

# FY2025.3 1Q [Apr.2024~Jun.2024] Outline of Financial Results



## Analysis of present states and future prospects



**Plaza Bonita**  
[National City, California]  
June 22, 2024 Open!



**Gurnee Mills**  
[Gurnee, Illinois]  
July 6, 2024 Open!

## ROUND ONE Corporation

**President and Chief Executive Officer  
Masahiko Sugino**

**Tokyo Stock Exchange Prime  
Code Number : 4680**

**August 7, 2024**

# Analysis of consolidated operating results FY2025.3 1Q Actual [Year-on-year]



[Unit ¥bn] ※Figures below ¥10 million are truncated. Percentage is rounded off to one decimal place.

	Unit	FY2024.3 Actual [2023.4-2023.6]	FY2025.3 Actual [2024.4-2024.6]	Dif.(%)
Total stores at the end of term ①	Store	151	155	+2.6
No. of all stores' operating months ①	Month	454	460	+1.3

P/L	Bowling	6.2	6.88	+10.9
	Amusement	21.47	24.00	+11.8
	Karaoke, Food	3.55	4.31	+21.5
	Spo-cha	3.89	4.33	+11.3
	Others	0.82	0.85	+3.7
	Total sales	35.95	40.38	+12.3
	Cost of sales	30.80	34.07	+10.6
	Gross profit	5.14	6.31	+22.9
	S.G.A. expenses	1.25	1.43	+14.2
	Operating profit	3.88	4.88	+25.6
	Non-operating income & expenses	0.10	0.07	(31.5)
	Ordinary profit ②	3.99	4.95	+24.1
	Ordinary profit margin	11.1%	12.3%	—
	Extraordinary income & loss ③	(0.20)	(0.09)	—
	Profit before income taxes	3.78	4.86	+28.5
	Income taxes	1.17	1.63	+39.5
	Profit	2.61	3.22	+23.5

## ① [Differ in number]

Store : Japan 2 stores opened and 1 store closed  
The USA 4 stores opened and 1 store closed  
Operating months : Japan +2 months, The USA +4 months

## ② [Ordinary profit] ※1

FY2024.3 1Q Actual	Ordinary profit	¥3.99bn
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◆Japan Ordinary profit & loss	+¥0.48bn
[Breakdown] Increase in Sales	+¥1.05bn
Increase in Personnel exp.	¥(0.29)bn
Increase in Lease Fee for amusement machines	¥(0.14)bn
Increase in Repair exp.	¥(0.10)bn
Increase in Advertising exp.	¥(0.09)bn
Decrease in Utility exp.	+¥0.16bn
Increase in Other exp.	¥(0.11)bn
◆The USA Ordinary profit & loss	+¥0.47bn
[Breakdown] Increase in Sales	+¥1.34bn
Increase in Personnel exp.	¥(0.47)bn
Increase in Depreciation exp.	¥(0.16)bn
Increase in Other exp. ※2	¥(0.24)bn
◆China and Other	+¥0.00bn

FY2025.3 1Q Actual	Ordinary profit	¥4.95bn
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※1 Ordinary profit is compared excluding royalty.  
Royalty from The USA is ¥0.83bn.

※2 Other exp. includes the increased profit due to exchange rate fluctuations.

## ③ [Extraordinary income & loss breakdown]

FY2024.3 1Q Actual Extraordinary income & loss ¥(0.20)bn  
 ・ Impairment loss ¥(0.06)bn  
 ・ Loss on retirement of non-current assets, etc. ¥(0.14)bn

FY2025.3 1Q Actual Extraordinary income & loss ¥(0.09)bn  
 ・ Loss on retirement of non-current assets, etc. ¥(0.09)bn

# Analysis of consolidated operating results

## FY2025.3 1Q Actual [Comparison with Plan]



[Unit ¥bn] ※Figures below ¥10 million are truncated. Percentage is rounded off to one decimal place.

	Unit	FY2025.3 Plan [2024.4-2024.6]	FY2025.3 Actual [2024.4-2024.6]	Dif.(%)
Total stores at the end of term	Store	155	155	—
No. of all stores' operating months	Month	460	460	—

P/L	Bowling	6.64	6.88	+3.5
	Amusement	23.21	24.00	+3.4
	Karaoke, Food	3.99	4.31	+8.0
	Spo-cha	4.17	4.33	+3.7
	Others	0.81	0.85	+5.0
	Total sales	38.85	40.38	+4.0
	Cost of sales	32.97	34.07	+3.3
	Gross profit	5.87	6.31	+7.5
	S.G.A. expenses	1.46	1.43	(1.7)
	Operating profit	4.41	4.88	+10.6
	Non-operating income & expenses	(0.11)	0.07	—
	Ordinary profit ①	4.29	4.95	+15.4
	Ordinary profit margin	11.1%	12.3%	—
	Extraordinary income & loss ②	(0.06)	(0.09)	—
	Profit before income taxes	4.22	4.86	+15.1
	Income taxes	1.33	1.63	+22.6
	Profit	2.89	3.22	+11.6

### ① [Ordinary profit] ※1

FY2025.3 1Q Plan	Ordinary profit	¥4.29bn
◆Japan Ordinary profit & loss		+¥0.85bn
[Breakdown] Increase in Sales		+¥0.67bn
Increase in Repair exp.		¥(0.13)bn
Decrease in Utility exp.		+¥0.11bn
Decrease in Depreciation exp.		+¥0.13bn
Exchange rate fluctuations		+¥0.17bn
Increase in Other exp.		¥(0.10)bn
◆The USA Ordinary profit & loss		¥(0.27)bn
[Breakdown] Decrease in Sales		¥(0.27)bn
Increase in Personnel exp.		¥(0.18)bn
Increase in Other exp. ※2		+¥0.18bn
◆China and Other		+¥0.08bn
FY2025.3 1Q Actual	Ordinary profit	¥4.95bn

※1 Ordinary profit is compared excluding royalty.  
Royalty from The USA is ¥0.83bn.

※2 Other exp. includes the increased profit due to exchange rate fluctuations.

### ② [Extraordinary income & loss breakdown]

FY2025.3 1Q Plan	Extraordinary income & loss	¥(0.06)bn
▪ Loss on retirement of non-current assets, etc.		¥(0.06)bn
FY2025.3 1Q Actual	Extraordinary income & loss	¥(0.09)bn
▪ Loss on retirement of non-current assets, etc.		¥(0.09)bn

# FY2025.3 Consolidated plan

## [Store openings and closings, P/L]



No change since the disclosure data on May 8, 2024.

※ Figures below ¥10 million are truncated.

※ Percentage is rounded off to one decimal place.

		Unit	FY2025.3 Plan				
			Consolidated	Japan※1	The USA	China	Delicious
Stores	Opening	Store	13	4	8	1	—
	Closing	Store	1	—	1	—	—
	Total at the end of term	Store	165	103	57	5	—
	No. of all stores' operating months	Month	1,894	1,213	631	50	—
P/L	Bowling	¥bn	28.61	22.11	6.34	0.15	—
	Amusement	¥bn	103.05	49.52	51.94	1.58	—
	Karaoke, Food	¥bn	17.77	8.03	9.65	0.08	—
	Spo-cha	¥bn	18.44	16.20	1.78	0.45	—
	Others	¥bn	3.43	3.43	—	0.00	—
	Total sales	¥bn	171.31	99.30	69.73	2.27	—
	Operating profit	¥bn	25.70	12.90	14.12	(0.32)	(1.00)
	Ordinary profit ※2	¥bn	25.06	12.65	13.83	(0.42)	(1.00)
	Ordinary profit margin	%	14.6%	12.7%	19.8%	—	—
	Extraordinary income & loss ※3	¥bn	(0.28)	(0.16)	(0.12)	—	—
	Profit before income taxes	¥bn	24.78	12.49	13.71	(0.42)	(1.00)
	Income taxes	¥bn	7.78	5.09	2.68	—	—
	Profit	¥bn	17.00	7.40	11.03	(0.42)	(1.00)

Note ※1 ROUND ONE Corporation transitioned to a holding company structure on April 1, 2024.

Japan plan includes ROUND ONE Corporation and ROUND ONE JAPAN Corporation.

※2 Ordinary profit of Japan and The USA is shown excluding royalty.

Ordinary profit including royalty : Japan ¥16.14bn, The USA ¥10.35bn

※3 Extraordinary income & loss : Loss on retirement of non-current assets, etc. ¥(0.28)bn

Forex : 1 USD=145.00 JPY, 1 CNY=20.00 JPY

# **[Japan] Sales and Year-on-year comparison of existing stores** **[Actual and Plan]**



## **[Japan] Sales [Actual and Plan]**

※ Figures below ¥10 million have been truncated.  
 ※ Percentage is rounded off to one decimal place.

	Unit	1Q			2Q	1st half	3Q			4Q	2nd half	Term
		Plan	Actual	Dif.(%)	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan
Bowling	¥bn	5.13	5.29	+3.2	5.56	10.69	4.87	6.54	11.42	22.11		
Amusement	¥bn	11.05	11.29	+2.1	13.53	24.59	11.59	13.33	24.92	49.52		
Karaoke	¥bn	1.89	1.94	+3.0	2.19	4.08	1.81	2.13	3.94	8.03		
Spo-cha	¥bn	3.63	3.79	+4.5	4.26	7.89	3.14	5.17	8.31	16.20		
Others	¥bn	0.81	0.85	+5.0	0.85	1.67	0.78	0.96	1.75	3.43		
Total sales	¥bn	22.52	23.18	+2.9	26.41	48.94	22.20	28.15	50.36	99.30		
Total stores at the end of each term		100	100	—	101	101	102	103	103	103		

## **[Japan] Year-on-year comparison of existing stores [Actual and Plan]**

※ Percentage is rounded off to one decimal place.

	Unit	1Q			2Q	1st half	3Q			4Q	2nd half	Term
		Plan	Actual	Dif.(%)	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan
Bowling	%	+7.0	+10.3	+3.3	+4.8	+5.8	+2.8	+3.4	+3.1	+4.4		
Amusement	%	(2.5)	+0.1	+2.6	(0.6)	(1.5)	(3.4)	(1.9)	(2.6)	(2.0)		
Karaoke	%	+7.0	+10.1	+3.1	+7.4	+7.2	+3.1	+0.4	+1.6	+4.4		
Spo-cha	%	+4.2	+8.9	+4.7	+7.0	+5.7	(3.7)	+0.0	(1.4)	+1.9		
Others	%	+3.1	+8.2	+5.1	+3.1	+3.1	+2.0	+2.7	+2.4	+2.7		
Total sales	%	+1.6	+4.8	+3.2	+2.5	+2.1	(1.4)	+0.0	(0.6)	+0.7		
No. of Sat./Sun./Holidays over previous year	Days	±0	±0	—	±0	±0	(2)	±0	(2)	(2)		
Total existing stores at the end of each term		98	98	—	99	99	99	99	99	99		

# **[The USA] Sales and Year-on-year comparison of existing stores** **[Actual and Plan]**



## **[The USA] Sales [Actual and Plan]**

※ Figures below ¥10 million have been truncated.  
 ※ Percentage is rounded off to one decimal place.

	Unit	1Q					2nd half			Term
		1Q			2Q	1st half	3Q	4Q	2nd half	
		Plan	Actual	Dif.(%)	Plan	Plan	Plan	Plan	Plan	
Bowling	¥bn	1.48	1.55	+5.2	1.58	3.06	1.48	1.80	3.28	6.34
Amusement	¥bn	11.87	12.42	+4.7	12.85	24.72	11.84	15.37	27.21	51.94
Food, Party, etc.	¥bn	2.08	2.34	+12.6	2.21	4.30	2.40	2.94	5.34	9.65
Spo-cha	¥bn	0.45	0.45	+0.8	0.44	0.89	0.39	0.49	0.88	1.78
Total sales	¥bn	15.89	16.78	+5.6	17.10	32.99	16.12	20.61	36.73	69.73
Total stores at the end of each term		51	51	—	53	53	54	57	57	57

※ Forex : Plan 1 USD = 145.00 JPY    Actual 1 USD = 155.86 JPY

## **[The USA] Year-on-year comparison of existing stores [Actual and Plan]**

※ Figures are calculated in USD.  
 ※ Percentage is rounded off to one decimal place.

	Unit	1Q					2nd half			Term
		1Q			2Q	1st half	3Q	4Q	2nd half	
		Plan	Actual	Dif.(%)	Plan	Plan	Plan	Plan	Plan	
Bowling	%	+2.9	(0.4)	(3.3)	+3.8	+3.4	+2.6	+2.0	+2.3	+2.8
Amusement	%	+3.2	+1.3	(1.9)	+2.7	+2.9	+3.4	+3.1	+3.2	+3.1
Food, Party, etc.	%	+7.4	+13.2	+5.8	+8.5	+8.0	+6.9	+6.4	+6.6	+7.2
Spo-cha	%	+4.4	(0.3)	(4.7)	+5.0	+4.7	+4.2	(0.0)	+1.6	+3.0
Total sales	%	+3.8	+2.6	(1.2)	+3.6	+3.7	+3.8	+3.4	+3.6	+3.6
Total existing stores at the end of each term		47	47	—	47	47	47	48	48	48

# FY2025.3 Consolidated cash flow plan



No change since the disclosure data on May 8, 2024.

※ Figures below ¥10 million have been truncated.

	Unit	FY2024.3 Actual	FY2025.3 Plan
Cash	Profit before income taxes	¥bn 23.11	24.78
	Payment for income taxes	¥bn (1.45)	(9.22)
	Increase/Decrease in others	¥bn +2.10	+1.12
	Dividends paid	¥bn (3.41)	(4.18)
	Depreciation	¥bn +21.06	+22.64
	Payment for lease obligations	¥bn (11.81)	(11.80)
	Simplified cash flow	¥bn 29.60	23.34
	Equipment investment [excluding finance lease] ①	¥bn (15.51)	(27.29)
	Simplified free cash flow	¥bn 14.08	(3.94)
	Cash reserve	¥bn 36.46	36.11
	Interest-bearing debt [excluding lease obligations]	¥bn 22.23	25.83
	Net interest-bearing debt	¥bn (14.22)	(10.27)

Note ① Breakdown of equipment investment Actual for FY2024.3 ¥(15.51)bn

◆ New stores : ¥(8.17)bn [Japan : ¥(0.20)bn, Abroad : ¥(7.97)bn]

◆ Existing stores : ¥(7.34)bn [Japan : ¥(2.23)bn, Abroad : ¥(5.10)bn]

Breakdown of equipment investment Plan for FY2025.3 ¥(27.29)bn

◆ New stores : ¥(17.46)bn [Japan : ¥(0.60)bn, Abroad : ¥(16.86)bn]

◆ Existing stores : ¥(9.82)bn [Japan : ¥(2.46)bn, Abroad : ¥(7.35)bn]



# Trend in assets [Consolidated]



No change since the disclosure data on May 8, 2024.

※ Figures below ¥100 million are truncated.

※ Percentage is rounded off to one decimal place.

FY	2017.3	2018.3	2019.3	2020.3	2021.3	2022.3	2023.3	2024.3	2025.3 Plan
Total assets	¥101.7bn	¥106.8bn	¥117.3bn	¥135.8bn	¥150.5bn	¥157.6bn	¥170.6bn	¥185.4bn	¥237.8bn
Net assets	¥50.8bn	¥56.7bn	¥62.6bn	¥65.1bn	¥40.8bn	¥54.6bn	¥61.1bn	¥70.5bn	¥83.3bn
Equity ratio	50.0%	53.0%	53.3%	47.8%	27.0%	34.4%	35.7%	37.9%	34.9%
Cash reserve	¥20.1bn	¥23.4bn	¥22.5bn	¥34.5bn	¥44.8bn	¥46.3bn	¥29.1bn	¥36.4bn	¥36.1bn
Interest-bearing debt	¥16.4bn	¥13.7bn	¥13.5bn	¥27.4bn	¥67.2bn	¥49.5bn	¥23.5bn	¥22.2bn	¥25.8bn
Net interest-bearing debt ①	¥(3.7)bn	¥(9.7)bn	¥(9.0)bn	¥(7.1)bn	¥22.3bn	¥3.1bn	¥(5.5)bn	¥(14.2)bn	¥(10.2)bn
Lease obligations [excluding lease obligations related to IFRS 16 and ASC Topic 842.]	¥17.9bn	¥15.5bn	¥19.0bn	¥18.2bn	¥14.9bn	¥16.9bn	¥19.9bn	¥18.2bn	¥14.6bn
Net interests-bearing debt ② including lease obligations	¥14.2bn	¥5.8bn	¥10.0bn	¥11.1bn	¥37.3bn	¥20.1bn	¥14.4bn	¥4.0bn	¥4.3bn
New lease contract amount	¥10.9bn	¥8.0bn	¥13.0bn	¥9.4bn	¥5.9bn	¥12.5bn	¥12.4bn	¥10.2bn	¥8.1bn

Note ① "Net interest-bearing debt" ... "Interest-bearing debt" — "Cash reserve"

② "Net interest-bearing debt including lease obligations" ... "Net interest-bearing debt" + "Lease obligations [excluding lease obligations related to IFRS 16 and ASC Topic 842]"

※ The lease above indicates finance lease for amusement machines and karaoke machines, except lease obligations related to IFRS 16 and ASC Topic 842.



# Trend in Income statement status



## 【Consolidated】Trend in IS

[Unit ¥bn] ※Figures below ¥100 million are truncated. Percentage is rounded off to one decimal place.

FY	2016.3	2017.3	2018.3	2019.3	2020.3	2021.3	2022.3	2023.3	2024.3	2025.3 Plan
Total stores at the end of term	122	122	129	137	144	145	149	152	154	165
Total sales	83.5	87.7	95.9	101.3	104.7	60.9	96.4	142.0	159.1	171.3
Ordinary profit	5.4	5.8	10.2	11.2	8.7	(19.8)	5.3	16.6	24.3	25.0
Ordinary profit margin	6.5%	6.7%	10.7%	11.1%	8.3%	—	5.6%	11.7%	15.3%	14.6%
Profit	0.4	2.7	8.4	7.1	4.7	(17.9)	3.9	9.7	15.6	17.0
Adjusted EBITDA ①	17.8	18.6	22.3	23.9	23.1	(3.8)	14.2	36.3	44.9	48.1
ROI ②	5.9%	6.8%	12.0%	12.4%	8.5%	—	4.7%	18.6%	24.2%	21.4%
ROE ③	0.9%	5.4%	15.6%	12.0%	7.5%	—	8.3%	16.9%	23.9%	22.1%
ROA ④	0.4%	2.7%	8.1%	6.4%	3.8%	—	2.6%	5.9%	8.8%	8.0%
DOE ⑤	3.8%	3.8%	3.6%	3.2%	3.0%	3.4%	4.2%	4.3%	5.5%	6.4%

① Adjusted EBITDA calculation: Operating profit + Depreciation of assets other than ROU

② ROI calculation: Ordinary profit ÷ [(Net assets at the beginning of term + Net assets at the end of term) ÷ 2] + {(Interest-bearing debt including lease obligations at the beginning of term + Interest-bearing debt including lease obligations at the end of term) ÷ 2}

③ ROE calculation: Profit ÷ {(Equity at the beginning of term + Equity at the end of term) ÷ 2}

④ ROA calculation: Profit ÷ {(Total assets at the beginning of term + Total assets at the end of term) ÷ 2}

⑤ DOE calculation: Dividend ÷ {(Shareholders' equity at the beginning of term + Shareholders' equity at the end of term) ÷ 2}

## 【Japan】Trend in IS

FY	2016.3	2017.3	2018.3	2019.3	2020.3	2021.3	2022.3	2023.3	2024.3	2025.3 Plan
Total stores at the end of term	113	107	108	105	103	100	99	99	100	103
Total sales	78.3	80.5	84.3	84.9	84.2	53.3	63.7	89.8	97.9	99.3
Ordinary profit	5.0	5.3	9.2	9.6	8.8	(11.4)	2.1	6.4	13.8	12.6
Ordinary profit margin	6.5%	6.6%	11.0%	11.4%	10.5%	—	3.4%	7.2%	14.1%	12.7%
Profit	0.2	2.8	7.5	6.4	5.3	(9.8)	1.3	2.7	8.5	7.4

## 【The USA】Trend in IS

FY	2016.3	2017.3	2018.3	2019.3	2020.3	2021.3	2022.3	2023.3	2024.3	2025.3 Plan
Total stores at the end of term	9	15	21	32	41	44	46	49	50	57
Total sales	5.1	7.2	11.5	16.3	20.5	7.6	32.1	51.3	59.5	69.7
Ordinary profit	0.3	0.5	0.9	1.5	0.0	(7.6)	4.5	11.4	11.2	13.8
Ordinary profit margin	6.7%	7.1%	8.7%	9.4%	0.2%	—	14.1%	22.3%	18.9%	19.8%
Profit	0.2	(0.1)	0.8	0.7	(0.4)	(7.4)	3.0	8.9	8.9	11.0

# [Japan] Trend in year-on-year sales comparison of existing stores

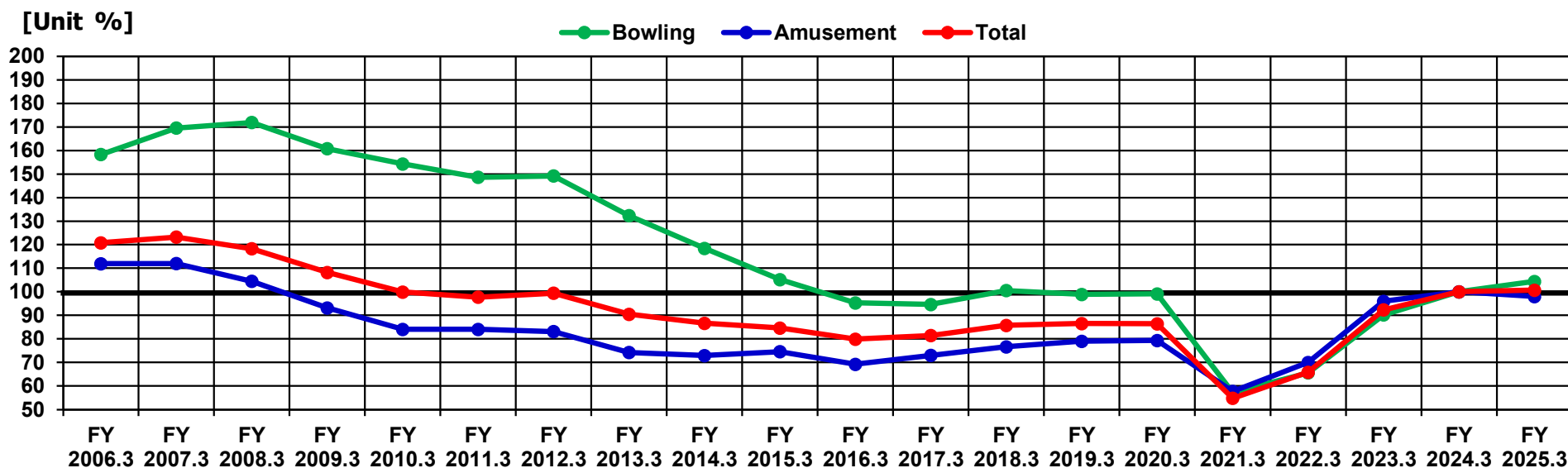


No change since the disclosure data on May 8, 2024.

[Unit %]

FY	2007.3	2008.3	2009.3	2010.3	2011.3	2012.3	2013.3	2014.3	2015.3	2016.3	2017.3	2018.3	2019.3	2020.3	2021.3	2022.3	2023.3	2024.3	2025.3 Plan
Bowling	+7.1	+1.4	(6.5)	(4.0)	(3.7)	+0.4	(11.3)	(10.5)	(11.2)	(9.4)	(0.7)	+6.2	(1.6)	+0.2	(42.2)	+14.5	+37.5	+10.9	+4.4
Amusement	+0.1	(6.8)	(10.8)	(9.8)	+0.0	(1.1)	(10.7)	(1.7)	+2.2	(7.2)	+5.5	+5.0	+3.1	+0.4	(27.2)	+21.2	+37.1	+4.2	(2.0)
Karaoke	+4.0	(1.2)	(7.3)	(13.1)	+3.4	+15.8	(3.7)	(1.8)	+0.4	(7.4)	+0.6	+1.6	(0.7)	(1.3)	(52.0)	+6.1	+82.7	+17.1	+4.4
Spo-cha	—	(16.1)	(9.8)	(9.2)	(4.5)	+7.5	+0.2	+5.1	+3.7	+5.0	(2.5)	+8.1	(0.4)	(3.8)	(49.6)	+41.3	+44.0	+14.2	+1.9
Others	(9.2)	+13.2	+11.4	(3.9)	(14.5)	+1.3	(6.6)	(9.9)	(1.8)	+9.9	+1.2	+0.7	+1.9	+10.6	(22.5)	+0.3	+29.5	+11.3	+2.7
Total sales	+2.0	(4.0)	(8.5)	(7.7)	(2.2)	+1.7	(9.0)	(4.2)	(2.3)	(5.6)	+1.9	+5.3	+0.9	(0.1)	(36.6)	+20.2	+40.2	+8.3	+0.7
No. of existing stores	57	69	79	89	104	106	108	111	111	112	105	107	104	103	103	98	98	98	99

Trend in year-on-year sales comparison of existing stores in Japan [FY2024.3 is set as 100]



# Measures taken for existing stores

## [Japan] Measures taken for existing stores

### ◆ Collaboration campaigns ◆

- We host the limited-time collaboration campaigns with artists, anime, and others at Bowling, Karaoke and Spo-cha. Customers get original items by purchasing collaboration drinks or collaboration packages.

### ◆ Online events with "ROUND1 LIVE" ◆

- "Special Challenge", "ROUND1 Challenge" ... Online bowling competitions with famous professional bowlers.
- "Remote Practice" ... Online bowling lessons with themes by professional bowlers on the weekdays.
- "Fan Event" ... Online events at Bowling and Karaoke by idols and influencers.

### ◆ Campaigns for kids and elementary/junior high school students ◆

- "Complimentary Campaign for elementary/junior high school students" ... We host the campaigns for junior high school students or younger at Bowling, Karaoke and Amusement Medal areas.
- "KIDS Remote Practice" ... We host complimentary bowling remote lessons for elementary/junior high school students.

### ◆ Testing the introduction of charge card terminals for game machines ◆

- A prepaid charge system, which allows customers to pre-charge their cards with cash and play game machines, has been tested at 6 stores from March 2024. Not available at medal exchangers. Testing has already been completed at the mall store in July and will continue at 3 roadside and 2 downtown stores.

### ◆ Increase in the number of mini crane game machines ◆

- Approx. 4,000 mini crane game machines will be gradually increased at existing stores from June 2024 to the end of the year.

### ◆ Resumption of normal business operations ◆

- Currently, 77 stores operate late night hours.

## [The USA] Measures taken for existing stores

### ◆ Increase in the number of crane game machines ◆

- "Mega Crane Zone" with approx. 120 crane game machines have been opened at the new stores and by renovating of existing stores. 46 stores have been opened by the end of June 2024.
- Approx. 2,000 mini crane game machines will be gradually increased from July 2024.

ROUND1



# ROUND ONE Delicious



The goal of ROUND ONE Delicious is to provide the same high quality of Japanese cuisine that is highly acclaimed in Japan to people overseas, so that people around the world can enjoy the taste of authentic Japanese cuisine.

**At ROUND ONE Delicious, you can taste “authentic Japanese cuisine” of various genres.**

To provide such enjoyment to customers, we will combine sushi, Japanese cuisine, Chinese cuisine, creative cuisine, yakitori, or tempura into a single unit, and begin opening stores in the U.S. in the summer of 2025.

## ◆ Store opening plan ◆

**Our target is to open 150 stores [30 units] in 10 cities over the next five years, mainly in the U.S.**

As a first step toward global expansion, we aim to open stores in four major U.S. cities [New York, Los Angeles, San Francisco, and Honolulu].

After that, we plan to open stores in other major cities [Las Vegas, Chicago, Dallas, and Washington DC].

In the future, we plan to expand our business to Europe and around the world.

## ◆ Business plan per store ◆

- Investment amount: Approx. 450,000 USD
- Number of seats: 16-18 seats
- Operation: Open 360 days a year
- Average customer spend: 400-1,200 USD
- Annual customer attraction: 5,760 people
- Annual sales: 4 million USD
- Number of employees: 10 people  
[Store Manager/Chef/Part-time worker]

Training costs for 100 chefs [6 units] and other preparation costs will occur in this fiscal year.

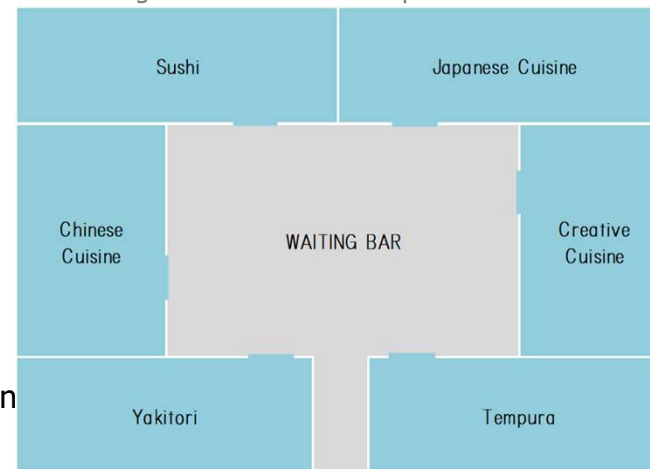
## ◆ Cooperating merchants ◆

As of July 1, 2024, we have signed agreements with 16 merchants. In addition, training for chefs has gradually begun at cooperating merchants from May 2024.

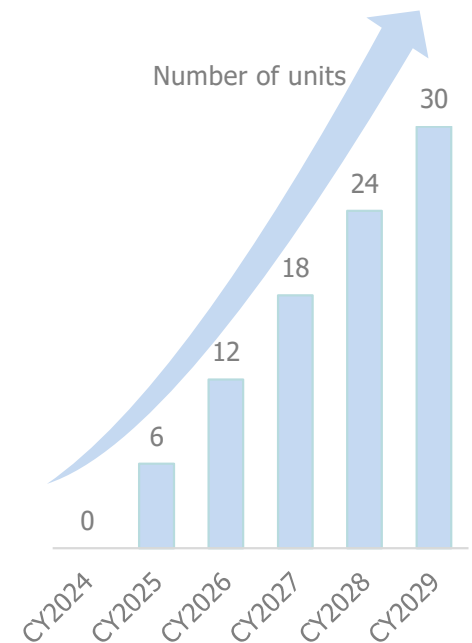
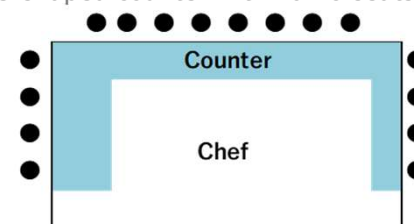
We are looking for chefs who want to challenge the world together.

<https://www.round1.co.jp/delicious/index.html>

Store Image: 4-6 stores in one space as 1 unit



Seating Image:  
U-shaped counter with 16-18 seats





# ROUND ONE Delicious - Cooperating merchants

ROUND1

## Sushi



鮨 あらい Sushi Arai  
Tokyo Ginza  
"The Tabelog Award 2024"  
Gold Awarded  
"Restaurant Guide 2020"  
1 Star Awarded



鮨 龍次郎 Sushi Ryujiro  
Tokyo Aoyama  
"The Tabelog Award 2024"  
Silver Awarded  
"Restaurant Guide 2024"  
1 Star Awarded



照寿司 TERUZUSHI  
Fukuoka Kitakyusyu  
"The Tabelog Award 2024"  
Bronze Awarded  
"Restaurant Guide 2014"  
Listed



菊鮨 Kikuzushi  
Fukuoka Kasuga  
"The Tabelog Award 2024"  
Silver Awarded  
"Restaurant Guide 2019"  
1 Star Awarded



鮨 駒 SUSHIKOMA  
Akita Yurihonjo  
"The Tabelog Award 2024"  
Silver Awarded



## Chinese Cuisine

銀座 上瀧 Ginza JOTAKI  
Tokyo Ginza  
"The Tabelog Award 2024"  
Bronze Awarded  
"Restaurant Guide 2014"  
1 Star Awarded

## Japanese Cuisine



銀座 しのはら Ginza Shinohara  
Tokyo Ginza  
"The Tabelog Award 2024"  
Gold Awarded  
"Restaurant Guide 2024"  
2 Stars Awarded



片折 Kataori  
Ishikawa Kanazawa  
"The Tabelog Award 2024"  
Gold Awarded  
"Restaurant Guide 2021"  
2 Stars Awarded



鈴田式 SUZUTASHIKI  
Tokyo Nishiazabu  
"The Tabelog Award 2023"  
Bronze Awarded

## Tempura



成生 Naruse  
Shizuoka Aoi  
"The Tabelog Award 2024"  
Gold Awarded



たきや Takiya  
Tokyo Azabujuban  
"The Tabelog Award 2024"  
Gold Awarded

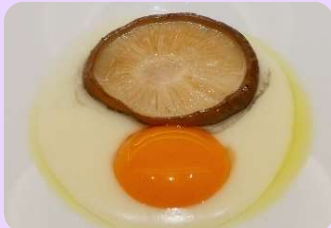


ぬま田 Numata  
Osaka Kitashinchi  
"Restaurant Guide 2024"  
2 Stars Awarded

## Innovative



蒼 Ao  
Tokyo Nishiazabu  
"The Tabelog Award 2024"  
Gold Awarded



CHIUnE  
Tokyo Kioi  
"The Tabelog Award 2023"  
Gold Awarded

## Yakitori



薪鳥新神戸 Makitori Shinkobe  
Tokyo Akasaka  
"The Tabelog Award 2023"  
Gold Awarded



鳥えん Torien  
New York  
"Restaurant Guide 2022"  
1 Star Awarded

# Plans and Policies for new store openings



## Plans for new store openings after April 2024

Country	Store Name / Region	Operating Floor Area	SP	AM	Opening Date
Japan	Machida Jorna / Machida, Tokyo	1,488m <sup>2</sup>		●	Opened in April 2024
The USA	Las Vegas South Premium Outlets / Las Vegas, Nevada	2,428m <sup>2</sup>		●	Opened in April 2024
	Plaza Bonita / National City, California	5,443m <sup>2</sup>			Opened in June 2024
	Gurnee Mills / Gurnee, Illinois	6,551m <sup>2</sup>			Opened in July 2024
	Mission Viejo / Mission Viejo, California	1,901m <sup>2</sup>		●	Scheduled to open in September 2024
	Stonestown Galleria / San Francisco, California	4,837m <sup>2</sup>			Scheduled to open in November 2024
	The Mills at Jersey Gardens / Elizabeth, New Jersey	3,830m <sup>2</sup>			Scheduled to open in January 2025
	Deerbrook / Humble, Texas	2,195m <sup>2</sup>		●	Scheduled to open in January 2025
	Chandler / Chandler, Arizona	6,081m <sup>2</sup>			Scheduled to open in February 2025
	Willowbrook / Houston, Texas	9,689m <sup>2</sup>	●		Scheduled to open in FY2026.3
	Pacific View/ Ventura, California	5,668m <sup>2</sup>			Scheduled to open in FY2026.3
China	No.5	—		●	Scheduled to open in FY2025.3

※ Store names are tentative.

※ Stores with "●" in the "AM" column above will be opened as small stores with mainly amusement machines.

※ Stores with "●" in the "SP" column above will be opened as Spo-cha type.

※ In addition to the above, 25 stores are under negotiation in The USA. ※ No.5 is under negotiation in China.

## Policies for new store openings

- [Japan]** We actively promote opening new stores of small stores with mainly amusement machines, which has approx. 1,650 to 3,960m<sup>2</sup> operating floor area.
- [The USA]** We will open small stores with mainly amusement machines in addition to our usual stores. Please refer to page 14 for details.
- [China]** After we open a small store with mainly amusement machines to the existing shopping mall that can expect enough customers, we will consider our policy in China.

# [The USA] Store opening policy and profit status



## 【Overview of store opening model and policy】

※ 1 mile = approx. 1.6 km, calculated at 1 USD = 145.00 JPY

	Standard Store	Store with Spo-cha	Small store with mainly amusement machines	Store with food hall
Main Facilities	Bowling/Amusement/Karaoke/Food	Bowling/Amusement/Karaoke/Food/Spo-cha	Amusement/Food	Amusement/Food hall featuring Japanese Food
Candidate Site	Opening in existing large shopping malls throughout the U.S. ※There are approx.900 malls that apply to our conditions.			
Operating Floor Area	Approx. 53,000 sq.ft.	Approx. 89,000 sq.ft.	Approx. 23,000 sq.ft.	TBD
Market Area	Population : Over 150,000 within a 5-mile radius Over 400,000 within a 10-mile radius		Possible to open stores in areas where there are standard stores or stores with Spo-cha	
Target Customer	Customers visiting shopping malls [young adults, mainly college students at night] ※Assumed 50:50 male/female ratio			
Approximate Sales Ratio	Bowling 10% Amusement 76% Food・Party・Other 14%	Bowling 7% Amusement 61% Spo-cha 19% Food・Party・Other 13%	Amusement 90% Food 10%	Plans to develop an amusement facility with a food hall featuring Japanese food [Ramen, Takoyaki, etc.] rather than American food as in the past.  ※Details are under consideration.
Approximate Investment	Total \$13.3M [¥1.9bn] Leasehold Improvement: \$7.5M Furniture & Fixtures: \$1.7M Amusement Equipment: \$2.6M Bowling Equipment: \$0.8M Other start-up expenses: \$0.7M	Total \$17.4M [¥2.5bn] Leasehold Improvement: \$9.0M Furniture & Fixtures: \$2.3M Amusement Equipment: \$2.6M Bowling Equipment: \$0.8M Spo-cha Equipment: \$1.9M Other start-up expenses: \$0.8M	Total \$11.1M [¥1.6bn] Leasehold Improvement: \$6.5M Furniture & Fixtures: \$1.5M Amusement Equipment: \$2.6M Other start-up expenses: \$0.5M	
Depreciation Period	Leasehold Improvement: 10 years, Bowling Equipment: 7 years, Amusement Equipment: 7 years, Furniture & Fixtures: 5-7 years, Spo-Cha Equipment: 5 years			
Opening Policy	Aiming for 150-200 stores in the U.S., with the above four models combined to open approx. 10 stores per year.			

## 【Profit status】

No change since the disclosure data on May 8, 2024.

Classification by profitability		High profitability store	Average profitability store	Unprofitable store
Annual profit	Total sales	\$11.90mn [Approx. ¥1.73bn]	\$9.60mn [Approx. ¥1.39bn]	\$4.50mn [Approx. ¥0.65bn]
	Gross profit [1st year]	\$3.00mn [Approx. ¥0.44bn]	\$1.20mn [Approx. ¥0.17bn]	\$(1.50)mn [Approx. ¥(0.22)bn]
	Gross profit [from 2nd year]	\$4.20mn [Approx. ¥0.61bn]	\$2.50mn [Approx. ¥0.36bn]	\$(0.30)mn [Approx. ¥(0.04)bn]
	Gross profit margin [from 2nd year]	35.3%	26.0%	—

※ The gross profit [1st year] includes opening expenses and rent allocated for construction period.

※ Average profitability store figures are average of all stores.

※ The status and classification by color are updated every end of the financial year. **-14-**



# 【The USA】 Current status



【52 stores as of the end of July 2024 】

Opening date	Store name / region	Operating floor area	SP● AM◆
August 2010	Puente Hills / City of Industry, California	9,717㎡	●
September 2012	Moreno Valley / Moreno Valley, California	4,060㎡	
August 2013	Lakewood / Lakewood, California	3,976㎡	
December 2014	Arlington Parks / Arlington, Texas	5,933㎡	
May 2015	Main Place / Santa Ana, California	3,716㎡	
July 2015	Southcenter / Tukwila, Washington	3,973㎡	
September 2015	Eastridge / San Jose, California	4,759㎡	
May 2016	Grapevine Mills / Grapevine, Texas	7,493㎡	
August 2016	Sunvalley / Concord, California	4,891㎡	
December 2016	Exton / Exton, Pennsylvania	5,423㎡	
January 2017	Southwest / Littleton, Colorado	5,811㎡	
March 2017	Fox Valley / Aurora, Illinois	4,724㎡	
July 2017	Broadway / Hicksville, New York	5,092㎡	
September 2017	Crystal Run / Middletown, New York	4,212㎡	
October 2017	Great Lakes Crossing / Auburn Hills, Michigan	5,488㎡	
January 2018	Four Seasons / Greensboro, North Carolina	5,649㎡	
March 2018	Great Lakes / Mentor, Ohio	4,659㎡	
June 2018	Maine / South Portland, Maine	4,025㎡	
June 2018	Coronado Center / Albuquerque, New Mexico	4,891㎡	
August 2018	South Town Center / Sandy, Utah	4,645㎡	
September 2018	Millcreek / Erie, Pennsylvania	4,649㎡	
December 2018	Gateway / Lincoln, Nebraska	4,462㎡	
December 2018	North Riverside Park / North Riverside, Illinois	4,189㎡	
February 2019	Southridge / Greendale, Wisconsin	4,191㎡	
March 2019	Northridge / Salinas, California	4,789㎡	
March 2019	Holyoke / Holyoke, Massachusetts	4,793㎡	

Opening date	Store name / region	Operating floor area	SP● AM◆
March 2019	Promenade Temecula / Temecula, California	4,520㎡	
July 2019	Southland / Hayward, California	4,540㎡	
August 2019	Meadowood / Reno, Nevada	3,836㎡	
October 2019	Park Place / Tucson, Arizona	4,696㎡	
November 2019	Meadows / Las Vegas, Nevada	3,948㎡	
November 2019	Fairfield Commons / Beavercreek, Ohio	4,805㎡	
December 2019	Towson Town Center / Towson, Maryland	4,907㎡	
December 2019	Fashion District / Philadelphia, Pennsylvania	5,396㎡	
February 2020	Valley River Center / Eugene, Oregon	5,653㎡	
March 2020	Burbank Town Center / Burbank, California	3,981㎡	
July 2020	Town East Square / Wichita, Kansas	3,781㎡	
September 2020	Potomac Mills / Woodbridge, Virginia	4,583㎡	
October 2020	Deptford / Deptford, New Jersey	4,568㎡	
February 2021	Cumberland / Atlanta, Georgia	7,767㎡	●
March 2021	Park City Center / Lancaster, Pennsylvania	4,645㎡	●
April 2021	Vancouver / Vancouver, Washington	4,493㎡	
June 2021	Quail Springs / Oklahoma City, Oklahoma	4,020㎡	
June 2022	Pembroke Lakes / Pembroke Pines, Florida	9,442㎡	●
August 2022	Roseville / Roseville, California	4,164㎡	
August 2022	South Hill / Puyallup, Washington	4,834㎡	
March 2023	North Star / San Antonio, Texas	5,193㎡	
December 2023	Arrowhead / Glendale, Arizona	7,722㎡	●
March 2024	Danbury Fair / Danbury, Connecticut	5,703㎡	
April 2024	Las Vegas South Premium Outlets / Las Vegas, Nevada	2,428㎡	◆
June 2024	Plaza Bonita / National City, California	5,443㎡	
July 2024	Gurnee Mills / Gurnee, Illinois	6,551㎡	

※ Stores above are colored in yellow as “High profitability”, in green as “Average profitability” and in pink as “Unprofitable” stores.

# Status of stores



## Trend in number of stores

Japan	- FY2015.3	FY2016.3	FY2017.3	FY2018.3	FY2019.3	FY2020.3	FY2021.3	FY2022.3	FY2023.3	FY2024.3	FY2025.3 Plan
Opening	121	1	2	1	1	—	—	1	1	1	4
Closing	8	1	8	—	4	2	3	2	1	1	—
Total	113	113	107	108	105	103	100	99	99	99	103

The USA	- FY2015.3	FY2016.3	FY2017.3	FY2018.3	FY2019.3	FY2020.3	FY2021.3	FY2022.3	FY2023.3	FY2024.3	FY2025.3 Plan
Opening	5	4	6	6	11	9	5	2	4	2	8
Closing	—	—	—	—	—	—	2	—	1	1	1
Total	8	9	15	21	32	41	44	46	49	50	57

China	- FY2015.3	FY2016.3	FY2017.3	FY2018.3	FY2019.3	FY2020.3	FY2021.3	FY2022.3	FY2023.3	FY2024.3	FY2025.3 Plan
Opening	—	—	—	—	—	—	1	2	1	—	1
Closing	—	—	—	—	—	—	—	—	—	—	—
Total	—	—	—	—	—	—	1	3	4	4	5

Consolidated	- FY2015.3	FY2016.3	FY2017.3	FY2018.3	FY2019.3	FY2020.3	FY2021.3	FY2022.3	FY2023.3	FY2024.3	FY2025.3 Plan
Total	121	122	122	129	137	144	145	149	152	153	165

## Breakdown of 100 stores in Japan [at the end of July 2024]

Store Type					Total
Standard		Stadium		Crane Game Park	
Downtown	Roadside	Downtown	Roadside		
9	35	1	53	2	100

Ownership		Total
Leased stores	Own stores	
79	21	

※ Own stores include 8 stores with owning right for land & building, and 13 stores with owning right for building with tenants.

## Area breakdown of all 156 stores [at the end of July 2024]

Area	Japan							The USA	China	Total
	Hokkaido / Tohoku	Hokuriku / Koshinetsu	Kanto	Chubu / Tokai	Kansai	Chugoku / Shikoku	Kyushu / Okinawa			
No. of stores	11	3	32	13	23	7	11	52	4	156
Share	7.1%	1.9%	20.5%	8.3%	14.7%	4.5%	7.1%	33.3%	2.6%	100%

# Actions for Sustainability and SDGs



We set up Sustainability Advisory Committee which independent from management. Also set up the cross-organizational sustainability team comprising of members from each divisions to intend actively consider the achievement of the SDGs.

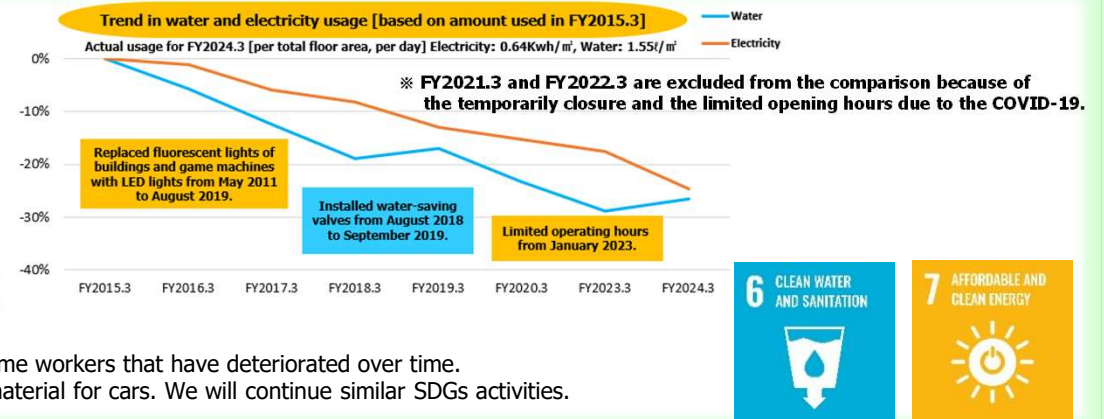
## ● Actions for energy / water resource issues

- Replaced fluorescent lights of the store lighting, the bowling equipment and crane game machines with LED lights.
- Set up water saving devices to the kitchens in Karaoke and the food counters.



- Material recycling [reuse of uniforms for part-time workers]

Since 2022, we have been reusing resources through material recycling of uniforms for part-time workers that have deteriorated over time. As a result, 410 kg of uniforms were collected from all stores and converted into cushioning material for cars. We will continue similar SDGs activities.



## ● Efforts to create a pleasant and rewarding work environment

### • "Make-A-Chance Project"

In July 2022, we launched a project team to create an environment where human resources can be developed regardless of gender, and to make the company a place where all employees do not have to give up their careers even when facing various life events, and we are promoting the enhancement of various systems and initiatives.



## ● Other actions

### • SDGs lease "MIRAI 2030™"

A program which donate a portion of the lease payments to the public interest incorporated foundations or the incorporated non-profitable organizations helping to achieving the SDGs through the lease contracts with Sumitomo Mitsui Finance and Leasing Co., Ltd.

We donated to "NPO Kidsdoor※1" through the lease contracts in March 2020 and March 2021, and to "NPO WaterAid Japan※2" through the lease contracts in August 2022.



※1 NPO Kidsdoor is an organization which aims to create "society where all children could have dreams and hopes" providing the learning supports widely from elementary school students to young people to cut the chain of poverty.

※2 NPO WaterAid Japan supports the creation of systems for the sustainable and stable water supply and the solutions for sanitation issue in 22 countries in Asia, Africa, and Latin America, with the vision of "a world where everyone could access to clean water, sanitation facilities and good hygiene".

For the other sustainability and SDGs initiatives, please visit the website below.

<https://www.round1-group.co.jp/sustainability/>

# < Appendix >

## FY2025.3 Performance Plan ①



### [Consolidated] FY2025.3 Plan

[Unit ¥bn]

※ Figures below ¥10 million are truncated.  
※ Percentage is rounded off to one decimal place.

			1Q Plan	2Q Plan	1st half Plan	3Q Plan	4Q Plan	2nd half Plan	Term Plan
IS		Bowling	6.64	7.18	13.83	6.38	8.38	14.77	28.61
		Amusement	23.21	26.84	50.05	23.84	29.15	52.99	103.05
		Karaoke, Food	3.99	4.43	8.43	4.23	5.09	9.33	17.77
		Spo-cha	4.17	4.85	9.02	3.64	5.77	9.41	18.44
		Others	0.81	0.86	1.67	0.78	0.97	1.75	3.43
		Total sales	38.85	44.18	83.03	38.89	49.38	88.28	171.31
		Cost of sales	32.97	35.26	68.23	34.11	36.96	71.08	139.32
		Gross profit	5.87	8.92	14.79	4.78	12.41	17.19	31.99
		S.G.A. expenses	1.46	1.59	3.05	1.54	1.68	3.23	6.28
		Operating profit	4.41	7.32	11.74	3.23	10.73	13.96	25.70
		Non-operating income & expenses	(0.11)	(0.17)	(0.29)	(0.15)	(0.19)	(0.35)	(0.64)
		Ordinary profit	4.29	7.15	11.45	3.07	10.53	13.61	25.06
		Ordinary profit margin	11.1%	16.2%	13.8%	7.9%	21.3%	15.4%	14.6%
		Extraordinary income & loss	(0.06)	(0.07)	(0.13)	(0.07)	(0.07)	(0.14)	※ (0.28)
		Profit before income taxes	4.22	7.08	11.31	3.00	10.46	13.47	24.78
		Income taxes	1.33	2.21	3.54	1.00	3.22	4.23	7.78
		Profit	2.89	4.87	7.76	2.00	7.23	9.24	17.00
Total depreciation			5.42	5.64	11.07	5.74	5.80	11.54	22.62
Lease depreciation			2.66	2.75	5.41	2.78	2.68	5.46	10.88

※ Extraordinary income & loss : Loss on retirement of non-current assets, etc. ¥(0.28)bn

# < Appendix >

## FY2025.3 Performance Plan ②



### [Japan] FY2025.3 Plan

[Unit ¥bn]

※ Figures below ¥10 million are truncated.

※ Percentage is rounded off to one decimal place.

			1Q Plan	2Q Plan	1st half Plan	3Q Plan	4Q Plan	2nd half Plan	Term Plan
IS		Bowling	5.13	5.56	10.69	4.87	6.54	11.42	22.11
		Amusement	11.05	13.53	24.59	11.59	13.33	24.92	49.52
		Karaoke	1.89	2.19	4.08	1.81	2.13	3.94	8.03
		Spo-cha	3.63	4.26	7.89	3.14	5.17	8.31	16.20
		Others	0.81	0.85	1.67	0.78	0.96	1.75	3.43
		Total sales	22.52	26.41	48.94	22.20	28.15	50.36	99.30
		Cost of sales	20.47	21.69	42.16	20.80	21.32	42.13	84.29
		Gross profit	2.05	4.72	6.77	1.40	6.82	8.23	15.01
		S.G.A. expenses	0.50	0.55	1.06	0.49	0.55	1.04	2.10
		Operating profit	1.54	4.16	5.71	0.91	6.27	7.18	12.90
		Non-operating income & expenses	(0.05)	(0.08)	(0.13)	(0.04)	(0.06)	(0.10)	(0.24)
		Ordinary profit	1.49	4.08	5.57	0.87	6.20	7.07	※1 12.65
		Ordinary profit margin	6.6%	15.5%	11.4%	3.9%	22.0%	14.1%	12.7%
		Extraordinary income & loss	(0.04)	(0.04)	(0.08)	(0.04)	(0.04)	(0.08)	※2 (0.16)
Profit before income taxes			1.45	4.04	5.49	0.83	6.16	6.99	12.49
Income taxes			0.73	1.54	2.28	0.55	2.25	2.80	5.09
Profit			0.71	2.49	3.20	0.28	3.91	4.19	7.40
Total depreciation			3.20	3.29	6.50	3.33	3.25	6.59	13.10
Lease depreciation			2.58	2.66	5.25	2.69	2.60	5.30	10.55

※1 Ordinary profit above excludes royalty income ¥3.48bn. Ordinary profit includes royalty is ¥16.14bn.

※2 Extraordinary income & loss : Loss on retirement of non-current assets, etc. ¥(0.16)bn

# < Appendix >

## FY2025.3 Performance Plan ③



**[The USA] FY2025.3 Plan [Forex : 1 USD = 145.00 JPY]**

[Unit ¥bn]

※ Figures below ¥10 million are truncated.

※ Percentage is rounded off to one decimal place.

		1Q Plan	2Q Plan	1st half Plan	3Q Plan	4Q Plan	2nd half Plan	Term Plan
IS	Bowling	1.48	1.58	3.06	1.48	1.80	3.28	6.34
	Amusement	11.87	12.85	24.72	11.84	15.37	27.21	51.94
	Food, Party, etc.	2.08	2.21	4.30	2.40	2.94	5.34	9.65
	Spo-cha	0.45	0.44	0.89	0.39	0.49	0.88	1.78
	Total sales	15.89	17.10	32.99	16.12	20.61	36.73	69.73
	Cost of sales	12.04	12.92	24.96	12.74	15.05	27.79	52.76
	Gross profit	3.85	4.17	8.02	3.38	5.56	8.94	16.96
	S.G.A. expenses	0.72	0.69	1.42	0.72	0.69	1.41	2.83
	Operating profit	3.12	3.47	6.60	2.65	4.86	7.52	14.12
	Non-operating income & expenses	(0.04)	(0.06)	(0.10)	(0.08)	(0.09)	(0.18)	(0.29)
	Ordinary profit	3.08	3.41	6.49	2.57	4.76	7.33	※1 13.83
	Ordinary profit margin	19.4%	20.0%	19.7%	15.9%	23.1%	20.0%	19.8%
	Extraordinary income & loss	(0.02)	(0.03)	(0.05)	(0.03)	(0.03)	(0.06)	※2 (0.12)
	Profit before income taxes	3.05	3.38	6.44	2.54	4.73	7.27	13.71
	Income taxes	0.59	0.66	1.25	0.45	0.97	1.42	2.68
	Profit	2.46	2.72	5.18	2.08	3.76	5.84	11.03
Total depreciation		2.08	2.21	4.29	2.25	2.39	4.64	8.94
Lease depreciation		0.03	0.03	0.07	0.03	0.03	0.07	0.15

※1 Ordinary profit above excludes royalty payments ¥3.48bn. Ordinary profit including royalty is ¥10.35bn.

※2 Extraordinary income & loss : Loss on retirement of non-current assets, etc. ¥(0.12)bn

# < Appendix >

## FY2025.3 Actual ①



### [Consolidated] FY2025.3 Actual

[Unit ¥bn]

※ Figures below ¥10 million are truncated.

※ Percentage is rounded off to one decimal place.

			1Q	2Q	1st half	3Q	4Q	2nd half	Term
IS	Bowling		6.88						
	Amusement		24.00						
	Karaoke, Food		4.31						
	Spo-cha		4.33						
	Others		0.85						
	Total sales		40.38						
	Cost of sales		34.07						
	Gross profit		6.31						
	S.G.A. expenses		1.43						
	Operating profit		4.88						
	Non-operating income & expenses		0.07						
	Ordinary profit		4.95						
	Ordinary profit margin		12.3%						
	Extraordinary income & loss ※		(0.09)						
	Profit before income taxes		4.86						
	Income taxes		1.63						
	Profit		3.22						
Total depreciation			5.50						
Lease depreciation			2.60						

※ Breakdown of extraordinary income & loss ¥(0.09)bn : Loss on retirement of non-current assets, etc. ¥(0.09)bn



# < Appendix >

## FY2025.3 Actual ②



### [Japan] FY2025.3 Actual

[Unit ¥bn]

※ Figures below ¥10 million are truncated.  
※ Percentage is rounded off to one decimal place.

			1Q	2Q	1st half	3Q	4Q	2nd half	Term
IS	Bowling		5.29						
	Amusement		11.29						
	Karaoke		1.94						
	Spo-cha		3.79						
	Others		0.85						
	Total sales		23.18						
	Cost of sales		20.33						
	Gross profit		2.85						
	S.G.A. expenses		0.59						
	Operating profit		2.25						
	Non-operating income & expenses		0.09						
	Ordinary profit		2.35						
	Ordinary profit margin		10.1%						
	Extraordinary income & loss ※		(0.02)						
	Profit before income taxes		2.32						
	Income taxes		1.15						
	Profit		1.16						
Total depreciation			3.02						
Lease depreciation			2.52						

※ Breakdown of extraordinary income & loss ¥(0.02)bn : Loss on retirement of non-current assets, etc. ¥(0.02)bn

# < Appendix >

## FY2025.3 Actual ③



[The USA] FY2025.3 Actual [Forex : 1 USD = 155.86 JPY]

[Unit ¥bn]

※ Figures below ¥10 million are truncated.  
※ Percentage is rounded off to one decimal place.

		1Q	2Q	1st half	3Q	4Q	2nd half	Term
IS	Bowling	1.55						
	Amusement	12.42						
	Food, Party, etc.	2.34						
	Spo-cha	0.45						
	Total sales	16.78						
	Cost of sales	13.29						
	Gross profit	3.48						
	S.G.A. expenses	0.65						
	Operating profit	2.83						
	Non-operating income & expenses	(0.02)						
	Ordinary profit	2.80						
	Ordinary profit margin	16.7%						
	Extraordinary income & loss ※	(0.06)						
	Profit before income taxes	2.74						
	Income taxes	0.48						
	Profit	2.25						
Total depreciation		2.34						
Lease depreciation		0.04						

※ Breakdown of extraordinary income & loss ¥(0.06)bn : Loss on retirement of non-current assets, etc. ¥(0.06)bn

# < Appendix >

## FY2024.3 Actual ①



### [Consolidated] FY2024.3 Actual

[Unit ¥bn]

※ Figures below ¥10 million are truncated.  
※ Percentage is rounded off to one decimal place.

		1Q	2Q	1st half	3Q	4Q	2nd half	Term
IS	Bowling	6.20	6.81	13.02	6.19	8.08	14.27	27.29
	Amusement	21.47	24.82	46.30	22.08	26.37	48.45	94.75
	Karaoke, Food	3.55	3.92	7.47	3.84	4.62	8.47	15.95
	Spo-cha	3.89	4.45	8.35	3.65	5.74	9.40	17.75
	Others	0.82	0.85	1.67	0.78	0.95	1.73	3.41
	Total sales	35.95	40.87	76.83	36.56	45.78	82.35	159.18
	Cost of sales	30.80	32.93	63.74	32.35	33.53	65.88	129.62
	Gross profit	5.14	7.94	13.08	4.21	12.25	16.46	29.55
	S.G.A. expenses	1.25	1.35	2.60	1.33	1.41	2.74	5.35
	Operating profit	3.88	6.59	10.47	2.87	10.84	13.71	24.19
	Non-operating income & expenses	0.10	(0.07)	0.03	(0.16)	0.24	0.08	0.12
	Ordinary profit	3.99	6.52	10.51	2.71	11.08	13.80	24.31
	Ordinary profit margin	11.1%	16.0%	13.7%	7.4%	24.2%	16.8%	15.3%
	Extraordinary income & loss ※	(0.20)	0.80	0.59	(0.09)	(1.71)	(1.80)	(1.20)

Total depreciation	5.04	5.21	10.26	5.28	5.51	10.80	21.06
Lease depreciation	2.52	2.60	5.12	2.59	2.74	5.33	10.46

※ Breakdown of extraordinary income & loss ¥(1.20)bn : Impairment loss ¥(1.73)bn, Loss on retirement of non-current assets, etc. ¥(0.36)bn, Gain on sale of shares of associates ¥0.15bn, Compensation income ¥0.72bn

# < Appendix >

## FY2024.3 Actual ②



### [Japan] FY2024.3 Actual

[Unit ¥bn]

※ Figures below ¥10 million are truncated.

※ Percentage is rounded off to one decimal place.

			1Q	2Q	1st half	3Q	4Q	2nd half	Term
IS		Bowling	4.83	5.34	10.18	4.77	6.38	11.16	21.35
		Amusement	11.21	13.43	24.65	11.72	13.16	24.88	49.54
		Karaoke	1.78	2.06	3.85	1.78	2.15	3.93	7.79
		Spo-cha	3.48	3.98	7.46	3.25	5.16	8.42	15.89
		Others	0.82	0.84	1.67	0.77	0.95	1.73	3.40
		Total sales	22.15	25.68	47.83	22.32	27.82	50.15	97.99
		Cost of sales	19.77	20.86	40.64	20.34	20.58	40.92	81.57
		Gross profit	2.37	4.82	7.19	1.98	7.24	9.22	16.42
		S.G.A. expenses	0.64	0.72	1.37	0.62	0.69	1.31	2.68
		Operating profit	1.73	4.09	5.82	1.36	6.54	7.90	13.73
		Non-operating income & expenses	0.13	(0.02)	0.11	(0.14)	0.11	(0.02)	0.08
		Ordinary profit	1.86	4.06	5.93	1.21	6.66	7.88	13.82
		Ordinary profit margin	8.4%	15.8%	12.4%	5.5%	23.9%	15.7%	14.1%
		Extraordinary income & loss※	(0.12)	0.73	0.61	(0.03)	(0.50)	(0.53)	0.07
		Profit before income taxes	1.74	4.80	6.55	1.18	6.15	7.34	13.89
		Income taxes	0.76	1.70	2.46	0.61	2.22	2.83	5.29
		Profit	0.98	3.10	4.08	0.57	3.93	4.50	8.59
Total depreciation			2.96	3.04	6.01	3.03	3.19	6.23	12.24
Lease depreciation			2.41	2.48	4.90	2.48	2.62	5.10	10.00

※ Breakdown of extraordinary income & loss ¥0.07bn : Impairment loss ¥(0.54)bn, Loss on retirement of non-current assets, etc. ¥(0.17)bn, Gain on sale of shares of associates ¥0.06bn, Compensation income ¥0.72bn

# < Appendix >

## FY2024.3 Actual ③



[The USA] FY2024.3 Actual [Forex : 1 USD = 144.59 JPY]

[Unit ¥bn]

※ Figures below ¥10 million are truncated.

※ Percentage is rounded off to one decimal place.

		1Q	2Q	1st half	3Q	4Q	2nd half	Term
IS	Bowling	1.33	1.43	2.77	1.38	1.66	3.05	5.82
	Amusement	10.04	11.06	21.11	10.10	12.93	23.04	44.15
	Food, Party, etc.	1.74	1.83	3.58	2.04	2.45	4.50	8.08
	Spo-cha	0.33	0.34	0.68	0.32	0.49	0.82	1.50
	Total sales	13.46	14.68	28.15	13.86	17.56	31.42	59.57
	Cost of sales	10.57	11.57	22.15	11.47	12.48	23.96	46.11
	Gross profit	2.88	3.11	5.99	2.38	5.07	7.45	13.45
	S.G.A. expenses	0.52	0.52	1.05	0.56	0.58	1.15	2.21
	Operating profit	2.35	2.58	4.94	1.81	4.49	6.30	11.24
	Non-operating income & expenses	(0.01)	(0.06)	(0.08)	(0.02)	0.10	0.07	0.00
	Ordinary profit	2.33	2.52	4.85	1.78	4.59	6.38	11.23
	Ordinary profit margin	17.4%	17.2%	17.3%	12.9%	26.2%	20.3%	18.9%
	Extraordinary income & loss※	(0.08)	(0.02)	(0.10)	(0.05)	(0.02)	(0.07)	(0.18)
	Profit before income taxes	2.25	2.49	4.74	1.73	4.57	6.30	11.05
	Income taxes	0.40	0.43	0.84	0.25	1.01	1.27	2.11
	Profit	1.84	2.06	3.90	1.47	3.55	5.02	8.93
Total depreciation		1.90	1.98	3.88	2.05	2.12	4.18	8.06
Lease depreciation		0.04	0.03	0.07	0.03	0.03	0.07	0.15

※ Breakdown of extraordinary income & loss ¥(0.18)bn : Loss on retirement of non-current assets, etc. ¥(0.18)bn

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