.35	(1.3)
	Operating profit	22.87	24.19	+5.8
	Non-operating income & expenses	(0.24)	0.12	—
	Ordinary profit ②	22.63	24.31	+7.4
	Ordinary profit margin	14.4%	15.3%	—
	Extraordinary income & loss ③	(1.81)	(1.20)	—
	Profit before income taxes	20.82	23.11	+11.0
	Income taxes	6.81	7.44	+9.2
	Profit	14.00	15.66	+11.9

① [Differ in number]

Store : Japan (1 store), The USA (2 stores), China (1 store)
Operating months : The USA (4 months), China (4 months)

② [Ordinary profit] ※1

FY2024.3 Plan	Ordinary profit	¥22.63bn
◆Japan Ordinary profit & loss		+¥0.86bn
[Breakdown] Decrease in Utility exp.		+¥1.09bn
Decrease in Personnel exp.		+¥0.15bn
Decrease in Purchase of foods		+¥0.11bn
Increase in Repair exp.		¥(0.29)bn
Increase in Amusement prize exp.		¥(0.20)bn
◆The USA Ordinary profit & loss		+¥1.03bn
[Breakdown] Increase in Sales		+¥0.36bn
Decrease in Promotion exp. (excluding amusement prize exp.)		+¥0.44bn
Decrease in Freight exp.		+¥0.14bn
Increase in Supplies exp.		¥(0.16)bn
Decrease in Other exp. ※2		+¥0.25bn
◆China and Other		¥(0.21)bn
FY2024.3 Actual	Ordinary profit	¥24.31bn

※1 Ordinary profit is compared excluding royalty. Royalty from The USA is ¥2.97bn.

※2 Other exp. includes the increased profit due to exchange rate fluctuations.

③ [Extraordinary income & loss breakdown]

FY2024.3 Plan Extraordinary income & loss	¥(1.81)bn
• Impairment loss	¥(2.26)bn
• Loss on retirement of non-current assets, etc.	¥(0.42)bn
• Gain on sale of shares of associates	¥0.15bn
• Compensation income	¥0.72bn
FY2024.3 Actual Extraordinary income & loss	¥(1.20)bn
• Impairment loss	¥(1.73)bn
• Loss on retirement of non-current assets, etc.	¥(0.36)bn
• Gain on sale of shares of associates	¥0.15bn
• Compensation income	¥0.72bn

【Japan and The USA】FY2024.3 Actual Total sales and comparison with FY2023.3 of existing stores



【Japan】 Total sales and comparison with FY2023.3 of existing stores

※ Figures below ¥10 million are truncated.
※ Percentage is rounded off to one decimal place.

	Unit		1st half						2nd half						Term	
			1st Q		2nd Q		1st half		3rd Q		4th Q		2nd half			
			Sales	FY2023.3 Comparison	Sales	FY2023.3 Comparison	Sales	FY2023.3 Comparison	Sales	FY2023.3 Comparison	Sales	FY2023.3 Comparison	Sales	FY2023.3 Comparison	Sales	FY2023.3 Comparison
Bowling	¥bn	%	4.83	+12.0	5.34	+11.3	10.18	+11.6	4.77	+9.8	6.38	+10.6	11.16	+10.3	21.35	+10.9
Amusement	¥bn	%	11.21	+9.2	13.43	+5.8	24.65	+7.3	11.72	+0.8	13.16	+1.8	24.88	+1.3	49.54	+4.2
Karaoke	¥bn	%	1.78	+25.0	2.06	+25.0	3.85	+25.0	1.78	+8.6	2.15	+11.8	3.93	+10.3	7.79	+17.1
Spo-cha	¥bn	%	3.48	+19.6	3.98	+17.7	7.46	+18.6	3.25	+13.2	5.16	+9.1	8.42	+10.7	15.89	+14.2
Others	¥bn	%	0.82	+11.5	0.84	+12.6	1.67	+12.1	0.77	+5.2	0.95	+8.5	1.73	+7.0	3.40	+9.4
Total sales	¥bn	%	22.15	+12.6	25.68	+10.3	47.83	+11.3	22.32	+5.1	27.82	+6.0	50.15	+5.6	97.99	+8.3
No. of Sat./Sun./Holidays over previous year	Days		(1)		±0		(1)		±0		+3		+3		+2	
Total stores at the end of each term [All stores / existing stores]			99/98		100/98		100/98		100/98		100/98		100/98		100/98	

【The USA】 Total sales and comparison with FY2023.3 of existing stores

※ Forex : 1 USD = 144.59 JPY
※ Figures below ¥10 million are truncated.
※ Percentage is rounded off to one decimal place.

	Unit		1st half						2nd half						Term	
			1st Q		2nd Q		1st half		3rd Q		4th Q		2nd half			
			Sales	FY2023.3 Comparison	Sales	FY2023.3 Comparison	Sales	FY2023.3 Comparison	Sales	FY2023.3 Comparison	Sales	FY2023.3 Comparison	Sales	FY2023.3 Comparison	Sales	FY2023.3 Comparison
Bowling	¥bn	%	1.33	(6.6)	1.43	(5.1)	2.77	(5.8)	1.38	(5.3)	1.66	(0.8)	3.05	(2.9)	5.82	(4.3)
Amusement	¥bn	%	10.04	+0.1	11.06	+0.9	21.11	+0.5	10.10	+2.5	12.93	+3.4	23.04	+3.0	44.15	+1.8
Food, Party, etc.	¥bn	%	1.74	+4.5	1.83	+11.5	3.58	+8.0	2.04	+6.5	2.45	+10.1	4.50	+8.4	8.08	+8.2
Spo-cha	¥bn	%	0.33	+3.3	0.34	(4.4)	0.68	(1.3)	0.32	+0.8	0.49	+7.6	0.82	+4.5	1.50	+1.7
Total sales	¥bn	%	13.46	(0.1)	14.68	+1.3	28.15	+0.7	13.86	+2.2	17.56	+3.9	31.42	+3.1	59.57	+2.0
Total stores at the end of each term [All stores / existing stores]			48/44		48/47		48/47		49/47		50/47		50/47		50/47	

FY2025.3 Consolidated plan

[Store openings and closings, P/L]



※Figures below ¥10 million are truncated.
 ※Percentage is rounded off to one decimal place.

		Unit	FY2025.3 Plan				
			Consolidated	Japan※1	The USA	China	Delicious
Stores	Opening	Store	13	4	8	1	—
	Closing	Store	1	—	1	—	—
	Total [at the end of term]	Store	165	103	57	5	—
	No. of all stores' operating months	Month	1,894	1,213	631	50	—
P/L	Bowling	¥bn	28.61	22.11	6.34	0.15	—
	Amusement	¥bn	103.05	49.52	51.94	1.58	—
	Karaoke, Food	¥bn	17.77	8.03	9.65	0.08	—
	Spo-cha	¥bn	18.44	16.20	1.78	0.45	—
	Others	¥bn	3.43	3.43	—	0.00	—
	Total sales	¥bn	171.31	99.30	69.73	2.27	—
	Operating profit	¥bn	25.70	12.90	14.12	(0.32)	(1.00)
	Ordinary profit ※2	¥bn	25.06	12.65	13.83	(0.42)	(1.00)
	Ordinary profit margin	%	14.6%	12.7%	19.8%	—	—
	Extraordinary income & loss ※3	¥bn	(0.28)	(0.16)	(0.12)	—	—
Profit before income taxes	¥bn	24.78	12.49	13.71	(0.42)	(1.00)	
Income taxes	¥bn	7.78	5.09	2.68	—	—	
Profit	¥bn	17.00	7.40	11.03	(0.42)	(1.00)	

(Note) ※1 ROUND ONE Corporation transitioned to a holding company structure on April 1, 2024.

Japan plan includes ROUND ONE Corporation and ROUND ONE JAPAN Corporation.

※2 Ordinary profit of Japan and The USA is shown excluding royalty.

Ordinary profit including royalty : Japan ¥16.14bn, The USA ¥10.35bn

※3 Extraordinary income & loss : Loss on retirement of non-current assets, etc. ¥(0.28)bn

Forex : 1 USD=145.00 JPY, 1 CNY=20.00 JPY

FY2025.3 Basis of Plan



※ Figures below ¥10 million are truncated.

**【Consolidated】 Ordinary profit for FY2025.3 is expected to increase by ¥0.75bn compared with FY2024.3
FY2024.3 Actual ¥24.31bn ⇒ FY2025.3 Plan ¥25.06bn**

【Japan】 Total sales ¥99.30bn Ordinary profit ¥12.65bn [FY2024.3 Total sales ¥97.99bn Ordinary profit ¥13.82bn]

FY2024.3 Actual Ordinary profit	¥13.82bn
Increase in Sales	+¥1.93bn
Increase in Personnel exp.	¥(0.78)bn
Increase in Lease depreciation	¥(0.54)bn
Increase in Utility exp.	¥(0.50)bn
Increase in depreciation	¥(0.31)bn
Increase in Other exp.	¥(0.97)bn
FY2025.3 Plan Ordinary profit	¥12.65bn

- 【Japan】** • The sales plan does not include sales increase/decrease due to testing the introduction of charge card terminals for game machines. It is still in the testing phase. Please refer to page 11 for details.
• In November 2023, we raised prices by 2% for bowling and 7% for Spo-cha, the effects of which are factored into the sales plan for the period from April to October 2024.
- 【The USA】** • The effect of the price increase from May 2024 is factored into the sales plan. [Amusement 5%, Karaoke and Food 3%, Spo-cha 6%]
※1 Operating months FY2024.3 Actual 580 months, FY2025.3 Plan 631 months [Closed store 13 months, New store 64 months]
※2 Includes increased profit due to exchange rate fluctuations.
Forex : FY2024.3 Actual 1USD=144.59JPY FY2025.3 Plan 1USD=145.00JPY
- 【China】** • The plan is based on the most recent operating results.
Forex : FY2024.3 Actual 1CNY=20.13JPY FY2025.3 Plan 1CNY=20.00JPY

【The USA】 Total sales ¥69.73bn Ordinary profit ¥13.83bn [FY2024.3 Total sales ¥59.57bn Ordinary profit ¥11.23bn]

FY2024.3 Actual Ordinary profit	¥11.23bn
Profit increase due to higher sales at existing stores [+3.6% YoY at existing stores], etc.	¥1.39bn
Profit increase due to 64-month increase in operating months of new stores [8 stores to be opened in FY2025.3] ※1	¥2.37bn
Increase in Initial investment cost	¥(1.14)bn
Increase in Other exp. ※2	¥(0.02)bn
FY2025.3 Plan Ordinary profit	¥13.83bn

【China】 Total sales ¥2.27bn Ordinary profit ¥(0.42)bn [FY2024.3 Total sales ¥1.61bn Ordinary profit ¥(0.77)bn]

【Japan and The USA】FY2025.3 Plan Total sales and comparison with FY2024.3 of existing stores



【Japan】FY2025.3 Plan Total sales and comparison with FY2024.3 of existing stores

※ Please refer to page 4 for the number of stores.
 ※ Figures below ¥10 million are truncated.
 ※ Percentage is rounded off to one decimal place.

	Unit		1st half						2nd half						Term	
			1st Q		2nd Q		1st half		3rd Q		4th Q		2nd half			
			Sales	FY2024.3 Comparison	Sales	FY2024.3 Comparison	Sales	FY2024.3 Comparison	Sales	FY2024.3 Comparison	Sales	FY2024.3 Comparison	Sales	FY2024.3 Comparison		
Bowling	¥bn	%	5.13	+7.0	5.56	+4.8	10.69	+5.8	4.87	+2.8	6.54	+3.4	11.42	+3.1	22.11	+4.4
Amusement	¥bn	%	11.05	(2.5)	13.53	(0.6)	24.59	(1.5)	11.59	(3.4)	13.33	(1.9)	24.92	(2.6)	49.52	(2.0)
Karaoke	¥bn	%	1.89	+7.0	2.19	+7.4	4.08	+7.2	1.81	+3.1	2.13	+0.4	3.94	+1.6	8.03	+4.4
Spo-cha	¥bn	%	3.63	+4.2	4.26	+7.0	7.89	+5.7	3.14	(3.7)	5.17	+0.0	8.31	(1.4)	16.20	+1.9
Others	¥bn	%	0.81	+3.1	0.85	+3.1	1.67	+3.1	0.78	+2.0	0.96	+2.7	1.75	+2.4	3.43	+2.7
Total sales	¥bn	%	22.52	+1.6	26.41	+2.5	48.94	+2.1	22.20	(1.4)	28.15	+0.0	50.36	(0.6)	99.30	+0.7
No. of Sat./Sun./Holidays over previous year	Days		±0		±0		±0		(2)		±0		(2)		(2)	
Total stores at the end of each term [All stores / existing stores]			100/98		101/99		101/99		102/99		103/99		103/99		103/99	

【The USA】FY2025.3 Plan Total sales and comparison with FY2024.3 of existing stores

※ Please refer to page 4 for the number of stores.
 ※ Forex : 1 USD = 145.00 JPY
 ※ Figures below ¥10 million are truncated.
 ※ Percentage is rounded off to one decimal place.

	Unit		1st half						2nd half						Term	
			1st Q		2nd Q		1st half		3rd Q		4th Q		2nd half			
			Sales	FY2024.3 Comparison	Sales	FY2024.3 Comparison	Sales	FY2024.3 Comparison	Sales	FY2024.3 Comparison	Sales	FY2024.3 Comparison	Sales	FY2024.3 Comparison		
Bowling	¥bn	%	1.48	+2.9	1.58	+3.8	3.06	+3.4	1.48	+2.6	1.80	+2.0	3.28	+2.3	6.34	+2.8
Amusement	¥bn	%	11.87	+3.2	12.85	+2.7	24.72	+2.9	11.84	+3.4	15.37	+3.1	27.21	+3.2	51.94	+3.1
Food, Party, etc.	¥bn	%	2.08	+7.4	2.21	+8.5	4.30	+8.0	2.40	+6.9	2.94	+6.4	5.34	+6.6	9.65	+7.2
Spo-cha	¥bn	%	0.45	+4.4	0.44	+5.0	0.89	+4.7	0.39	+4.2	0.49	(0.0)	0.88	+1.6	1.78	+3.0
Total sales	¥bn	%	15.89	+3.8	17.10	+3.6	32.99	+3.7	16.12	+3.8	20.61	+3.4	36.73	+3.6	69.73	+3.6
Total stores at the end of each term [All stores / existing stores]			51/47		53/47		53/47		54/47		57/48		57/48		57/48	

FY2025.3 Consolidated cash flow plan



※ Figures below ¥10 million have been truncated.

		Unit	FY2024.3 Actual	FY2025.3 Plan
Cash	Profit before income taxes	¥bn	23.11	24.78
	Payment for income taxes	¥bn	(1.45)	(9.22)
	Increase/Decrease in others	¥bn	+2.10	+1.12
	Dividends paid	¥bn	(3.41)	(4.18)
	Depreciation	¥bn	+21.06	+22.64
	Payment for lease obligations	¥bn	(11.81)	(11.80)
	Simplified cash flow	¥bn	29.60	23.34
	Equipment investment (excluding finance lease) ①	¥bn	(15.51)	(27.29)
	Simplified free cash flow	¥bn	14.08	(3.94)
	Cash reserve	¥bn	36.46	36.11
Interest-bearing debt (excluding lease obligations)	¥bn	22.23	25.83	
Net interest-bearing debt	¥bn	(14.22)	(10.27)	

(Note)① Breakdown of equipment investment **Actual** for FY2024.3 ¥(15.51)bn

◆ New stores : ¥(8.17)bn [Japan : ¥(0.20)bn, Abroad : ¥(7.97)bn]

◆ Existing stores : ¥(7.34)bn [Japan : ¥(2.23)bn, Abroad : ¥(5.10)bn]

Breakdown of equipment investment **Plan** for FY2025.3 ¥(27.29)bn

◆ New stores : ¥(17.46)bn [Japan : ¥(0.60)bn, Abroad : ¥(16.86)bn]

◆ Existing stores : ¥(9.82)bn [Japan : ¥(2.46)bn, Abroad : ¥(7.35)bn]

Trend in assets [Consolidated]



※ Figures below ¥100 million are truncated.
 ※ Percentage is rounded off to one decimal place.

FY	2017.3	2018.3	2019.3	2020.3	2021.3	2022.3	2023.3	2024.3	2025.3 Plan
Total assets	¥101.7bn	¥106.8bn	¥117.3bn	¥135.8bn	¥150.5bn	¥157.6bn	¥170.6bn	¥185.4bn	¥237.8bn
Net assets	¥50.8bn	¥56.7bn	¥62.6bn	¥65.1bn	¥40.8bn	¥54.6bn	¥61.1bn	¥70.5bn	¥83.3bn
Equity ratio	50.0%	53.0%	53.3%	47.8%	27.0%	34.4%	35.7%	37.9%	34.9%
Cash reserve	¥20.1bn	¥23.4bn	¥22.5bn	¥34.5bn	¥44.8bn	¥46.3bn	¥29.1bn	¥36.4bn	¥36.1bn
Interest-bearing debt	¥16.4bn	¥13.7bn	¥13.5bn	¥27.4bn	¥67.2bn	¥49.5bn	¥23.5bn	¥22.2bn	¥25.8bn
Net interest-bearing debt ①	¥(3.7)bn	¥(9.7)bn	¥(9.0)bn	¥(7.1)bn	¥22.3bn	¥3.1bn	¥(5.5)bn	¥(14.2)bn	¥(10.2)bn
Lease obligations (excluding lease obligations related to IFRS 16 and ASC Topic 842.)	¥17.9bn	¥15.5bn	¥19.0bn	¥18.2bn	¥14.9bn	¥16.9bn	¥19.9bn	¥18.2bn	¥14.6bn
Net interests-bearing debt ② including lease obligations	¥14.2bn	¥5.8bn	¥10.0bn	¥11.1bn	¥37.3bn	¥20.1bn	¥14.4bn	¥4.0bn	¥4.3bn
New lease contract amount	¥10.9bn	¥8.0bn	¥13.0bn	¥9.4bn	¥5.9bn	¥12.5bn	¥12.4bn	¥10.2bn	¥8.1bn

(Note) ① "Net interest-bearing debt" ... "Interest-bearing debt" – "Cash reserve"

② "Net interest-bearing debt including lease obligations" ... "Net interest-bearing debt" + "Lease obligations [excluding lease obligations related to IFRS 16 and ASC Topic 842]"

※ The lease above indicates finance lease for amusement machines and karaoke machines, except lease obligations related to IFRS 16 and ASC Topic 842.

Trend in Income statement status

[Consolidated] Trend in IS

(Unit ¥bn) ※ Figures below ¥100 million are truncated. Percentage is rounded off to one decimal place.

FY	2016.3	2017.3	2018.3	2019.3	2020.3	2021.3	2022.3	2023.3	2024.3	2025.3 Plan
Total stores (at the end of term)	122	122	129	137	144	145	149	152	154	165
Total sales	83.5	87.7	95.9	101.3	104.7	60.9	96.4	142.0	159.1	171.3
Ordinary profit	5.4	5.8	10.2	11.2	8.7	(19.8)	5.3	16.6	24.3	25.0
Ordinary profit margin	6.5%	6.7%	10.7%	11.1%	8.3%	—	5.6%	11.7%	15.3%	14.6%
Profit	0.4	2.7	8.4	7.1	4.7	(17.9)	3.9	9.7	15.6	17.0
ROI (Return on investment) ①	5.9%	6.8%	12.0%	12.4%	8.5%	—	4.7%	18.6%	24.2%	21.4%
ROE (Return on equity) ②	0.9%	5.4%	15.6%	12.0%	7.5%	—	8.3%	16.9%	23.9%	22.1%
ROA (Return on assets) ③	0.4%	2.7%	8.1%	6.4%	3.8%	—	2.6%	5.9%	8.8%	8.0%

① ROI calculation: Ordinary profit ÷ [(Net assets at the beginning of term + Net assets at the end of term) ÷ 2] + {(Interest-bearing debt including lease obligations at the beginning of term + Interest-bearing debt including lease obligations at the end of term) ÷ 2}

② ROE calculation: Profit ÷ {(Shareholder equity at the beginning of term + Shareholder equity at the end of term) ÷ 2}

③ ROA calculation: Profit ÷ {(Total assets at the beginning of term + Total assets at the end of term) ÷ 2}

[Japan] Trend in IS

FY	2016.3	2017.3	2018.3	2019.3	2020.3	2021.3	2022.3	2023.3	2024.3	2025.3 Plan
Total stores (at the end of term)	113	107	108	105	103	100	99	99	100	103
Total sales	78.3	80.5	84.3	84.9	84.2	53.3	63.7	89.8	97.9	99.3
Ordinary profit	5.0	5.3	9.2	9.6	8.8	(11.4)	2.1	6.4	13.8	12.6
Ordinary profit margin	6.5%	6.6%	11.0%	11.4%	10.5%	—	3.4%	7.2%	14.1%	12.7%
Profit	0.2	2.8	7.5	6.4	5.3	(9.8)	1.3	2.7	8.5	7.4

[The USA] Trend in IS

FY	2016.3	2017.3	2018.3	2019.3	2020.3	2021.3	2022.3	2023.3	2024.3	2025.3 Plan
Total stores (at the end of term)	9	15	21	32	41	44	46	49	50	57
Total sales	5.1	7.2	11.5	16.3	20.5	7.6	32.1	51.3	59.5	69.7
Ordinary profit	0.3	0.5	0.9	1.5	0.0	(7.6)	4.5	11.4	11.2	13.8
Ordinary profit margin	6.7%	7.1%	8.7%	9.4%	0.2%	—	14.1%	22.3%	18.9%	19.8%
Profit	0.2	(0.1)	0.8	0.7	(0.4)	(7.4)	3.0	8.9	8.9	11.0

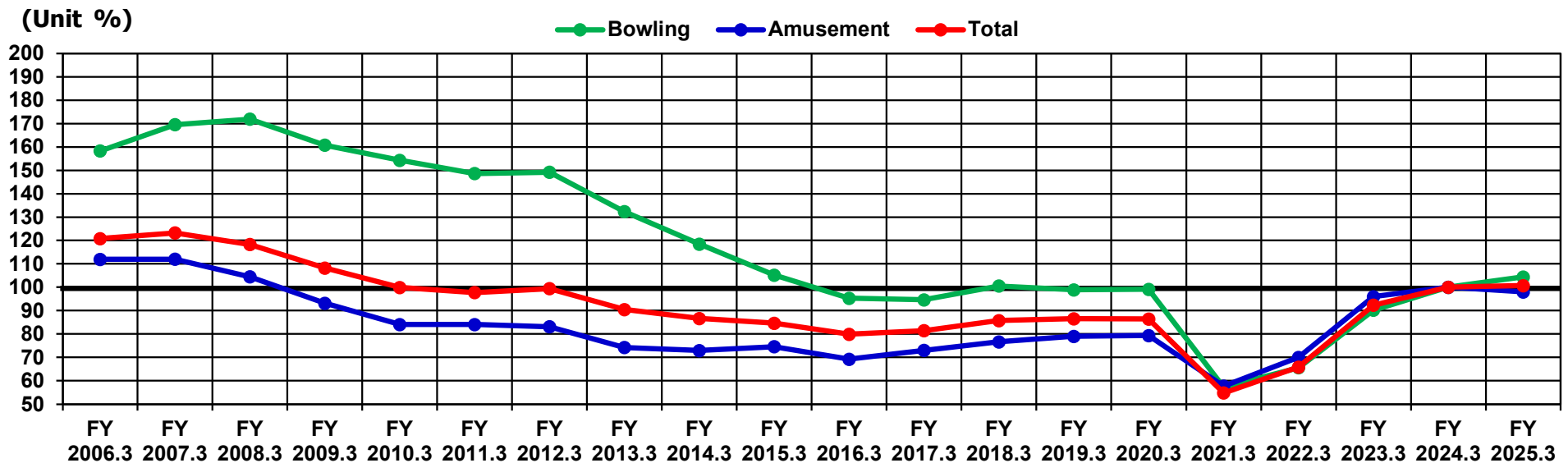
[Japan] Trend in year-on-year sales comparison of existing stores



(Unit %)

FY	2007.3	2008.3	2009.3	2010.3	2011.3	2012.3	2013.3	2014.3	2015.3	2016.3	2017.3	2018.3	2019.3	2020.3	2021.3	2022.3	2023.3	2024.3	2025.3 Plan
	Bowling	+7.1	+1.4	(6.5)	(4.0)	(3.7)	+0.4	(11.3)	(10.5)	(11.2)	(9.4)	(0.7)	+6.2	(1.6)	+0.2	(42.2)	+14.5	+37.5	+10.9
Amusement	+0.1	(6.8)	(10.8)	(9.8)	+0.0	(1.1)	(10.7)	(1.7)	+2.2	(7.2)	+5.5	+5.0	+3.1	+0.4	(27.2)	+21.2	+37.1	+4.2	(2.0)
Karaoke	+4.0	(1.2)	(7.3)	(13.1)	+3.4	+15.8	(3.7)	(1.8)	+0.4	(7.4)	+0.6	+1.6	(0.7)	(1.3)	(52.0)	+6.1	+82.7	+17.1	+4.4
Spo-cha	—	(16.1)	(9.8)	(9.2)	(4.5)	+7.5	+0.2	+5.1	+3.7	+5.0	(2.5)	+8.1	(0.4)	(3.8)	(49.6)	+41.3	+44.0	+14.2	+1.9
Others	(9.2)	+13.2	+11.4	(3.9)	(14.5)	+1.3	(6.6)	(9.9)	(1.8)	+9.9	+1.2	+0.7	+1.9	+10.6	(22.5)	+0.3	+29.5	+11.3	+2.7
Total sales	+2.0	(4.0)	(8.5)	(7.7)	(2.2)	+1.7	(9.0)	(4.2)	(2.3)	(5.6)	+1.9	+5.3	+0.9	(0.1)	(36.6)	+20.2	+40.2	+8.3	+0.7
No. of existing stores	57	69	79	89	104	106	108	111	111	112	105	107	104	103	103	98	98	98	99

Trend in year-on-year sales comparison of existing stores in Japan [FY2024.3 is set as 100]



Measures taken for existing stores

Measures taken in Japan

◆ Collaboration campaigns ◆

- We host the limited-time collaboration campaigns with artists, anime, and others at Bowling, Karaoke and Spo-cha. Customers get original items by purchasing collaboration drinks or collaboration packages.

◆ Online events with "ROUND1 LIVE" ◆

- "Special Challenge", "ROUND1 Challenge" ... Online bowling competitions with famous professional bowlers.
- "Remote Practice" ... Online bowling lessons with themes by professional bowlers on the weekdays.
- "Fan Event" ... Online events at Bowling and Karaoke by idols and influencers.

◆ Campaigns for kids and elementary/junior high school students ◆

- "Complimentary Campaign for elementary/junior high school students" ... We host the campaigns for junior high school students or younger at Bowling, Karaoke and Amusement (Medal) areas.
- "KIDS Remote Practice" ... We host complimentary bowling remote lesson for elementary/junior high school students. We plan to hold the lessons during school vacation.

◆ Testing the introduction of charge card terminals for game machines ◆

- Currently testing at 6 stores.
- The current test results show that roadside stores are down 5% to 8%, downtown stores down 8% to 12%, and stores in malls down 12% to 18% compared with the previous year.
- We will continue to test and determine the future policy.

◆ Resumption of normal business operations ◆

- Currently, 58 stores have ended shortened hours and have resumed extended hours or late night hours.



Measures taken in The USA

◆ "Mega Crane Zone" Opened ◆

- Opened "Mega Crane Zone" with approx. 150 crane game machines by renovating the existing stores. 37 stores have been renovated by the end of April 2024.

◆ Implementation of price revision ◆

- From May 1, 2024, the prices will be raised by approx. 5% for amusement, approx. 3% for food and beverage, and approx. 6% for Spo-cha.



ROUND ONE Delicious



The goal of ROUND ONE Delicious is to provide the same high quality of Japanese cuisine that is highly acclaimed in Japan to people overseas, so that people around the world can enjoy the taste of authentic Japanese cuisine.

At ROUND ONE Delicious, you can taste "authentic Japanese cuisine" of various genres.

To provide such enjoyment to customers, we will combine sushi, Japanese cuisine, Chinese cuisine, creative cuisine, yakitori, or tempura into a single unit, and begin opening stores in the U.S. in the summer of 2025.

◆ Store opening plan ◆

Our target is to open 150 stores [30 units] in 10 cities over the next five years, mainly in the U.S.

As a first step toward global expansion, we aim to open stores in four major U.S. cities [New York, Los Angeles, San Francisco, and Honolulu].

After that, we plan to open stores in other major cities [Las Vegas, Chicago, Dallas, and Washington DC].

In the future, we plan to expand our business to Europe and around the world.

◆ Business plan per store ◆

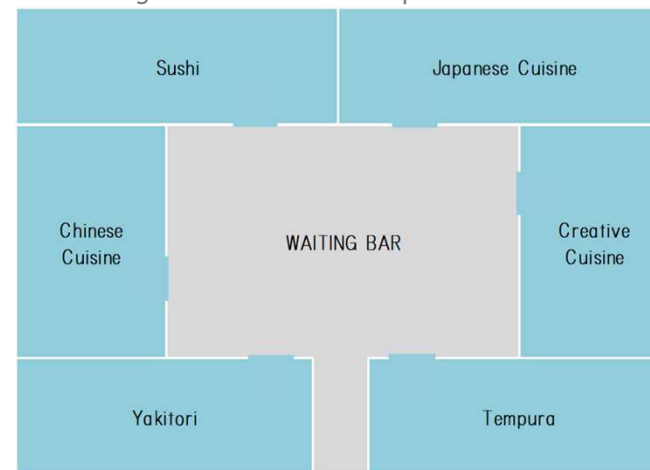
- Investment amount: 70 million JPY
- Number of seats: 16-18 seats
- Operation: Open 360 days a year
- Average customer spend: 400-1,200 USD
- Annual customer attraction: 5,760 people
- Annual sales: 4 million USD
- Number of employees: 10 people
[Store Manager/Chef/Part-time worker]

In the next fiscal year, we will incur training costs for 100 chefs [6 units] and other preparation costs.

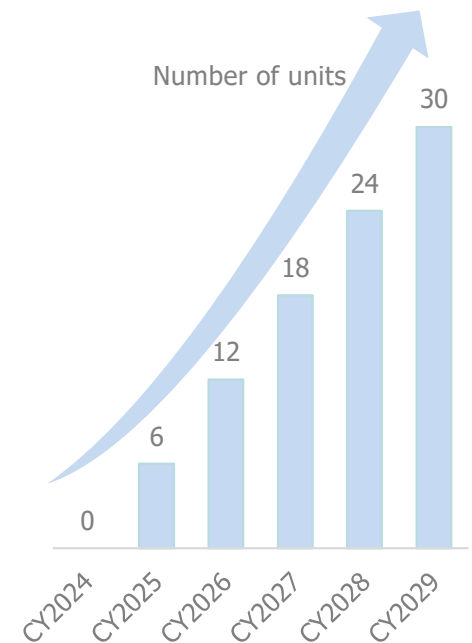
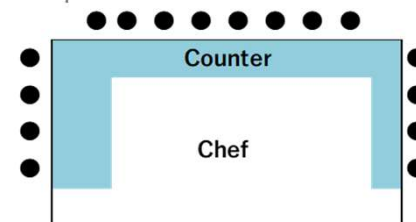
We are looking for chefs who want to challenge the world together.
[For more information, please visit the website below]

<https://www.round1.co.jp/delicious/index.html>

Store Image: 4-6 stores in one space as 1 unit



Seating Image: U-shaped counter with 16-18 seats



Giga Crane Game Stadium

What is "Giga Crane Game Stadium"?

It is about refurbished stores with approx. 300 to 600 crane game machines by renovating the existing stores. We offer wide variety of prizes, including the limited edition prizes only available at our stores, the local sweets, and the trendy retro products.

List of 75 Giga Crane Game Stadiums [34 of them renovated during FY 2022.3]

Renovate date	Store name / Prefecture	No. of crane game machines
Apr. 2022	Lalaport Shonan Hiratsuka / Kanagawa	302
Apr. 2022	Sakai Chuo Kanjyo / Osaka	381
Apr. 2022	Kawasaki Daishi / Kanagawa	279
May. 2022	Nagoya Nishiharu / Aichi	321
Jun. 2022	Kagoshima Usuki / Kagoshima	363
Jun. 2022	Okayama Senoh / Okayama	322
Jun. 2022	Saitama-Kamisato / Saitama	331
Jun. 2022	Shizuoka-Suruga / Shizuoka	285
Jun. 2022	Oita / Oita	310
Jun. 2022	Kishiwada / Osaka	320
Jun. 2022	Fukuyama / Hiroshima	308
Jun. 2022	Sendai Nigatake / Miyagi	331
Jul. 2022	Hirakata / Osaka	269
Jul. 2022	Ichihara / Chiba	302
Jul. 2022	Tokushima-Bandai / Tokushima	338
Jul. 2022	Souka / Saitama	258
Jul. 2022	Takamatsu / Kagawa	299
Sep. 2022	Okinawa-Ginowan / Okinawa	353
Sep. 2022	Okinawa-Haeburu / Okinawa	342
Sep. 2022	Kochi / Kochi	317
Oct. 2022	Jotohanaten / Osaka	280

Renovate date	Store name / Prefecture	No. of crane game machines
Nov. 2022	Hamamatsu / Shizuoka	285
Nov. 2022	Toyohashi / Aichi	300
Dec. 2022	Mie-Kawagoe IC / Mie	349
Dec. 2022	Umeda / Osaka	328
Dec. 2022	Malera Gifu / Gifu	469
Dec. 2022	Saitama-Kounosu / Saitama	340
Jan. 2023	Ichikawa Onitaka / Chiba	329
Feb. 2023	Fuchuhonmachi Ekimae / Tokyo	307
Mar. 2023	Musashi Murayama / Tokyo	307
Mar. 2023	Tokorozawa / Saitama	376
Apr. 2023	Higashi Osaka / Osaka	332
May. 2023	Sapporo Susukino / Hokkaido	232
Jul. 2023	Higashi Yodogawa / Osaka	317
Jul. 2023	Hiroshima / Hiroshima	383
Aug. 2023	Tenjin / Fukuoka	282
Aug. 2023	Onojo / Fukuoka	272
Aug. 2023	Moriguchi / Osaka	312
Nov. 2023	Minamisuna / Tokyo	307
Nov. 2023	Lalaport Izumi / Osaka	268
Dec. 2023	Chikusa / Aichi	324



Plans and Policies for new store openings



Plans for new store openings after April 2024

Nation	Store name / region	Operating floor area	SP	AM	Opening date
Japan	Machida Jorna / Machida, Tokyo	1,488㎡		●	Opened in April 2024
The USA	Las Vegas South Premium Outlets / Las Vegas, Nevada	2,428㎡		●	Opened in April 2024
	Plaza Bonita / National City, California	5,443㎡			Scheduled to open in June 2024
	Gurnee Mills / Gurnee, Illinois	6,551㎡			Scheduled to open in July 2024
	Mission Viejo / Mission Viejo, California	1,901㎡		●	Scheduled to open in September 2024
	Stonestown Galleria / San Francisco, California	4,837㎡			Scheduled to open in November 2024
	The Mills at Jersey Gardens / Elizabeth, New Jersey	3,830㎡			Scheduled to open in January 2025
	Deerbrook / Humble, Texas	2,195㎡		●	Scheduled to open in January 2025
	Chandler / Chandler, Arizona	6,081㎡			Scheduled to open in February 2025
	Willowbrook / Houston, Texas	9,689㎡	●		Scheduled to open in FY2026.3
	Pacific View/ Ventura, California	5,668㎡			Scheduled to open in FY2026.3
China	No.5	—		●	Scheduled to open in FY2025.3

※ Store names are tentative.

※ Stores with "●" in the "AM" column above will be opened as small stores with mainly amusement machines.

※ Stores with "●" in the "SP" column above will be opened as Spo-cha type.

※ In addition to the above, 23 stores are under negotiation in The USA. ※ No.5 is under negotiation in China.

Policies for new store openings

- [Japan]** We actively promote opening new stores of small stores with mainly amusement machines, which has approx. 1,650 to 3,960㎡ operating floor area.
- [The USA]** We will open small stores with mainly amusement machines in addition to our usual stores. We will proceed to open more than 10 new stores per year.
- [China]** After we open a small store with mainly amusement machines to the existing shopping mall that can expect enough customers, we will consider our policy in China.

Current status in The USA ①



The USA Profit status

Classification by profitability		High profitability store	Average profitability store	Unprofitable store
Annual profit	Total sales	\$11.90mn [Approx. ¥1.73bn]	\$9.60mn [Approx. ¥1.39bn]	\$4.50mn [Approx. ¥0.65bn]
	Gross profit [1st year]	\$3.00mn [Approx. ¥0.44bn]	\$1.20mn [Approx. ¥0.17bn]	\$(1.50)mn [Approx. ¥(0.22)bn]
	Gross profit [from 2nd year]	\$4.20mn [Approx. ¥0.61bn]	\$2.50mn [Approx. ¥0.36bn]	\$(0.30)mn [Approx. ¥(0.04)bn]
	Gross profit margin [from 2nd year]	35.3%	26.0%	—

- ※ The gross profit [1st year] includes opening expenses and rent allocated for construction period.
- ※ Average profitability store figures are average of all stores.
- ※ The figures are created based on the FY2025.3 Plan disclosed on May 8, 2024.
- ※ The status and classification by color are updated every end of the financial year.

Current status in The USA ②



【50 stores as of the end of April 2024】

Opening date	Store name / region	Operating floor area	SP● AM◆
August 2010	Puente Hills / City of Industry, California	9,717m ²	●
September 2012	Moreno Valley / Moreno Valley, California	4,060m ²	
August 2013	Lakewood / Lakewood, California	3,976m ²	
December 2014	Arlington Parks / Arlington, Texas	5,933m ²	
May 2015	Main Place / Santa Ana, California	3,716m ²	
July 2015	Southcenter / Tukwila, Washington	3,973m ²	
September 2015	Eastridge / San Jose, California	4,759m ²	
May 2016	Grapevine Mills / Grapevine, Texas	7,493m ²	
August 2016	Sunvalley / Concord, California	4,891m ²	
December 2016	Exton / Exton, Pennsylvania	5,423m ²	
January 2017	Southwest / Littleton, Colorado	5,811m ²	
March 2017	Fox Valley / Aurora, Illinois	4,724m ²	
July 2017	Broadway / Hicksville, New York	5,092m ²	
September 2017	Crystal Run / Middletown, New York	4,212m ²	
October 2017	Great Lakes Crossing / Auburn Hills, Michigan	5,488m ²	
January 2018	Four Seasons / Greensboro, North Carolina	5,649m ²	
March 2018	Great Lakes / Mentor, Ohio	4,659m ²	
June 2018	Maine / South Portland, Maine	4,025m ²	
June 2018	Coronado Center / Albuquerque, New Mexico	4,891m ²	
August 2018	South Town Center / Sandy, Utah	4,645m ²	
September 2018	Millcreek / Erie, Pennsylvania	4,649m ²	
December 2018	Gateway / Lincoln, Nebraska	4,462m ²	
December 2018	North Riverside Park / North Riverside, Illinois	4,189m ²	
February 2019	Southridge / Greendale, Wisconsin	4,191m ²	
March 2019	Northridge / Salinas, California	4,789m ²	

Opening date	Store name / region	Operating floor area	SP● AM◆
March 2019	Holyoke / Holyoke, Massachusetts	4,793m ²	
March 2019	Promenade Temecula / Temecula, California	4,520m ²	
July 2019	Southland / Hayward, California	4,540m ²	
August 2019	Meadowood / Reno, Nevada	3,836m ²	
October 2019	Park Place / Tucson, Arizona	4,696m ²	
November 2019	Meadows / Las Vegas, Nevada	3,948m ²	
November 2019	Fairfield Commons / Beaver Creek, Ohio	4,805m ²	
December 2019	Towson Town Center / Towson, Maryland	4,907m ²	
December 2019	Fashion District / Philadelphia, Pennsylvania	5,396m ²	
February 2020	Valley River Center / Eugene, Oregon	5,653m ²	
March 2020	Burbank Town Center / Burbank, California	3,981m ²	
July 2020	Town East Square / Wichita, Kansas	3,781m ²	
September 2020	Potomac Mills / Woodbridge, Virginia	4,583m ²	
October 2020	Deptford / Deptford, New Jersey	4,568m ²	
February 2021	Cumberland / Atlanta, Georgia	7,767m ²	●
March 2021	Park City Center / Lancaster, Pennsylvania	4,645m ²	●
April 2021	Vancouver / Vancouver, Washington	4,493m ²	
June 2021	Quail Springs / Oklahoma City, Oklahoma	4,020m ²	
June 2022	Pembroke Lakes / Pembroke Pines, Florida	9,442m ²	●
August 2022	Roseville / Roseville, California	4,164m ²	
August 2022	South Hill / Puyallup, Washington	4,834m ²	
March 2023	North Star / San Antonio, Texas	5,193m ²	
December 2023	Arrowhead / Glendale, Arizona	7,722m ²	●
March 2024	Danbury Fair / Danbury, Connecticut	5,703m ²	
April 2024	Las Vegas South Premium Outlets / Las Vegas, Nevada	2,428m ²	◆

※ Stores above are colored in yellow as "High profitability", in green as "Average profitability" and in pink as "Unprofitable" stores.

※ Jefferson has closed on April 7, 2024.

Statistical snapshot of stores



Trend in number of stores

Japan	- FY2015.3	FY2016.3	FY2017.3	FY2018.3	FY2019.3	FY2020.3	FY2021.3	FY2022.3	FY2023.3	FY2024.3	FY2025.3 Plan
Opening	121	1	2	1	1	—	—	1	1	1	4
Closing	8	1	8	—	4	2	3	2	1	1	—
Total	113	113	107	108	105	103	100	99	99	99	103

The USA	- FY2015.3	FY2016.3	FY2017.3	FY2018.3	FY2019.3	FY2020.3	FY2021.3	FY2022.3	FY2023.3	FY2024.3	FY2025.3 Plan
Opening	5	4	6	6	11	9	5	2	4	2	8
Closing	—	—	—	—	—	—	2	—	1	1	1
Total	8	9	15	21	32	41	44	46	49	50	57

China	- FY2015.3	FY2016.3	FY2017.3	FY2018.3	FY2019.3	FY2020.3	FY2021.3	FY2022.3	FY2023.3	FY2024.3	FY2025.3 Plan
Opening	—	—	—	—	—	—	1	2	1	—	1
Closing	—	—	—	—	—	—	—	—	—	—	—
Total	—	—	—	—	—	—	1	3	4	4	5

Consolidated	- FY2015.3	FY2016.3	FY2017.3	FY2018.3	FY2019.3	FY2020.3	FY2021.3	FY2022.3	FY2023.3	FY2024.3	FY2025.3 Plan
Total	121	122	122	129	137	144	145	149	152	153	165

Breakdown of 100 stores in Japan [at the end of April 2024]

Store type					Crane Game Park	Total
Standard		Stadium				
Downtown	Roadside	Downtown	Roadside			
9	35	1	53	2	100	

Ownership		Total
Leased stores	Own stores	
79	21	100

Area breakdown of all 155 stores [at the end of April 2024]

Area	Japan							Subtotal	The USA	China	Total
	Hokkaido / Tohoku	Hokuriku / Koshinetsu	Kanto	Chubu / Tokai	Kansai	Chugoku / Shikoku	Kyushu / Okinawa				
No. of stores	11	3	32	13	23	7	11	100	50	4	154
Share	7.1%	1.9%	20.8%	8.4%	14.9%	4.5%	7.1%	64.9%	32.5%	2.6%	100%

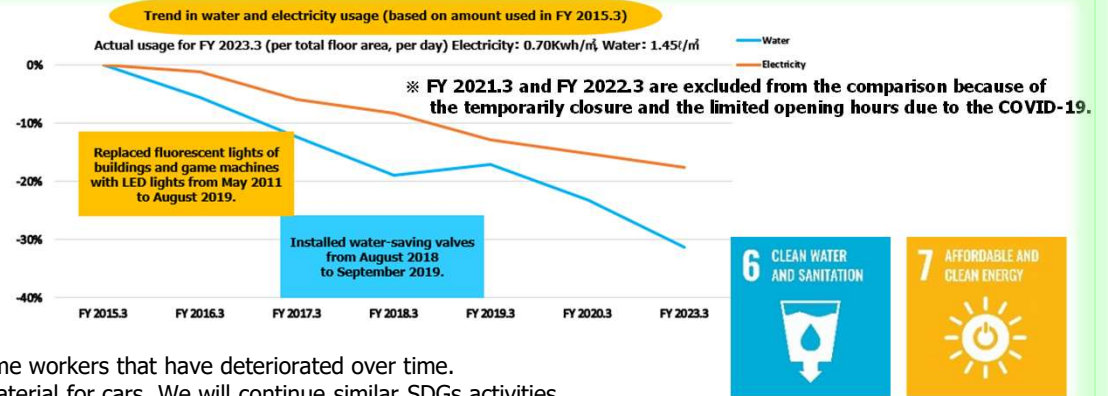
※Own stores include 8 stores with owning right for land & building, and 13 stores with owning right for building with tenants.

Actions for Sustainability and SDGs

We set up Sustainability Advisory Committee which independent from management. Also set up the cross-organizational sustainability team comprising of members from each divisions to intend actively consider the achievement of the SDGs.

● Actions for energy / water resource issues

- Replaced fluorescent lights of the store lighting, the bowling equipment and crane game machines with LED lights.
- Set up water saving devices to the kitchens in Karaoke and the food counters.
- Material recycling [reuse of uniforms for part-time workers]
Since 2022, we have been reusing resources through material recycling of uniforms for part-time workers that have deteriorated over time. As a result, 410 kg of uniforms were collected from all stores and converted into cushioning material for cars. We will continue similar SDGs activities.



● Efforts to create a pleasant and rewarding work environment

• "Make-A-Chance Project"

In July 2022, we launched a project team to create an environment where human resources can be developed regardless of gender, and to make the company a place where all employees do not have to give up their careers even when facing various life events, and we are promoting the enhancement of various systems and initiatives.



● Other actions

• SDGs lease "MIRAI 2030™"

A program which donate a portion of the lease payments to the public interest incorporated foundations or the incorporated non-profitable organizations helping to achieving the SDGs through the lease contracts with Sumitomo Mitsui Finance and Leasing Co., Ltd.

We donated to "NPO Kidsdoor※1" through the lease contracts in March 2020 and March 2021, and to "NPO WaterAid Japan※2" through the lease contracts in August 2022.



※1 NPO Kidsdoor is an organization which aims to create "society where all children could have dreams and hopes" providing the learning supports widely from elementary school students to young people to cut the chain of poverty.

※2 NPO WaterAid Japan supports the creation of systems for the sustainable and stable water supply and the solutions for sanitation issue in 26 countries in Asia, Africa, and Latin America, with the vision of "a world where everyone could access to clean water, sanitation facilities and good hygiene".

For the other sustainability and SDGs initiatives, please visit the website below.

<https://www.round1-group.co.jp/sustainability/>

< Supplementary data >

FY2025.3 Performance Plan ①



(Unit ¥bn)

[Consolidated] FY2025.3 Plan

※ Figures below ¥10 million are truncated.
※ Percentage is rounded off to one decimal place.

		1st Q Plan	2nd Q Plan	1st half Plan	3rd Q Plan	4th Q Plan	2nd half Plan	Term Plan
IS	Bowling	6.64	7.18	13.83	6.38	8.38	14.77	28.61
	Amusement	23.21	26.84	50.05	23.84	29.15	52.99	103.05
	Karaoke, Food	3.99	4.43	8.43	4.23	5.09	9.33	17.77
	Spo-cha	4.17	4.85	9.02	3.64	5.77	9.41	18.44
	Others	0.81	0.86	1.67	0.78	0.97	1.75	3.43
	Total sales	38.85	44.18	83.03	38.89	49.38	88.28	171.31
	Cost of sales	32.97	35.26	68.23	34.11	36.96	71.08	139.32
	Gross profit	5.87	8.92	14.79	4.78	12.41	17.19	31.99
	S.G.A. expenses	1.46	1.59	3.05	1.54	1.68	3.23	6.28
	Operating profit	4.41	7.32	11.74	3.23	10.73	13.96	25.70
	Non-operating income & expenses	(0.11)	(0.17)	(0.29)	(0.15)	(0.19)	(0.35)	(0.64)
	Ordinary profit	4.29	7.15	11.45	3.07	10.53	13.61	25.06
	Ordinary profit margin	11.1%	16.2%	13.8%	7.9%	21.3%	15.4%	14.6%
	Extraordinary income & loss	(0.06)	(0.07)	(0.13)	(0.07)	(0.07)	(0.14)	※ (0.28)
Profit before income taxes	4.22	7.08	11.31	3.00	10.46	13.47	24.78	
Income taxes	1.33	2.21	3.54	1.00	3.22	4.23	7.78	
Profit	2.89	4.87	7.76	2.00	7.23	9.24	17.00	
Total depreciation		5.42	5.64	11.07	5.74	5.80	11.54	22.62
Lease depreciation		2.66	2.75	5.41	2.78	2.68	5.46	10.88

※ Extraordinary income & loss : Loss on retirement of non-current assets, etc. ¥(0.28)bn

< Supplementary data >

FY2025.3 Performance Plan ②



[Japan] FY2025.3 Plan

(Unit ¥bn)

※ Figures below ¥10 million are truncated.

※ Percentage is rounded off to one decimal place.

								Term Plan
		1st Q Plan	2nd Q Plan	1st half Plan	3rd Q Plan	4th Q Plan	2nd half Plan	
IS	Bowling	5.13	5.56	10.69	4.87	6.54	11.42	22.11
	Amusement	11.05	13.53	24.59	11.59	13.33	24.92	49.52
	Karaoke	1.89	2.19	4.08	1.81	2.13	3.94	8.03
	Spo-cha	3.63	4.26	7.89	3.14	5.17	8.31	16.20
	Others	0.81	0.85	1.67	0.78	0.96	1.75	3.43
	Total sales	22.52	26.41	48.94	22.20	28.15	50.36	99.30
	Cost of sales	20.47	21.69	42.16	20.80	21.32	42.13	84.29
	Gross profit	2.05	4.72	6.77	1.40	6.82	8.23	15.01
	S.G.A. expenses	0.50	0.55	1.06	0.49	0.55	1.04	2.10
	Operating profit	1.54	4.16	5.71	0.91	6.27	7.18	12.90
	Non-operating income & expenses	(0.05)	(0.08)	(0.13)	(0.04)	(0.06)	(0.10)	(0.24)
	Ordinary profit	1.49	4.08	5.57	0.87	6.20	7.07	※1 12.65
	Ordinary profit margin	6.6%	15.5%	11.4%	3.9%	22.0%	14.1%	12.7%
	Extraordinary income & loss	(0.04)	(0.04)	(0.08)	(0.04)	(0.04)	(0.08)	※2 (0.16)
Profit before income taxes	1.45	4.04	5.49	0.83	6.16	6.99	12.49	
Income taxes	0.73	1.54	2.28	0.55	2.25	2.80	5.09	
Profit	0.71	2.49	3.20	0.28	3.91	4.19	7.40	
Total depreciation		3.20	3.29	6.50	3.33	3.25	6.59	13.10
Lease depreciation		2.58	2.66	5.25	2.69	2.60	5.30	10.55

※1 Ordinary profit above excludes royalty income ¥3.48bn. Ordinary profit includes royalty is ¥16.14bn.

※2 Extraordinary income & loss : Loss on retirement of non-current assets, etc. ¥(0.16)bn

< Supplementary data >

FY2025.3 Performance Plan ③



[The USA] FY2025.3 Plan Forex : 1 USD = 145.00 JPY

(Unit ¥bn)

※ Figures below ¥10 million are truncated.

※ Percentage is rounded off to one decimal place.

		1st Q Plan	2nd Q Plan	1st half Plan	3rd Q Plan	4th Q Plan	2nd half Plan	Term Plan
IS	Bowling	1.48	1.58	3.06	1.48	1.80	3.28	6.34
	Amusement	11.87	12.85	24.72	11.84	15.37	27.21	51.94
	Food, Party, etc.	2.08	2.21	4.30	2.40	2.94	5.34	9.65
	Spo-cha	0.45	0.44	0.89	0.39	0.49	0.88	1.78
	Total sales	15.89	17.10	32.99	16.12	20.61	36.73	69.73
	Cost of sales	12.04	12.92	24.96	12.74	15.05	27.79	52.76
	Gross profit	3.85	4.17	8.02	3.38	5.56	8.94	16.96
	S.G.A. expenses	0.72	0.69	1.42	0.72	0.69	1.41	2.83
	Operating profit	3.12	3.47	6.60	2.65	4.86	7.52	14.12
	Non-operating income & expenses	(0.04)	(0.06)	(0.10)	(0.08)	(0.09)	(0.18)	(0.29)
	Ordinary profit	3.08	3.41	6.49	2.57	4.76	7.33	※1 13.83
	Ordinary profit margin	19.4%	20.0%	19.7%	15.9%	23.1%	20.0%	19.8%
	Extraordinary income & loss	(0.02)	(0.03)	(0.05)	(0.03)	(0.03)	(0.06)	※2 (0.12)
	Profit before income taxes	3.05	3.38	6.44	2.54	4.73	7.27	13.71
Income taxes	0.59	0.66	1.25	0.45	0.97	1.42	2.68	
Profit	2.46	2.72	5.18	2.08	3.76	5.84	11.03	
Total depreciation		2.08	2.21	4.29	2.25	2.39	4.64	8.94
Lease depreciation		0.03	0.03	0.07	0.03	0.03	0.07	0.15

※1 Ordinary profit above excludes royalty payments ¥3.48bn. Ordinary profit including royalty is ¥10.35bn.

※2 Extraordinary income & loss : Loss on retirement of non-current assets, etc. ¥(0.12)bn

< Supplementary data >

FY2024.3 Actual ①



(Unit ¥bn)

[Consolidated] FY2024.3 Actual

※ Figures below ¥10 million are truncated.
※ Percentage is rounded off to one decimal place.

								Term
		1st Q	2nd Q	1st half	3rd Q	4th Q	2nd half	
IS	Bowling	6.20	6.81	13.02	6.19	8.08	14.27	27.29
	Amusement	21.47	24.82	46.30	22.08	26.37	48.45	94.75
	Karaoke, Food	3.55	3.92	7.47	3.84	4.62	8.47	15.95
	Spo-cha	3.89	4.45	8.35	3.65	5.74	9.40	17.75
	Others	0.82	0.85	1.67	0.78	0.95	1.73	3.41
	Total sales	35.95	40.87	76.83	36.56	45.78	82.35	159.18
	Cost of sales	30.80	32.93	63.74	32.35	33.53	65.88	129.62
	Gross profit	5.14	7.94	13.08	4.21	12.25	16.46	29.55
	S.G.A. expenses	1.25	1.35	2.60	1.33	1.41	2.74	5.35
	Operating profit	3.88	6.59	10.47	2.87	10.84	13.71	24.19
	Non-operating income & expenses	0.10	(0.07)	0.03	(0.16)	0.24	0.08	0.12
	Ordinary profit	3.99	6.52	10.51	2.71	11.08	13.80	24.31
	Ordinary profit margin	11.1%	16.0%	13.7%	7.4%	24.2%	16.8%	15.3%
	Extraordinary income & loss ※	(0.20)	0.80	0.59	(0.09)	(1.71)	(1.80)	(1.20)
Profit before income taxes	3.78	7.32	11.11	2.62	9.37	11.99	23.11	
Income taxes	1.17	2.15	3.32	0.87	3.24	4.12	7.44	
Profit	2.61	5.17	7.78	1.75	6.12	7.87	15.66	
Total depreciation		5.04	5.21	10.26	5.28	5.51	10.80	21.06
Lease depreciation		2.52	2.60	5.12	2.59	2.74	5.33	10.46

※ Breakdown of extraordinary income & loss ¥(1.20)bn : Impairment loss ¥(1.73)bn, Loss on retirement of non-current assets, etc. ¥(0.36)bn, Gain on sale of shares of associates ¥0.15bn, Compensation income ¥0.72bn

< Supplementary data >

FY2024.3 Actual ②



[Japan] FY2024.3 Actual

(Unit ¥bn)

※ Figures below ¥10 million are truncated.

※ Percentage is rounded off to one decimal place.

								Term
		1st Q	2nd Q	1st half	3rd Q	4th Q	2nd half	
IS	Bowling	4.83	5.34	10.18	4.77	6.38	11.16	21.35
	Amusement	11.21	13.43	24.65	11.72	13.16	24.88	49.54
	Karaoke	1.78	2.06	3.85	1.78	2.15	3.93	7.79
	Spo-cha	3.48	3.98	7.46	3.25	5.16	8.42	15.89
	Others	0.82	0.84	1.67	0.77	0.95	1.73	3.40
	Total sales	22.15	25.68	47.83	22.32	27.82	50.15	97.99
	Cost of sales	19.77	20.86	40.64	20.34	20.58	40.92	81.57
	Gross profit	2.37	4.82	7.19	1.98	7.24	9.22	16.42
	S.G.A. expenses	0.64	0.72	1.37	0.62	0.69	1.31	2.68
	Operating profit	1.73	4.09	5.82	1.36	6.54	7.90	13.73
	Non-operating income & expenses	0.13	(0.02)	0.11	(0.14)	0.11	(0.02)	0.08
	Ordinary profit	1.86	4.06	5.93	1.21	6.66	7.88	13.82
	Ordinary profit margin	8.4%	15.8%	12.4%	5.5%	23.9%	15.7%	14.1%
	Extraordinary income & loss※	(0.12)	0.73	0.61	(0.03)	(0.50)	(0.53)	0.07
Profit before income taxes	1.74	4.80	6.55	1.18	6.15	7.34	13.89	
Income taxes	0.76	1.70	2.46	0.61	2.22	2.83	5.29	
Profit	0.98	3.10	4.08	0.57	3.93	4.50	8.59	
Total depreciation		2.96	3.04	6.01	3.03	3.19	6.23	12.24
Lease depreciation		2.41	2.48	4.90	2.48	2.62	5.10	10.00

※ Breakdown of extraordinary income & loss ¥0.07bn : Impairment loss ¥(0.54)bn, Loss on retirement of non-current assets, etc. ¥(0.17)bn, Gain on sale of shares of associates ¥0.06bn, Compensation income ¥0.72bn

< Supplementary data >

FY2024.3 Actual ③



[The USA] FY2024.3 Actual Forex : 1 USD = 144.59 JPY

(Unit ¥bn)

※ Figures below ¥10 million are truncated.

※ Percentage is rounded off to one decimal place.

								Term
		1st Q	2nd Q	1st half	3rd Q	4th Q	2nd half	
IS	Bowling	1.33	1.43	2.77	1.38	1.66	3.05	5.82
	Amusement	10.04	11.06	21.11	10.10	12.93	23.04	44.15
	Food, Party, etc.	1.74	1.83	3.58	2.04	2.45	4.50	8.08
	Spo-cha	0.33	0.34	0.68	0.32	0.49	0.82	1.50
	Total sales	13.46	14.68	28.15	13.86	17.56	31.42	59.57
	Cost of sales	10.57	11.57	22.15	11.47	12.48	23.96	46.11
	Gross profit	2.88	3.11	5.99	2.38	5.07	7.45	13.45
	S.G.A. expenses	0.52	0.52	1.05	0.56	0.58	1.15	2.21
	Operating profit	2.35	2.58	4.94	1.81	4.49	6.30	11.24
	Non-operating income & expenses	(0.01)	(0.06)	(0.08)	(0.02)	0.10	0.07	0.00
	Ordinary profit	2.33	2.52	4.85	1.78	4.59	6.38	11.23
	Ordinary profit margin	17.4%	17.2%	17.3%	12.9%	26.2%	20.3%	18.9%
	Extraordinary income & loss※	(0.08)	(0.02)	(0.10)	(0.05)	(0.02)	(0.07)	(0.18)
	Profit before income taxes	2.25	2.49	4.74	1.73	4.57	6.30	11.05
Income taxes	0.40	0.43	0.84	0.25	1.01	1.27	2.11	
Profit	1.84	2.06	3.90	1.47	3.55	5.02	8.93	
Total depreciation		1.90	1.98	3.88	2.05	2.12	4.18	8.06
Lease depreciation		0.04	0.03	0.07	0.03	0.03	0.07	0.15

※ Breakdown of extraordinary income & loss ¥(0.18)bn : Loss on retirement of non-current assets, etc. ¥(0.18)bn

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