

FY2026.3 (Apr.2025~Sep.2025) Outline of Financial Results



Analysis of present states and future prospects



**The Mills at Jersey Gardens
(Elizabeth, New Jersey)
Mar. 1st, 2025 Opened!**

ROUND ONE Corporation

**President and Chief Executive Officer
Masahiko Sugino**

**Tokyo Stock Exchange Prime
Code Number : 4680**

November 7,2025

Notification of The Voluntary Adoption of IFRS



Our group started voluntarily adapting International Financial Reporting Standards (IFRS) in place of Japanese GAAP for the consolidated financial statements in the Annual Securities Report for the fiscal year ended March 31, 2025 in order to improve the comparability of financial information and management efficiency. Accordingly, the accounting standards in this document are treated as IFRS. The historical data until FY2024.3 on pages 11 and 12 are presented in accordance with Japanese GAAP.

For details on the changes accompanying the voluntary adoption of IFRS, please refer to the "Supplementary Materials on Adoption of International Financial Reporting Standards" disclosed on June 27, 2025.

Analysis of Consolidated Operating Results

FY2026.3 2Q Actual [Year-on-Year]



[Unit ¥bn] ※Figures below ¥10 million are truncated. Percentage is rounded off to one decimal place.

	Unit	FY2025.3 Actual [2024.4-2024.9]	FY2026.3 Actual [2025.4-2025.9]	Diff.(%)
Total stores at the end of term ①	Store	156	158	+1.3
No. of all stores' operating months	Month	927	957	+3.2

P/L	Bowling	14.25	14.78	+3.7
	Amusement	51.52	56.11	+8.9
	Karaoke, Food	8.86	9.48	+7.1
	Spo-cha	9.61	9.77	+1.7
	Others	1.77	1.83	+3.1
	Revenue	86.03	91.98	+6.9
	Cost of sales	69.13	72.37	+4.7
	Gross profit	16.89	19.61	+16.1
	SG&A expenses	2.87	4.00	+39.3
	Other-operating income & expenses ③	(0.10)	(0.65)	—
	Operating profit ②	13.91	14.94	+7.4
	Operating profit margin	16.2%	16.3%	—
	Financial income & costs	(1.76)	(1.80)	—
	Share of profit of investments accounted for using equity method	0.12	0.20	+68.5
	Profit before tax	12.27	13.34	+8.7
	Income tax expense	3.58	4.49	+25.4
	Profit	8.69	8.85	+1.8

① [Differ in number]

Store : Japan 2 stores closed

The USA 5 stores opened

China 1 store opened and 2 stores closed

Operating Months : Japan (6 months), The USA +38 months, China (2 months)

② [Operating Profit]

FY2025.3 2Q Actual	Operating profit	¥13.91bn
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◆Japan Ordinary Profit & Loss	+¥1.27bn
[Breakdown] Increase in Revenue	+¥2.97bn
Decrease in Amusement Lease Depreciation Exp.	+¥0.62bn
Increase in Personnel Exp.	¥(0.89)bn
Increase in Amusement Prize Exp.	¥(0.52)bn
Increase in Repair Exp.	¥(0.14)bn
Increase in Utilities Exp.	¥(0.14)bn
Increase in Other Exp.	¥(0.63)bn
◆The USA Operating Profit & Loss	+¥0.21bn
[Breakdown] Increase in Revenue	+¥4.85bn
Increase in Personnel Exp.	¥(1.19)bn
Increase in Amusement Prize Exp.	¥(1.03)bn
Increase in Commission Exp.	¥(0.83)bn
Increase in Depreciation Exp.	¥(0.68)bn
Increase in Utilities Exp.	¥(0.12)bn
Effect of Exchange Rate Fluctuations	¥(0.79)bn
◆China and Other	¥(0.45)bn

FY2026.3 2Q Actual	Operating Profit ※	¥14.94bn
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※ Ordinary profit is compared excluding royalty. Royalty from the USA is ¥1.88bn

③ [Other-operating income & expenses Breakdown]

FY2025.3 2Q Actual Other-operating income and expenses ¥ (0.10)bn
Loss on retirement of non-current assets, etc. ¥ (0.10)bn

FY2026.3 2Q Actual Other-operating income and expenses ¥ (0.65)bn
Loss on retirement of non-current assets ¥ (0.35)bn
Impairment losses ¥ (0.15)bn
Others ¥ (0.15)bn

Analysis of Consolidated Operating Results FY2026.3 2Q Actual [Comparison with Plan]

ROUND1

Original Plan is the figures disclosed on May 9, 2025.

[Unit ¥bn] ※Figures below ¥10 million are truncated. Percentage is rounded off to one decimal place.

	Unit	FY2026.3 Original Plan [2025.4-2025.9]	FY2026.3 Actual [2025.4-2025.9]	Diff.(%)
Total stores at the end of term ①	Store	160	158	(1.3)
No. of all stores' operating months	Month	959	957	(0.2)

① [Differ in number]

Store : Japan 1 store closed
China 1 store closed
Operating Months : Japan (1 month) , China (1 month)

②[Operating Profit]

P/L	Bowling	14.67	14.78	+0.7
	Amusement	54.84	56.11	+2.3
	Karaoke, Food	9.36	9.48	+1.3
	Spo-cha	9.87	9.77	(1.1)
	Others	1.83	1.83	+0.0
	Revenue	90.59	91.98	+1.5
	Cost of sales	72.27	72.37	+0.1
	Gross profit	18.32	19.61	+7.1
	SG&A expenses	2.92	4.00	+36.7
	Other-operating income & expenses	(0.13)	(0.65)	—
	Operating profit ②	15.25	14.94	(2.0)
	Operating profit margin	16.8%	16.3%	—
	Financial income & costs	(1.86)	(1.80)	—
	Share of profit of investments accounted for using equity method	—	0.20	—
	Profit before tax	13.39	13.34	(0.4)
	Income tax expense ※1	4.08	4.49	+10.0
	Profit	9.30	8.85	(4.9)

FY2026.3 2Q Original Plan	Operating Profit	¥15.25 bn
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◆Japan Ordinary Profit & Loss	¥(0.30) bn
[Breakdown] Increase in Revenue	+¥1.05 bn
Decrease in Amusement Lease Depreciation Exp.	+¥0.15 bn
Increase in Amusement Prize Exp.	¥(0.41) bn
Increase in Personnel Exp.	¥(0.41) bn
Increase in Amusement Supplies Exp.	¥(0.25) bn
Increase in Utilities Exp.	¥(0.16) bn
Increase in Repair Exp.	¥(0.13) bn
Increase in Other Exp.	¥(0.14) bn
◆The USA Ordinary Profit & Loss	+¥0.14 bn
[Breakdown] Decrease in Revenue	¥(1.13)bn
Decrease in Amusement Prize Exp.	+¥1.04 bn
Effect of Exchange Rate Fluctuations	+¥0.23 bn
◆China and Other	¥(0.15)bn

FY2026.3 2Q Actual	Operating Profit ※2	¥14.94 bn
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※1 The planned figures are calculated based on IFRS using the same method as the year-end accounting process, with detailed tax effect calculations for each country. The actual figures are calculated using a simplified method based on the previous year's tax rates for each country. Therefore, a significant variance has occurred; however, this difference in income tax expense is expected to be largely resolved during the detailed year-end tax calculations.

※2 Ordinary profit is compared excluding royalty. Royalty from the USA is ¥1.88bn

FY2026.3 Revised consolidated plan [Store Openings and Closings, P/L]



Original Plan is the figures disclosed on May 9, 2025.

※Figures below ¥10 million are truncated.
※Percentage is rounded off to one decimal place.

			Unit	FY2026.3 Original Plan (IFRS)					FY2026.3 Revised Plan (IFRS)				
				Consolidated	Japan ※1	The USA ※4	China ※4	Delicious ※4	Consolidated	Japan ※1	The USA ※4	China ※4	Delicious ※4
Stores	Opening		Store	16	2	10	1	3	5	2	2	1	—
	Closing		Store	1	1	—	—	—	3	2	—	1	—
	Total [at the end of term]		Store	175	101	67	4	3	162	100	59	3	—
	No. of all stores' operating months		Month	1,951	1,191	705	47	8	1,913	1,184	689	40	—

P/L		Bowling	¥bn	30.44	23.30	7.08	0.05	—	30.48	23.37	7.06	0.04	—
		Amusement	¥bn	114.97	52.66	61.09	1.22	—	115.00	53.68	60.18	1.13	—
		Karaoke, Food	¥bn	21.41	8.59	12.77	0.04	—	19.48	8.65	10.79	0.04	—
		Spo-cha	¥bn	20.45	18.10	2.19	0.14	—	20.09	18.01	1.91	0.16	—
		Others	¥bn	5.86	3.70	—	0.00	2.15	3.71	3.70	—	0.00	—
	Revenue		¥bn	193.16	106.37	83.15	1.47	2.15	188.78	107.43	79.95	1.39	—
	Operating profit ※2		¥bn	31.22	18.18	14.68	0.01	(1.65)	30.13	17.87	14.21	(0.15)	(1.80)
	Operating profit margin		%	16.2%	17.1%	17.7%	1.1%	—	16.0%	16.6%	17.8%	—	—
	Financial income & costs		¥bn	(3.99)	(0.67)	(3.02)	(0.01)	(0.28)	(3.74)	(0.73)	(2.74)	(0.01)	(0.25)
	Profit before tax		¥bn	27.23	17.51	11.65	0.00	(1.93)	26.59	17.14	11.47	(0.17)	(2.05)
	Income tax expense ※3		¥bn	8.78	6.87	1.90	—	—	8.75	6.81	1.92	0.00	0.00
	Profit		¥bn	18.45	10.63	9.75	0.00	(1.93)	17.83	10.32	9.54	(0.17)	(2.05)

(Note) International Financial Reporting Standards (IFRS) has been adopted starting from FY2026.3 Plan.

※1 The figures include HD figures.

※2 Operating profit of Japan and The USA are shown excluding royalty.

Operating profit including royalty **Original Plan**: Japan ¥22.34 bn, The USA ¥10.52 bn

Revised Plan: Japan ¥21.87 bn, The USA ¥10.21 bn

※3 The calculation of the income tax is based on the profit including the royalty.

※4 Forex : **Original Plan** 1 USD=140.00 JPY, 1 CNY=20.00 JPY **Revised Plan** 1 USD=146.03 JPY, 1 CNY=20.00 JPY

FY2026.3 Formulation Basis of Revised Plan



Original Plan is the figures disclosed on May 9, 2025.

※Figures below ¥10 million are truncated.

[Consolidated] Comparison full year Operating profit with plan ¥(1.09) bn
[Original Plan ¥31.22 bn ⇒ Revised Plan ¥30.13 bn]

【Japan】 Major factors of difference from Original Plan Full Year Operating profit¥(0.30) bn

Original Plan	Operating profit (Full Year)	¥18.18 bn
	Operating profit (1st Half)	¥(0.30) bn
[No Revision to the 2nd Half Plan]		
Revised Plan	Operating profit (Full Year)	¥17.87 bn

【The USA】 Major factors of difference from Original Plan Full Year Operating profit ¥(0.46) bn

Original Plan	Operating profit (Full Year)	¥14.68 bn
	Operating profit (1st Half)	+¥0.14 bn
[Breakdown of the 2nd Half Revision]	Decrease in Profit due to Decrease in Number of Operating Months (16 months)	¥(1.46) bn
	Decrease in Construction period costs	+¥0.56 bn
	Effect of Exchange Rate Fluctuations	+¥0.29 bn
Revised Plan	Operating profit (Full Year)	¥14.21 bn

- 【Japan】**
 - Revised by reflecting the actual figures of 1st Half (No Revision to the 2nd Half Plan)
- 【The USA】**
 - Revised by reflecting the actual figures of 1st Half
 - Revision of the 2nd Half plan due to a decrease in operating months caused by delays in the store opening schedules and a decrease in construction period costs, among other factors
(FY2026.3 plans for new store openings : **Original Plan** 10 stores, **Revised Plan** 2 stores)
 - Reflection of the exchange rates (**Original Plan** 140.00 JPY, **Revised Plan** 146.03 JPY)
- 【China】**
 - Revised by reflecting the actual figures of 1st Half (No Revision to the 2nd Half Plan)

【Japan】 Revenue and YoY comparison of existing stores (Actual and Plan)



Original Plan is the figures disclosed on May 9, 2025.

【Japan】 Revenue (Actual and Plan)

※Figures below ¥10 million are truncated.
※Percentage is rounded off to one decimal place.

	Unit											Term
		1Q	2Q		1st Half				3Q	4Q	2nd Half	
		Actual	Original Plan	Actual	Diff.(%)	Original Plan	Actual	Diff.(%)	Revised Plan※	Revised Plan※	Revised Plan※	
Bowling	¥bn	5.33	5.95	6.08	+2.2	11.35	11.42	+0.6	5.12	6.82	11.94	23.37
Amusement	¥bn	12.28	14.42	14.93	+3.5	26.19	27.21	+3.9	12.28	14.17	26.46	53.68
Karaoke	¥bn	1.93	2.29	2.43	+6.4	4.32	4.37	+1.2	1.96	2.31	4.27	8.65
Spo-cha	¥bn	3.98	4.89	4.84	(0.9)	8.93	8.83	(1.1)	3.51	5.66	9.17	18.01
Others	¥bn	0.87	0.95	0.95	+0.1	1.83	1.83	+0.0	0.87	1.00	1.87	3.70
Revenue	¥bn	24.42	28.52	29.25	+2.6	52.62	53.68	+2.0	23.76	29.98	53.74	107.43
Total stores at the end of each term		99	99	98	—	99	98	—	99	100	100	100

※ The planed Japan 2nd Half revenue figures have not been revised from Original Plan.

【Japan】 YoY comparison of existing stores (Actual and Plan)

※Percentage is rounded off to one decimal place.

	Unit											Term
		1Q	2Q		1st Half				3Q	4Q	2nd Half	
		Actual	Original Plan	Actual	Diff.(%)	Original Plan	Actual	Diff.(%)	Revised Plan※	Revised Plan※	Revised Plan※	
Bowling	%	+1.8	+4.5	+6.8	+2.3	+3.7	+4.4	+0.7	+4.7	+3.5	+4.0	+4.2
Amusement	%	+9.1	+4.5	+8.1	+3.6	+4.5	+8.6	+4.1	+4.9	+3.4	+4.1	+6.3
Karaoke	%	(0.6)	+4.5	+11.2	+6.7	+4.4	+5.7	+1.3	+4.6	+3.4	+4.0	+4.8
Spo-cha	%	+5.1	+3.5	+2.5	(1.0)	+4.8	+3.7	(1.1)	+5.8	+3.3	+4.3	+4.0
Others	%	+3.0	+5.5	+5.5	+0.0	+4.3	+4.3	+0.0	+6.5	+4.3	+5.3	+4.8
Revenue	%	+5.8	+4.4	+7.0	+2.6	+4.4	+6.5	+2.1	+5.0	+3.5	+4.1	+5.3
Number of holidays (YoY)	Days	±0	±0	±0	—	±0	±0	—	+1	±0	+1	+1
Total stores at the end of each term		99	99	98	—	99	98	—	98	98	98	98

※ The planed Japan 2nd Half revenue figures have not been revised from Original Plan.

【The USA】Revenue and YoY comparison of existing stores (Actual and Plan)



Original Plan is the figures disclosed on May 9, 2025.

【The USA】Revenue (Actual and Plan)

※Figures below ¥10 million are truncated.
※Percentage is rounded off to one decimal place.

	Unit											Term
		1Q	2Q		1st Half				3Q	4Q	2nd Half	
		Actual	Original Plan	Actual	Diff.(%)	Original Plan	Actual	Diff.(%)	Revised Plan	Revised Plan	Revised Plan	
Bowling	¥bn	1.64	1.67	1.68	+0.6	3.28	3.32	+1.3	1.70	2.02	3.73	7.06
Amusement	¥bn	14.04	14.33	14.26	(0.5)	27.98	28.31	+1.4	14.54	17.32	31.87	60.18
Food, Party, etc	¥bn	2.60	2.57	2.48	(3.3)	5.02	5.09	+1.2	2.60	3.09	5.69	10.79
Spo-cha	¥bn	0.42	0.43	0.40	(5.1)	0.85	0.83	(2.9)	0.47	0.60	1.08	1.91
Revenue	¥bn	18.71	19.01	18.84	(0.9)	37.14	37.56	+1.3	19.33	23.05	42.39	79.95
Total stores at the end of each term		57	57	57	—	57	57	—	58	59	59	59

※ Forex : Original Plan 1 USD = 140.00 JPY

Actual & Revised Plan 1 USD = 146.03 JPY

【The USA】YoY comparison of existing stores (Actual and Plan)

※Figures are calculated in USD.
※Percentage is rounded off to one decimal place.

	Unit											Term
		1Q	2Q		1st Half				3Q	4Q	2nd Half	
		Actual	Original Plan	Actual	Diff.(%)	Original Plan	Actual	Diff.(%)	Revised Plan※	Revised Plan※	Revised Plan※	
Bowling	%	+2.1	+5.2	+1.6	(3.6)	+3.1	+1.9	(1.2)	+4.6	+4.4	+4.5	+3.3
Amusement	%	+4.2	+4.2	+0.1	(4.1)	+2.9	+2.0	(0.9)	+10.3	+7.2	+8.6	+5.5
Food, Party, etc	%	+2.4	+9.7	(0.1)	(9.8)	+5.9	+1.1	(4.8)	(2.6)	+3.0	+0.3	+0.7
Spo-cha	%	+0.1	+5.3	(5.2)	(10.5)	+4.6	(2.5)	(7.1)	+24.3	+6.7	+14.4	+5.7
Revenue	%	+3.6	+5.0	+0.1	(4.9)	+3.4	+1.8	(1.6)	+8.1	+6.4	+7.2	+4.6
Total stores at the end of each term		50	52	52	—	52	52	—	54	57	57	57

※ 2nd Half Planned figures for the year-on-year comparison of existing store revenue have not been revised from Original Plan.

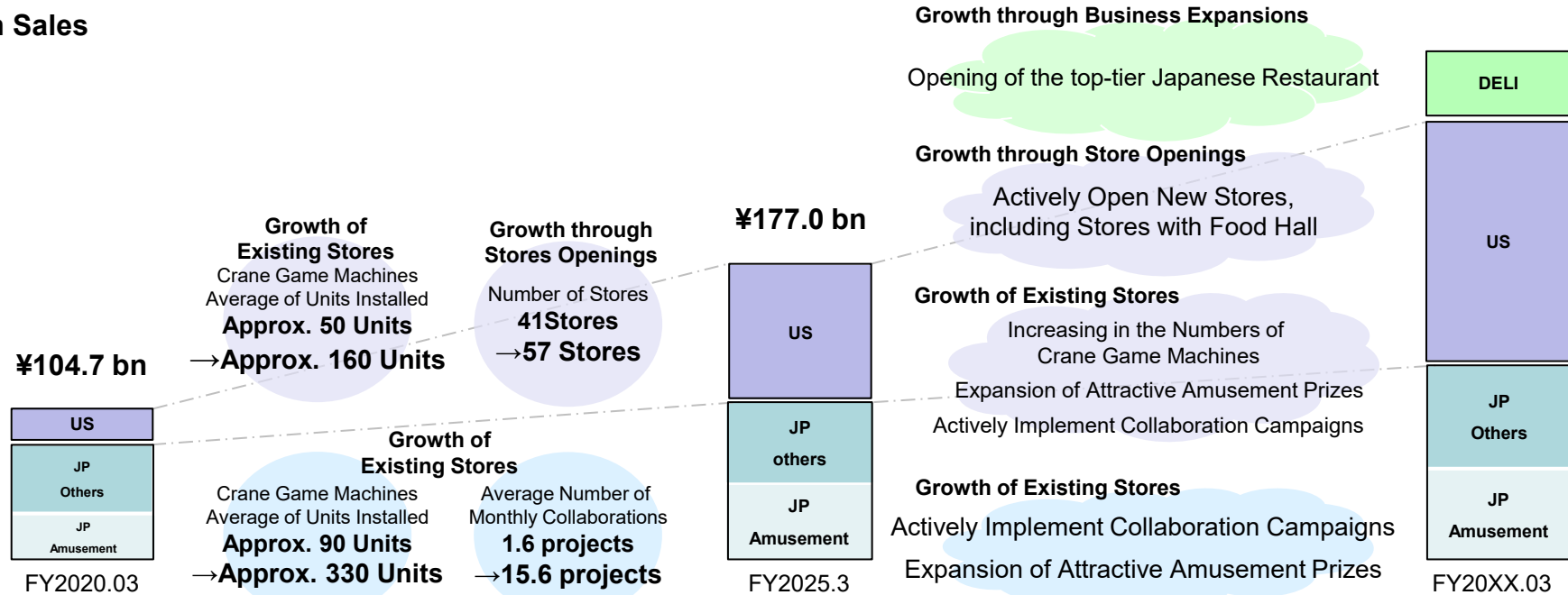
※ As disclosed separately on August 8, 2025, we are currently considering the initial public offerings (IPO) of two consolidated subsidiaries in the U.S. on an overseas securities exchange. Please note that if further progress is made in the considerations, there may be changes to the disclosure of sales and other information related to our U.S. business.

Mid-Term Vision of Growth in Sales

ROUND1

Unchanged from May 9, 2025 disclosure

Growth in Sales



【Japan】 Since FY2022.03, we have been renovating stores into Giga Crane Game Stadium✕, with renovations completed at 76 locations to date. Additionally, the number of monthly collaboration campaigns has increased approximately tenfold from FY2020.03 to FY2025.3. We will continue to expand the number of collaboration campaigns in order to drive further sales growth.

(✕Giga Crane Game Stadium refers to stores equipped with approximately 300 or more crane game machines.)

【The USA】 From FY2020.03 to FY2025.3, we have increased sales by opening new stores and increasing the number of crane game machines. In addition to opening new stores with Food Hall, we will aim for further growth through collaboration campaigns and increase of crane game machines. For details of Food Hall, please refer to page 15.

【Delicious】 We will expand Japanese cuisine with the same quality that is highly acclaimed in Japan.

We plan to open our first U.S. location in FY2027.3.

Please refer to page 17 for details of Round One Delicious Project.

FY2026.3 Revised Consolidated Plan: Capital Allocation



We are committed to enhance our corporate value through growth investments in new stores that serve as the fountain of our revenue base, as well as renewal capital expenditures for existing stores. The planned capital allocation is as follows:

(Units: ¥bn)

100

IN

OUT

90

80

70

60

50

40

30

20

10

Operating CF
¥64.3 bn

Cash
+
Borrowings

Existing Stores:
Facility Investments
¥9.7 bn

New Stores:
Facility Investments
¥33.1 bn

Repayment of Interest-
Bearing Debt
Payment of Interest
Expenses
¥46.9 bn

Shareholders Returns ¥4.5 bn

● Operating CF Breakdown

- Operating Profit ¥30.1 bn
- Depreciation Expenses ¥12.4 bn
- Lease Depreciation Expenses ¥9.3 bn
- ROU Assets Depreciation Expenses (IFRS) ¥20.2 bn
- Non-Expenditure Expenses ¥0.9 bn
- Income Taxes ¥(8.7) bn

● Facility Investments for Existing Stores Breakdown

- Japan ¥2.5 bn
- The USA ¥7.2 bn (Mainly Amusement Machines)

● Facility Investments for New Stores Breakdown

- Japan ¥2.1 bn
- The USA ¥27.1 bn
- Delicious ¥3.7 bn
- China ¥0.1 bn

● Repayment of Interest-Bearing Debt, and Payment of Interest Expenses Breakdown

- Borrowings ¥12.4 bn
- Financial Lease ¥9.6 bn (Mainly Amusement Machines)
- Rent Exp. on Real Estate (Lease Liabilities on IFRS) ¥24.9bn

● Shareholders Returns Breakdown

- The quarterly dividends of ¥4.5 per share will be paid. (The year-end dividend for FY2025.3 is expected to be ¥4.0 per share.)
- We aim for a dividend payout ratio of approximately 25% of the full-year profit on the forecast at the beginning of the fiscal year.

Trend in Assets [Consolidated]

※ Some figures have been revised due to the consolidated plan revision.

※Figures below ¥100 million are truncated.

※Percentage is rounded off to one decimal place.

		J-GAAP						IFRS ※1	
J-GAAP	IFRS	2019.3	2020.3	2021.3	2022.3	2023.3	2024.3	2025.3	2026.3 Revised Plan
Total assets	Total assets	¥117.3 bn	¥135.8 bn	¥150.5 bn	¥157.6 bn	¥170.6 bn	¥185.4 bn	¥259.9 bn	¥318.9 bn
Net assets	Equity	¥62.6 bn	¥65.1 bn	¥40.8 bn	¥54.6 bn	¥61.1 bn	¥70.5 bn	¥66.8 bn	¥80.1 bn
Equity ratio	Equity ratio	53.3%	47.8%	27.0%	34.4%	35.7%	37.9%	25.8%	25.2%
Cash reserve	Cash reserve	¥22.5 bn	¥34.5 bn	¥44.8 bn	¥46.3 bn	¥29.1 bn	¥36.4 bn	¥51.1 bn	¥35.8 bn
Interest-bearing debt	Interest-bearing debt	¥13.5 bn	¥27.4 bn	¥67.2 bn	¥49.5 bn	¥23.5 bn	¥22.2 bn	¥40.6 bn	¥43.3 bn
Net interest-bearing debt ※2	Net interest-bearing debt ※2	¥(9.0) bn	¥(7.1) bn	¥22.3bn	¥3.1bn	¥(5.5) bn	¥(14.2) bn	¥(10.4) bn	¥7.4 bn
Lease obligations (excluding lease obligations related to IFRS 16 and ASC Topic 842.)	Lease liabilities (excluding lease obligations related to IFRS 16 and ASC Topic 842.)	¥19.0 bn	¥18.2 bn	¥14.9 bn	¥16.9 bn	¥19.9 bn	¥18.2 bn	¥15.7 bn	¥10.1 bn
Net interests-bearing debt including lease obligations ※3	Net interests-bearing debt including lease liabilities ※3	¥10.0 bn	¥11.1 bn	¥37.3 bn	¥20.1 bn	¥14.4 bn	¥4.0 bn	¥5.2 bn	¥17.6 bn
New lease contract amount	New lease contract amount	¥13.0 bn	¥9.4 bn	¥5.9 bn	¥12.5 bn	¥12.4 bn	¥10.2 bn	¥8.6 bn	¥9.6 bn

※1 The figures are calculated based on IFRS from FY2026.3 plan.

※2 “Net interest-bearing debt” ... “Interest-bearing debt” — “Cash reserve”

※3 “Net interest-bearing debt including lease obligations” ... “Net interest-bearing debt” + “Lease liabilities [excluding lease liabilities related to IFRS 16 and ASC Topic 842]”

※ The lease above indicates finance lease for amusement machines and karaoke machines, except lease liabilities related to IFRS 16 and ASC Topic 842.

Trend in Income Statement Status



【Consolidated】 Trend in IS

※Figures below ¥100 million are truncated.
※Percentage is rounded off to one decimal place.

		J-GAAP						IFRS	
J-GAAP	IFRS	2019.3	2020.3	2021.3	2022.3	2023.3	2024.3	2025.3	2026.3 Revised Plan
Total Stores at the end of term		137	144	145	149	152	154	160	162
Total Sales	Revenue	101.3	104.7	60.9	96.4	142.0	159.1	177.0	188.7
Operating profit	Operating profit	11.4	8.8	(19.2)	(1.7)	16.9	24.1	26.2	30.1
Operating profit margin	Operating profit margin	11.3%	8.5%	—	—	11.9%	15.2%	14.8%	16.0%
Profit	Profit	7.1	4.7	(17.9)	3.9	9.7	15.6	15.4	17.8
Adjusted EBITDA ①	Adjusted EBITDA ①	23.9	23.1	(3.8)	14.2	36.3	44.9	70.8	73.0
ROIC ②	ROIC ②	12.4%	8.5%	—	4.7%	18.6%	24.2%	12.4%	
ROE ③	ROE ③	12.0%	7.5%	—	8.3%	16.9%	23.9%	23.3%	
ROA ④	ROA ④	6.4%	3.8%	—	2.6%	5.9%	8.8%	6.2%	
DOE ⑤	DOE ⑤	3.2%	3.0%	3.4%	4.2%	4.3%	5.5%	6.6%	

① Before 2025, Adjusted EBITDA calculation: Operating profit+Depreciation except ROU. Since 2025, Operating profit+ Depreciation + Non-expenditures expenses

② Before 2025, ROIC calculation: Ordinary profit ÷ {[(Shareholders' equity at the beginning of term + Shareholders' equity at the end of term) ÷ 2]
+ {(Interest-bearing debt including lease obligations at the beginning of term + Interest-bearing debt including lease obligations at the end of term) ÷ 2}}

Since 2025, ROIC calculation: Operating profit ÷ {[(Shareholders' equity at the beginning of term + Shareholders' equity at the end of term) ÷ 2]
+ {(Interest-bearing debt including lease liabilities at the beginning of term + Interest-bearing debt including lease liabilities at the end of term) ÷ 2}}

③ ROE calculation: Profit ÷ {(Equity at the beginning of term + Equity at the end of term) ÷ 2} ④ ROA calculation: Profit ÷ {(Total assets at the beginning of term + Total assets at the end of term) ÷ 2}

⑤ DOE calculation: Dividend ÷ {(Shareholders' equity at the beginning of term + Shareholders' equity at the end of term) ÷ 2}

【Japan】 Trend in IS

J-GAAP	IFRS	2019.3	2020.3	2021.3	2022.3	2023.3	2024.3	2025.3	2026.3 Revised Plan
Total stores at the end of term		105	103	100	99	99	100	100	100
Total Sales	Revenue	84.9	84.2	53.3	63.7	89.8	97.9	102.4	107.4
Operating profit	Operating profit	9.7	8.7	(11.3)	(5.2)	6.5	13.7	13.3	17.8
Operating profit margin	Operating profit margin	11.5%	10.4%	—	—	7.3%	14.0%	13.0%	16.6%
Profit	Profit	6.3	5.3	(9.8)	1.3	2.7	8.5	7.6	10.3

【The USA】 Trend in IS

J-GAAP	IFRS	2019.3	2020.3	2021.3	2022.3	2023.3	2024.3	2025.3	2026.3 Revised Plan
Total stores at the end of term		32	41	44	46	49	50	57	59
Total Sales	Revenue	16.3	20.5	7.6	32.1	51.3	59.5	73.1	79.9
Operating profit	Operating profit	1.6	0.1	(7.5)	4.5	11.6	11.2	15.2	14.2
Operating profit margin	Operating profit margin	10.0%	—	—	14.3%	22.5%	18.7%	20.9%	17.8%
Profit	Profit	0.8	(0.4)	(7.4)	3.0	8.8	8.8	9.9	9.5

Trend in Existing Stores Sales [Year on Year]

ROUND1

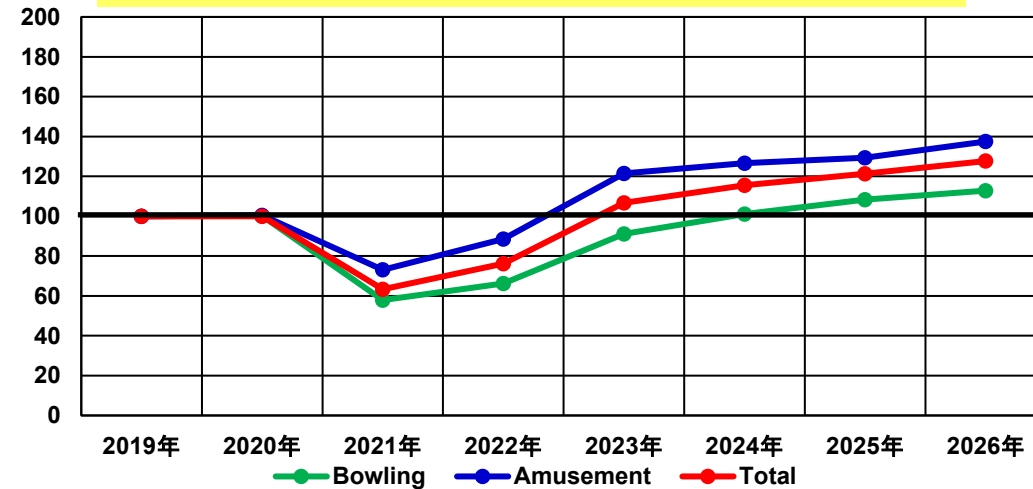
Unchanged from May 9, 2025 disclosure

(Unit : %)

Japan

	2019.3	2020.3	2021.3	2022.3	2023.3	2024.3	2025.3	2026.3 Revised Plan
Bowling	(1.6)	+0.2	(42.2)	+14.5	+37.5	+10.9	+7.1	+4.2
Amusement	+3.1	+0.4	(27.2)	+21.2	+37.1	+4.2	+2.2	+6.3
Karaoke	(0.7)	(1.3)	(52.0)	+6.1	+82.7	+17.1	+7.3	+4.8
Spo-cha	(0.4)	(3.8)	(49.6)	+41.3	+44.0	+14.2	+8.9	+4.0
Others	+1.9	+10.6	(22.5)	+0.3	+29.5	+9.4	+6.9	+4.8
Revenue	+0.9	(0.1)	(36.6)	+20.2	+40.2	+8.3	+4.9	+5.3
Total existing stores	104	103	100	98	98	98	99	98

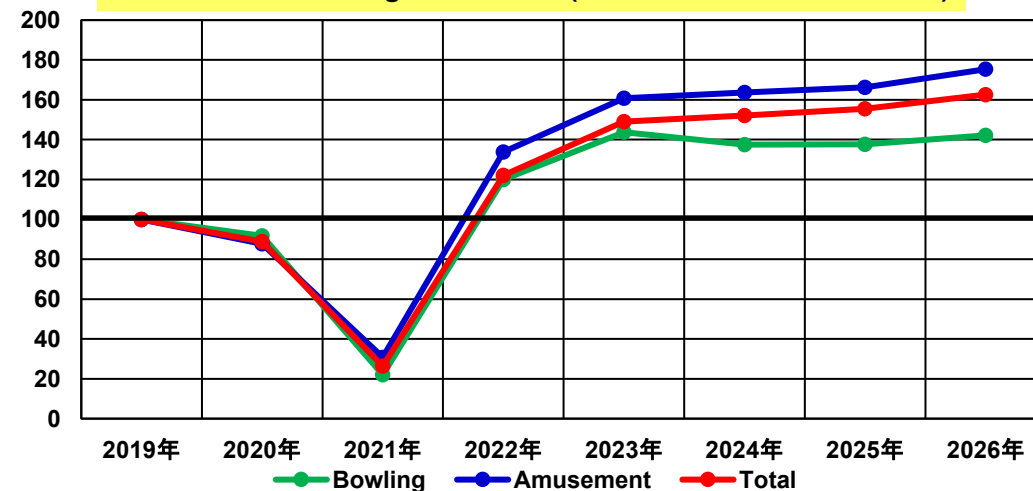
Trend in YoY Existing Store Sales (Indexed to FY2019.03 = 100)



The USA

	2019.3	2020.3	2021.3	2022.3	2023.3	2024.3	2025.3	2026.3 Revised Plan
Bowling	(8.2)	(8.3)	(76.0)	+445.6	+19.7	(4.3)	+0.1	+3.3
Amusement	(3.1)	(12.3)	(64.9)	+334.7	+20.2	+1.8	+1.5	+5.5
Food, Party, etc.	+13.7	(9.1)	(85.9)	+458.4	+41.7	+8.2	+7.8	+0.7
Spo-cha	—	—	—	—	+7.7	+1.7	(1.3)	+5.7
Revenue	(0.8)	(11.1)	(70.4)	+363.8	+22.2	+2.0	+2.2	+4.6
Total existing stores	20	29	38	39	45	47	48	57

Trend in YoY Existing Store Sales (Indexed to FY2019.03 = 100)



Measures Taken for Existing Stores

【Japan】 Measures Taken for Existing Stores

◆ Introduction of New Pricing Structure at Karaoke ◆

- From March 3rd, 2025, we have introduced a pricing structure in some stores that sets room charge to 100 yen per hour until 1:00 PM on weekdays. Additionally, we have introduced a measure allowing customers to bring in food and beverages at all times. As of the end of October 2025, these are implemented in 15 stores.

◆ Online Events with “ROUND1 LIVE” ◆

- “Special Challenge”, “ROUND1 Challenge” ... Bowling competitions with popular professional bowlers are held online.
- “Remote Practice” ... Professional bowlers stream theme-based lessons every Monday through Friday.
- “Fan Event” ... Bowling and Karaoke events hosted by idols and influencers are held online.

◆ Campaigns for Kids and Elementary/Junior High School Students ◆

- “Complimentary Campaign for elementary/junior high school students” ... We host the campaigns for junior high school students or younger at Bowling, Karaoke and Amusement Medal areas.
- “KIDS Remote Practice” ... We host free bowling remote lessons for elementary/junior high school students.

◆ Collaboration Campaigns ◆

- Limited time collaboration campaigns with artists, anime, and others are being held at Bowling, Karaoke, and Spo-Cha. Customers get original items by purchasing collaboration drinks or collaboration packages. Currently, we are hosting approx. 25 collaboration campaigns per month. In addition, in Amusement, we are offering original prizes in crane game machines and running gift campaigns featuring original supplies.

【The USA】 Measures Taken for Existing Stores

◆ Increase in the number of mini crane game machines ◆

- Approx. 4,000 units of mini crane game machines have already been installed from July 2024 to September 2025.

◆ Collaboration Campaigns ◆

- A simultaneous Japan-U.S. collaboration campaign is underway starting from October 24. We plan to host collaboration campaigns from 3Q continuously.

ROUND1

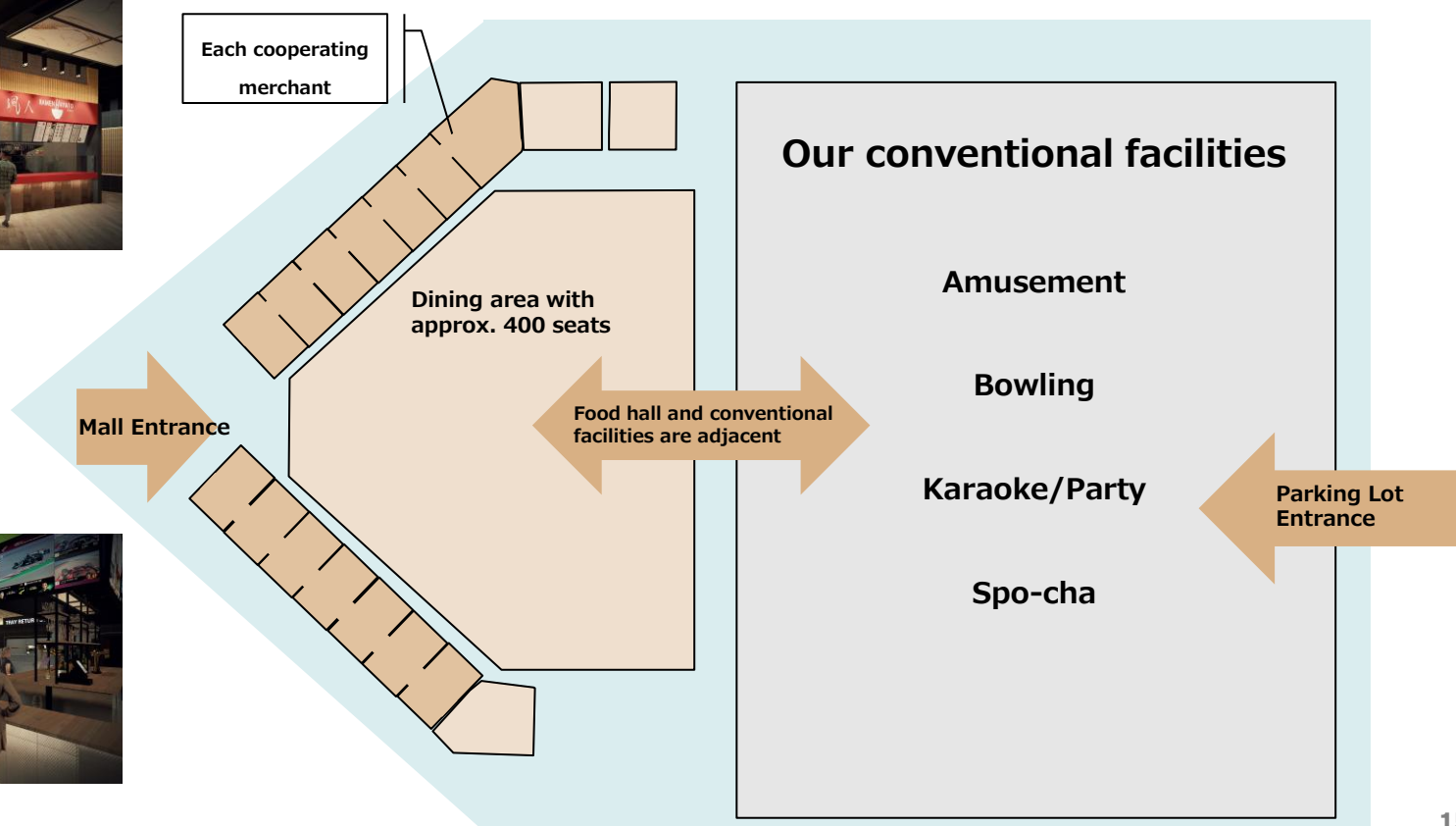


Launching Japanese Food Hall Stores ①



In FY2026, ROUND ONE will start to launch stores featuring "Japanese Food Hall" in the United States. "The Japanese Food Hall" brings together only the collection of restaurants listed in the Restaurant Guide across various food genres such as "Ramen", "Udon", and "Takoyaki", which are widely loved in Japan. By focusing only on 4 regions (California, Texas, Florida, and New York/New Jersey) and establishing central kitchens in each region, we will be able to offer the authentic flavors of renowned restaurants that have received the highest ratings in Japan, maintaining their original quality. Furthermore, by integrating the food hall into our conventional store model, we aim to enhance customer attraction and diversify our store formats in the U.S. market, and we aim to open 10 or more stores a year in the U.S., including stores that do not have food halls. We plan to open the first store in 1Q FY2026.3, featuring a food hall comprising 14 cooperating merchants, adjacent to our existing conventional facilities.

Additionally, since a food hall is located within the same facility, we can expect to attract customers not only during lunchtime but also from evening to late night hours.



Launching Japanese Food Hall Stores ②

◆Cooperating Merchants◆

As of November 1st 2025, we have signed contracts with 28 cooperating merchants.

Ramen 6 Restaurants



Nankin Ramen Kuromon
Restaurant Guide Listed



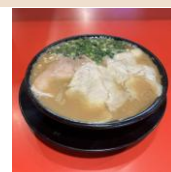
Ramen Hayato
Restaurant Guide Listed
Gourmet Review Site
Top100 Selected



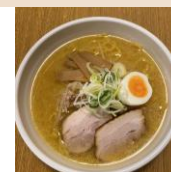
Tonjinchi
Restaurant Guide Listed
Gourmet Review Site
Top 100 Selected



Menya Mufu

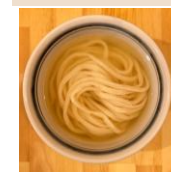


Menya Black Pig
Restaurant Guide Listed



Ramen Himawari
Restaurant Guide Listed

Udon 2 Restaurants



Udonokoro Shigemi
Restaurant Guide Listed



Kidatakeudon
Restaurant Guide Listed
Gourmet Review Site
Top100 Selected

Onigiri 2 Restaurants

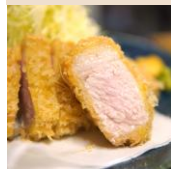


Onigiri Gorichan
Awarded World No.1 in the
Onigiri Category on Google
Searches



Onigiri Asakusa
Yadoroku
Restaurant Guide Listed

Tonkatsu 2 Restaurants



Tonkatsu KEITA
Restaurant Guide Listed



Tonkatsu Narikura
Restaurant Guide Listed
Gourmet Review Site
Top100 Selected

Okonomiyaki 2 Restaurants



Hana
Restaurant Guide Listed
Gourmet Review Site
Top100 Selected



Fukutaro
Restaurant Guide Listed
Gourmet Review Site
Top100 Selected

Curry 2 Restaurants



SOMA
Restaurant Guide Listed
Gourmet Review Site
Top100 Selected



Hakugintei
Restaurant Guide Listed
Gourmet Review Site
Top100 Selected

Takoyaki 2 Restaurants

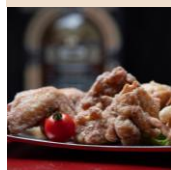


Takoyaki Doraku WANAKA
Restaurant Guide Listed



Osaka Iggy
Restaurant Guide Listed

Karaage 2 Restaurants

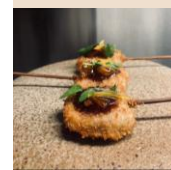


Nakatsu Irotoridori
Gourmet Review Site Grand
Prix No.1

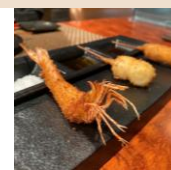


Ageshou Shigemori
Received the Grand Gold Prize

Kushiage 2 Restaurants

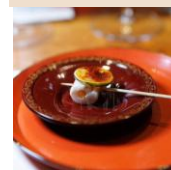


Kushiage010
Restaurant Guide Listed



SOUIKUFU
Restaurant Guide Listed

Yakitori 2 Restaurants



Yakitori YAMATO
Restaurant Guide Listed
Gourmet Review Site
Top100 Selected



Yakitori Toribien
Restaurant Guide Listed

Pizza 2 Restaurants



BODEGA
Restaurant Guide Listed

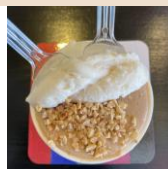


PIZZERIA DA NAGHINO
Restaurant Guide Listed

Dessert 2 Restaurants



Housekibaco
Gourmet Review Site
Top100 Selected



Gelateria Il Brigante
Gourmet Review Site
Top100 Selected

We exclusively select renowned restaurants as cooperating merchants that are featured in restaurant guides or ranked among the top 100 on gourmet review sites, ensuring they are highly popular and often have long queues. Cooperating merchants are organized into units, with each unit comprising 14 restaurants belonging to either Unit A or Unit B. In addition to offering a wide variety of food menus, we will also provide alcoholic beverages through a dedicated bar counter, making extended late-night operations one of our key strengths.

ROUND ONE Delicious Project ①



The goal of this project is to provide the same high quality of Japanese cuisine that is highly acclaimed in Japan to people overseas, so that people around the world can enjoy the taste of authentic Japanese cuisine. At ROUND ONE Delicious, you can taste “authentic Japanese cuisine” of various genres. To provide such enjoyment to customers, we will combine sushi, Japanese cuisine, Chinese cuisine, creative cuisine, yakitori, or tempura into a single unit, and begin opening stores in the North America from the Summer in 2026.

◆ Store opening plan ◆

As a first step toward global expansion, we aim to open stores in major U.S. cities [New York, Los Angeles, San Francisco, Honolulu, Las Vegas, Chicago, Dallas, and Washington DC]. In the future, we plan to expand our business to Europe and around the world.

【FY2026.3】	【FY2027.03】	
3Q Signed Lease Agreements (3rd & 4th Unit)	1Q ~ 2Q Opening of 1st & 2nd Unit [Las Vegas, Los Angels]	Since 4Q Opening of 3rd & 4th Unit [New York × 2]

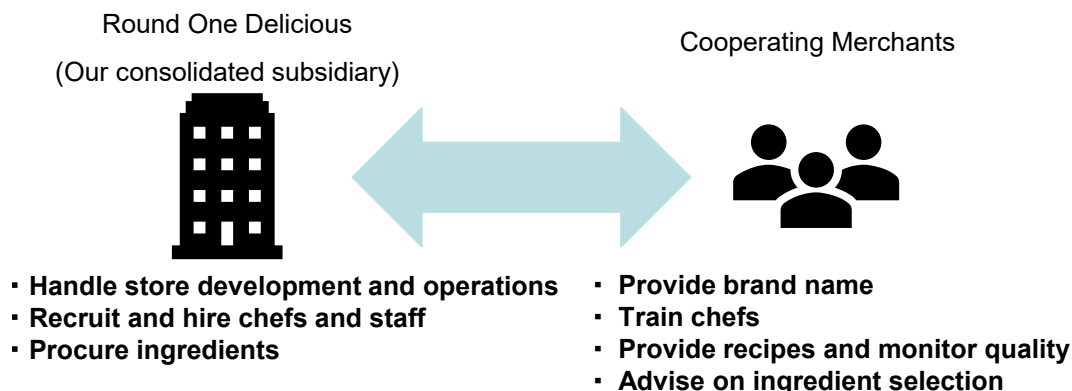
◆ Business plan per store ◆

- Investment amount: Approx. 1,400,000 USD
- Number of seats: Approx. 14 seats
- Operation: Open 360 days a year
- Average customer spend: Avg. 700 USD per customer (est.)
- Annual customer attraction: 5,040 people
- Annual sales: 3.5 million USD
- Number of employees: 10 people
[Store Manager/Chef/Part-time worker]

※Chef training and other preparation costs will be incurred in the year prior to opening a unit.

◆ Business Model ◆

Leveraging the expertise we have gained through our overseas store openings, Round One Delicious will handle everything from store development to operations. For food-related aspects, cooperating merchants will train the chefs we have hired, provide recipes and ensure quality control. Cooperating merchants will receive sales royalties and compensation for chef training.



ROUND ONE Delicious Project ②

◆ Opening a store in West Hollywood, Los Angeles ◆

The Sunset Blvd area in West Hollywood, Los Angeles, is an ideal location for attracting affluent residents and travelers, as it is home to luxury hotels and sophisticated residential neighborhoods. In addition, it serves as a “cultural hub,” featuring renowned clubs, bars, and tourist and entertainment facilities, making it possible to draw a diverse customer base. Given its highly prominent location, it offers excellent environment for strong information dissemination and high visibility. The store will feature a two-layer design that blends the tranquility of Japan with the openness of America, creating an extraordinary atmosphere from the moment visitors step inside.

Store Location and Exterior



※Images are for illustrative purposes only.

Store Interior and Design



※Images are for illustrative purposes only.

◆ Participating Merchants ◆

The following merchants are scheduled to open stores at West Hollywood (tentatively named) in Los Angeles. The opening will feature 8 stores and a bar.



照寿司 TERUZUSHI
Fukuoka Kitakyusyu
“The Tabelog Award 2025”
Bronze Awarded
THE BEST CHEF AWARD 2024
GALA DUBAI



菊鮓 Kikuzushi
Fukuoka Kasuga
“The Tabelog Award 2025”
Silver Awarded
“Restaurant Guide 2019”
1 Star Awarded



鮓駒 SUSHIKOMA
Akita Yurihonjo
“The Tabelog Award 2025”
Silver Awarded



片折 Kataori
Ishikawa Kanazawa
“The Tabelog Award 2025”
Gold Awarded
“Restaurant Guide 2021”
2 Stars Awarded



たきや Takiya
Tokyo Azabujuban
“The Tabelog Award 2025”
Silver Awarded
“The Tabelog Award 2024”
Gold Awarded



蒼 Ao
Tokyo Nishiazabu
“The Tabelog Award 2025”
Gold Awarded



銀座 上瀧 Ginza JOTAKI
Tokyo Ginza
“The Tabelog Award 2025”
Bronze Awarded
“Restaurant Guide 2014”
1 Star Awarded



新島新神戸 Makitori
Shinkobe
Tokyo Akasaka
“The Tabelog Award 2025”
Silver Awarded
“The Tabelog Award 2023”
Gold Awarded



BAR CENTIFOLIA
Tokyo Azabu-Juban
SUNTORY The Cocktail Award
Cocktail Award 2014 Awarded

Plans and Policies for New Store Openings



Plans for New Store Openings after April 2025

Store Name / Region	Operating Floor Area	SP	AM	FH	Opening Date
Japan					
Sendaizumi / Miyagi	9,600㎡	●			3Q FY2026 (est.)
Saikayayokosuka / kanagawa	6,651㎡	●			4Q FY2026 (est.)
The USA					
Willowbrook / Texas	10,242㎡	●			3Q FY2026 (est.)
Menlo Park / New Jersey	5,391㎡				4Q FY2026 (est.)
North County / California	8,857㎡	●		●	1st Half FY2027 (est.)
Skyview / New York	7,451㎡				1st Half FY2027 (est.)
Pacific View / California	4,983㎡			●	1st Half FY2027 (est.)
Colorado / Colorado	1,997㎡		●		1st Half FY2027 (est.)
Twelve Oak / Michigan	5,420㎡				1st Half FY2027 (est.)
Wheaton / Maryland	4,563㎡				2nd Half FY2027 or later (est.)
Antelope / California	7,092㎡			●	2nd Half FY2027 or later (est.)
Victor Valley / California	7,264㎡			●	2nd Half FY2027 or later (est.)
Stonewood / California	14,286㎡	●		●	2nd Half FY2027 or later (est.)
Mission Valley / California	7,204㎡			●	2nd Half FY2027 or later (est.)
Montebello / California	4,173㎡		●	●	2nd Half FY2027 or later (est.)
Haywood / South Carolina	7,900㎡	●			2nd Half FY2027 or later (est.)
Florida / Florida	7,159㎡			●	2nd Half FY2027 or later (est.)

Store Name / Region	Operating Floor Area	SP	AM	FH	Opening Date
China					
Shenzhen Futian IN City Square Store	1,152㎡		●		April 2025
Delicious					
Las Vegas / Nevada	1,064㎡	—	—	—	2Q FY2027 (est.)
West Hollywood / California	1,367㎡	—	—	—	2Q FY2027 (est.)
Grand Central Place / New York	1,340㎡	—	—	—	4Q FY2027 or later (est.)
1370 Broadway / New York	1,904㎡	—	—	—	4Q FY2027 or later (est.)

Policies for New Store Openings

- 【Japan】** We will continue to open new stores in a variety of formats tailored to each location — ranging from compact stores to Stadium stores.
- 【The USA】** We will open small stores with mainly amusement machines and stores with food halls in addition to our usual stores. Please refer to page 15 for details.
- 【China】** Initially, we plan to open compact stores focused on amusement facilities within existing shopping malls that have strong foot traffic, and will then assess future expansion strategies based on their performance.
- 【Delicious】** Please refer to page 17 for details.

※ The scheduled opening date may be postponed due to factors such as regulatory approvals and construction timelines.

※ The name of the stores scheduled to open are stated as tentative names.

※ Stores with “●” in the “AM” column above will be opened as small stores with mainly amusement machines.

※ Stores with “●” in the “SP” column above will be opened as stores featuring Spo-cha.

※ Stores with “●” in the “FH” column above will be opened as stores featuring Food Hall.

※ In addition to the above, 18 stores are under negotiation in the U.S.

【The USA】 Store Opening Policy and Profit Status



Unchanged from May 9, 2025 disclosure

【Overview of Store Opening Model and Policy】

※1 mile = approx. 1.6 km, calculated at 1 USD = 140.00 JPY

	Standard Store	Store with Spo-cha	Small Store with Mainly Amusement Machines	Store with Food Hall
Main Facilities	Bowling/Amusement/Karaoke/Food	Bowling/Amusement/Karaoke/Food/Spo-cha	Amusement/Food	The 3 model stores on the left will feature a food hall specializing in Japanese cuisine.
Candidate Site	Opening in existing large shopping malls throughout the U.S. ※There are approx.900 malls that apply to our conditions.			The 4 areas of California, Texas, Florida, New York-New Jersey
Operating Floor Area	Approx. 53,000 sq ft	Approx. 89,000 sq ft	Approx. 23,000 sq ft	Approx. 20,000 sq ft (with one of the 3 model stores on the left)
Market Area	Population: Over 150,000 within a 5-mile radius Over 400,000 within a 10-mile radius		Possible to open stores in areas where there are standard stores or stores with Spo-cha	Only the 4 areas
Target Customer	Customers visiting shopping malls [young adults, mainly college students at night] ※Assumed 50:50 male/female ratio			
Approximate Sales Ratio	Bowling 10% Amusement 76% Food・Party・Other 14%	Bowling 7% Amusement 61% Spo-cha 19% Food・Party・Other 13%	Amusement 90% Food 10%	Food Hall 40% Amusement, Bowling, Party and Others 60%
Approximate Investment	Total \$13.3M [¥1.8 bn] Leasehold Improvement: \$7.5M Furniture & Fixtures: \$1.7M Amusement Equipment: \$2.6M Bowling Equipment: \$0.8M Other start-up expenses: \$0.7M	Total \$17.4M [¥2.4 bn] Leasehold Improvement: \$9.0M Furniture & Fixtures: \$2.3M Amusement Equipment: \$2.6M Bowling Equipment: \$0.8M Spo-cha Equipment: \$1.9M Other start-up expenses: \$0.8M	Total \$11.1M [¥1.5 bn] Leasehold Improvement: \$6.5M Furniture & Fixtures: \$1.5M Amusement Equipment: \$2.6M Other start-up expenses: \$0.5M	Total \$5.0M [¥0.7 bn] (Attached the 3 model stores on the left) Leasehold Improvement: \$3.2M Furniture & Fixtures: \$1.3M Other start-up expenses: \$0.5M
Depreciation Period	Leasehold Improvement: 10 years, Bowling Equipment: 7 years, Amusement Equipment: 7 years, Furniture & Fixtures: 5-7 years, Spo-Cha Equipment: 5 years			
Opening Policy	Aiming for 150-200 stores in the U.S., with the above models combined to open approx. 10-20 stores per year.			

【Profit Status】

Classification by profitability		High profitability store	Average profitability store	Unprofitable store
Annual Profit	Revenue	\$15.00M [Approx. ¥2.10 bn]	\$9.60M [Approx. ¥1.34 bn]	\$5.40M [Approx. ¥0.76 bn]
	Operating profit [1st year]	\$3.50M [Approx. ¥0.49 bn]	\$0.90M [Approx. ¥0.13 bn]	\$(1.20)M [Approx. ¥(0.17) bn]
	Operating profit [from 2nd year]	\$4.90M [Approx. ¥0.69 bn]	\$2.20M [Approx. ¥0.31 bn]	\$0.10M [Approx. ¥0.01 bn]
	Operating profit margin [from 2nd year]	32.7%	22.9%	1.9%
	Profit before tax [from 2nd year]	\$4.60M [Approx. ¥0.64 bn]	\$1.90M [Approx. ¥0.27 bn]	\$(0.20)M [Approx. ¥(0.03) bn]
	Profit before tax margin [from 2nd year]	30.7%	19.8%	—

※ The operating profit [1st year] includes opening expenses and rent allocated for construction period.

※ Average profitability store figures are average of all stores.

Status of Stores

Trend in Number of Stores

Japan	FY2019.3	FY2020.3	FY2021.3	FY2022.3	FY2023.3	FY2024.3	FY2025.3	FY2026.3 Revised Plan
Opening	126	—	—	1	1	1	1	2
Closing	21	2	3	2	1	1	—	2
Total	105	103	100	99	99	99	100	100
The USA	FY2019.3	FY2020.3	FY2021.3	FY2022.3	FY2023.3	FY2024.3	FY2025.3	FY2026.3 Revised Plan
Opening	32	9	5	2	4	2	8	2
Closing	—	—	2	—	1	1	1	—
Total	32	41	44	46	49	50	57	59
China	FY2019.3	FY2020.3	FY2021.3	FY2022.3	FY2023.3	FY2024.3	FY2025.3	FY2026.3 Revised Plan
Opening	—	—	1	2	1	—	—	1
Closing	—	—	—	—	—	—	1	1
Total	—	—	1	3	4	4	3	3
Delicious	FY2019.3	FY2020.3	FY2021.3	FY2022.3	FY2023.3	FY2024.3	FY2025.3	FY2026.3 Revised Plan
Opening	—	—	—	—	—	—	—	—
Closing	—	—	—	—	—	—	—	—
Total	—	—	—	—	—	—	—	—
Consolidated	FY2019.3	FY2020.3	FY2021.3	FY2022.3	FY2023.3	FY2024.3	FY2025.3	FY2026.3 Revised Plan
Total	137	144	145	149	152	153	160	162

Breakdown of 98 Stores in Japan [At the End of October 2025]

※Own stores include 8 stores with owning right for land & building, and 13 stores with owning right for building with tenants.

Store Type					Total	Ownership		Total
Standard		Stadium		Crane Game Park		Leased stores	Own stores	
Downtown	Roadside	Downtown	Roadside					
9	34	1	52	2	98	77	21	98

Area Breakdown of All 158 Stores [At the End of October 2025]

Area	Japan								The USA	China	Total
	Hokkaido / Tohoku	Hokuriku / Koshinetsu	Kanto	Chubu / Tokai	Kansai	Chugoku / Shikoku	Kyushu / Okinawa	Subtotal			
No. of stores	11	3	31	13	22	7	11	98	57	3	158
Share	7.0%	1.9%	20.0%	8.1%	14.0%	4.0%	7.0%	62.0%	36.1%	1.9%	100%

【The USA】 Current Status



【57 Stores as of the end of October 2025】

Opening Date	Store Name / Region	Operating Floor Area	SP AM◆
August 2010	Puente Hills / City of Industry, California	9,717㎡	●
September 2012	Moreno Valley / Moreno Valley, California	4,060㎡	
August 2013	Lakewood / Lakewood, California	3,976㎡	
December 2014	Arlington Parks / Arlington, Texas	5,933㎡	
May 2015	Main Place / Santa Ana, California	3,716㎡	
July 2015	Southcenter / Tukwila, Washington	3,973㎡	
September 2015	Eastridge / San Jose, California	4,759㎡	
May 2016	Grapevine Mills / Grapevine, Texas	7,493㎡	
August 2016	Sunvalley / Concord, California	4,891㎡	
December 2016	Exton / Exton, Pennsylvania	5,423㎡	
January 2017	Southwest / Littleton, Colorado	5,811㎡	
March 2017	Fox Valley / Aurora, Illinois	4,724㎡	
July 2017	Broadway / Hicksville, New York	5,092㎡	
September 2017	Crystal Run / Middletown, New York	4,212㎡	
October 2017	Great Lakes Crossing / Auburn Hills, Michigan	5,488㎡	
January 2018	Four Seasons / Greensboro, North Carolina	5,649㎡	
March 2018	Great Lakes / Mentor, Ohio	4,659㎡	
June 2018	Maine / South Portland, Maine	4,025㎡	
June 2018	Coronado Center / Albuquerque, New Mexico	4,891㎡	
August 2018	South Town Center / Sandy, Utah	4,645㎡	
September 2018	Millcreek / Erie, Pennsylvania	4,649㎡	
December 2018	Gateway / Lincoln, Nebraska	4,462㎡	
December 2018	North Riverside Park / North Riverside, Illinois	4,189㎡	
February 2019	Southridge / Greendale, Wisconsin	4,191㎡	
March 2019	Northridge / Salinas, California	4,789㎡	
March 2019	Holyoke / Holyoke, Massachusetts	4,793㎡	
March 2019	Promenade Temecula / Temecula, California	5,056㎡	
July 2019	Southland / Hayward, California	4,540㎡	
August 2019	Meadowood / Reno, Nevada	3,836㎡	

Opening Date	Store Name / Region	Operating Floor Area	SP AM◆
October 2019	Park Place / Tucson, Arizona	4,696㎡	
November 2019	Meadows / Las Vegas, Nevada	3,948㎡	
November 2019	Fairfield Commons / Beavercreek, Ohio	4,805㎡	
December 2019	Towson Town Center / Towson, Maryland	4,907㎡	
December 2019	Fashion District / Philadelphia, Pennsylvania	5,396㎡	
February 2020	Valley River Center / Eugene, Oregon	5,653㎡	
March 2020	Burbank Town Center / Burbank, California	3,981㎡	
July 2020	Town East Square / Wichita, Kansas	3,781㎡	
September 2020	Potomac Mills / Woodbridge, Virginia	4,583㎡	
October 2020	Deptford / Deptford, New Jersey	4,568㎡	
February 2021	Cumberland / Atlanta, Georgia	7,767㎡	●
March 2021	Park City Center / Lancaster, Pennsylvania	4,645㎡	●
April 2021	Vancouver / Vancouver, Washington	4,493㎡	
June 2021	Quail Springs / Oklahoma City, Oklahoma	4,020㎡	
June 2022	Pembroke Lakes / Pembroke Pines, Florida	9,442㎡	●
August 2022	Roseville / Roseville, California	4,164㎡	
August 2022	South Hill / Puyallup, Washington	4,834㎡	
March 2023	North Star / San Antonio, Texas	5,193㎡	
December 2023	Arrowhead / Glendale, Arizona	7,722㎡	●
March 2024	Danbury Fair / Danbury, Connecticut	5,703㎡	
April 2024	Las Vegas South Premium Outlets / Las Vegas, Nevada	2,428㎡	◆
June 2024	Plaza Bonita / National City, California	5,443㎡	
July 2024	Gurnee Mills / Gurnee, Illinois	6,551㎡	
November 2024	Mission Viejo / Mission Viejo, California	1,901㎡	◆
November 2024	Stones town / San Francisco, California	4,837㎡	
February 2025	Chandler / Chandler, Arizona	6,081㎡	
February 2025	Deerbrook / Humble, Texas	2,195㎡	◆
March 2025	Jersey Gardens / Elizabeth, New Jersey	3,830㎡	

Actions for Sustainability and SDGs

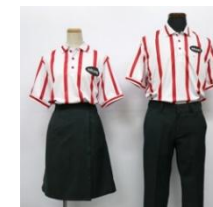
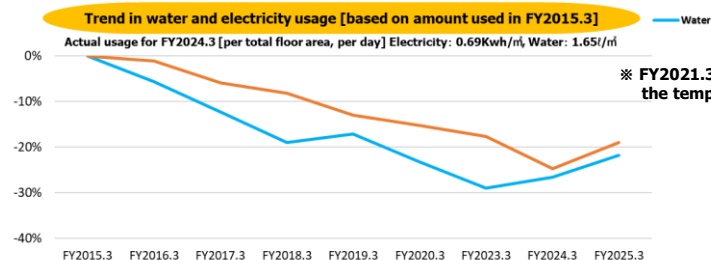
We set up Sustainability Advisory Committee which independent from management. Also set up the cross-organizational sustainability team comprising of members from each divisions to intend actively consider the achievement of the SDGs.

● Actions for energy / water resource issues

- Replaced fluorescent lights of the store lighting, the bowling equipment and crane game machines with LED lights.
- Set up water saving devices to the kitchens in Karaoke and the food counters.

- Material recycling [reuse of uniforms for part-time workers]

Since 2022, we have been reusing resources through material recycling of uniforms for part-time workers that have deteriorated over time. As a result, 410 kg of uniforms were collected from all stores and converted into cushioning material for cars. We will continue similar SDGs activities.



● Efforts to create a pleasant and rewarding work environment

- “Make-A-Chance Project”

In July 2022, we launched a project team to create an environment where human resources can be developed regardless of gender, and to make the company a place where all employees do not have to give up their careers even when facing various life events, and we are promoting the enhancement of various systems and initiatives.



● Other actions

- SDGs lease “MIRAI 2030™”

A program which donate a portion of the lease payments to the public interest incorporated foundations or the approved specified nonprofit corporations helping to achieving the SDGs through the lease contracts with Sumitomo Mitsui Finance and Leasing Co., Ltd.

“We donated to “Approved Specified Nonprofit Corporation Kidsdoor※1” through the lease contracts in March 2020 and March 2021, “Approved Specified Nonprofit Corporation WaterAid Japan※2” through the lease contracts in August 2022 and “Approved Specified Nonprofit Corporation The Support Network for NANBYO Children of Japan※3” through the lease contracts in September 2024.”

※1 Approved Specified Nonprofit Corporation Kidsdoor is an organization which aims to create “society where all children could have dreams and hopes” providing the learning supports widely from elementary school students to young people to cut the chain of poverty.

※2 Approved Specified Nonprofit Corporation WaterAid Japan supports the creation of systems for the sustainable and stable water supply and the solutions for sanitation issue in 22 countries in Asia, Africa, and Latin America, with the vision of “a world where everyone could access to clean water, sanitation facilities and good hygiene”.

※3 Approved Specified Nonprofit Corporation The Support Network for NANBYO Children of Japan conducts consultations, engagement, awareness-raising, and community activities to support children with intractable or chronic diseases and disabilities, as well as their families. By leveraging a broad network of professionals in healthcare, welfare, and education, along with parents, the organization strives to provide comprehensive assistance and create a supportive environment.



For the other sustainability and SDGs initiatives, please visit the website below.

<https://www.round1-group.co.jp/sustainability/>

【Consolidated】 FY2026.3 Actual (Apr. 2025 ~ Mar. 2026)

[Unit ¥bn]

※Figures below ¥10 million are truncated.

※Percentage is rounded off to one decimal place.

		1Q	2Q	1st Half	3Q	4Q	2nd Half	Term
P/L	Bowling	6.99	7.78	14.78				
	Amusement	26.60	29.50	56.11				
	Karaoke, Food	4.55	4.93	9.48				
	Spo-cha	4.46	5.31	9.77				
	Others	0.87	0.95	1.83				
	Revenue	43.48	48.50	91.98				
	Cost of sales	35.43	36.93	72.37				
	Gross profit	8.05	11.56	19.61				
	SG&A expenses	1.80	2.19	4.00				
	Other-operating income & expenses ※	(0.17)	(0.48)	(0.65)				
	Operating profit	6.07	8.87	14.94				
	Operating profit margin	14.0%	18.3%	16.3%				
	Financial income & costs	(0.99)	(0.80)	(1.80)				
	Share of profit of investments accounted for using equity method	0.07	0.12	0.20				
	Profit before tax	5.15	8.19	13.34				
	Income tax expense	1.75	2.74	4.49				
	Profit	3.40	5.44	8.85				
Total depreciation		10.44	10.45	20.89				
Lease depreciation		7.35	7.32	14.67				

※Other operating income and expenses : ¥(0.65)bn ... Loss on disposal of non-current assets ¥(0.35)bn, Impairment losses ¥(0.15)bn, Others ¥(0.15)bn

【Japan】 FY2026.3 Actual (Apr. 2025 ~ Mar. 2026)

[Unit ¥bn]

※Figures below ¥10 million are truncated.

※Percentage is rounded off to one decimal place.

			1Q	2Q	1st Half	3Q	4Q	2nd Half	Term
P/L		Bowling	5.33	6.08	11.42				
		Amusement	12.28	14.93	27.21				
		Karaoke	1.93	2.43	4.37				
		Spo-cha	3.98	4.84	8.83				
		Others	0.87	0.95	1.83				
		Revenue	24.42	29.25	53.68				
		Cost of sales	21.03	22.27	43.30				
		Gross profit	3.39	6.98	10.37				
		SG&A expenses	0.56	0.56	1.12				
		Other-operating income & expenses ※	(0.09)	(0.26)	(0.35)				
		Operating profit	2.73	6.16	8.89				
		Operating profit margin	11.2%	21.1%	16.6%				
		Financial income & costs	(0.18)	(0.22)	(0.40)				
		Profit before tax	2.53	5.95	8.49				
		Income tax expense	1.17	2.32	3.50				
		Profit	1.36	3.62	4.99				
Total depreciation			6.40	6.30	12.71				
Lease depreciation			5.90	5.81	11.72				

※Other operating income and expenses : ¥(0.35)bn ... Loss on retirement of non-current assets ¥(0.17)bn, Impairment losses ¥(0.15)bn, Others ¥(0.03)bn

< Appendix >

FY2026.3 Actual ③



[The USA] FY2026.3 Actual (Apr. 2025 ~ Mar. 2026)
[Forex : 1 USD = 146.03 JPY]

[Unit ¥bn]

※Figures below ¥10 million are truncated.

※Percentage is rounded off to one decimal place.

			1Q	2Q	1st Half	3Q	4Q	2nd Half	Term
P/L		Bowling	1.64	1.68	3.32				
		Amusement	14.04	14.26	28.31				
		Food, Party, etc	2.60	2.48	5.09				
		Spo-cha	0.42	0.40	0.83				
		Revenue	18.71	18.84	37.56				
		Cost of sales	14.14	14.30	28.45				
		Gross profit	4.57	4.54	9.11				
		SG&A expenses	0.76	1.13	1.89				
		Other-operating income & expenses ※	(0.01)	(0.17)	(0.19)				
		Operating profit	3.78	3.23	7.01				
		Operating profit margin	20.2%	17.2%	18.7%				
		Financial income & costs	(0.66)	(0.69)	(1.36)				
		Profit before tax	3.11	2.53	5.65				
		Income tax expense	0.56	0.40	0.97				
		Profit	2.55	2.12	4.67				
Total depreciation			3.93	4.04	7.98				
Lease depreciation			1.39	1.46	2.85				

※Other operating income and expenses : ¥(0.19)bn ... Loss on retirement of non-current assets ¥(0.04)bn, Others ¥(0.15)bn

FY2026.3 Performance Revised Plan ①



[Unit ¥bn]

[Consolidated] FY2026.3 Revised Plan (Apr. 2025 ~ Mar. 2026)

※Figures below ¥10 million are truncated.

※Percentage is rounded off to one decimal place.

			1Q Actual	2Q Actual	1st Half Actual	3Q Revised Plan	4Q Revised Plan	2nd Half Revised Plan	Term Revised Plan
P/L	Bowling		6.99	7.78	14.78	6.83	8.86	15.70	30.48
	Amusement		26.60	29.50	56.11	27.09	31.80	58.89	115.00
	Karaoke, Food		4.55	4.93	9.48	4.57	5.41	9.99	19.48
	Spo-cha		4.46	5.31	9.77	4.01	6.30	10.32	20.09
	Others		0.87	0.95	1.83	0.87	1.00	1.87	3.71
	Revenue		43.48	48.50	91.98	43.40	53.39	96.79	188.78
	Cost of sales		35.43	36.93	72.37	36.50	40.21	76.72	149.09
	Gross profit		8.05	11.56	19.61	6.89	13.17	20.06	39.68
	SG&A expenses		1.80	2.19	4.00	2.03	2.58	4.61	8.62
	Other-operating income & expenses		(0.17)	(0.48)	(0.65)	(0.05)	(0.20)	(0.26)	(0.92)
	Operating profit		6.07	8.87	14.94	4.80	10.38	15.18	30.13
	Operating profit margin		14.0%	18.3%	16.3%	11.1%	19.4%	15.7%	16.0%
	Financial income & costs		(0.99)	(0.80)	(1.80)	(0.96)	(0.98)	(1.94)	(3.74)
	Share of profit of investments accounted for using equity method		0.07	0.12	0.20	0.00	0.00	0.00	0.20
	Profit before tax		5.15	8.19	13.34	3.84	9.40	13.24	26.59
		Income tax expense	1.75	2.74	4.49	1.12	3.14	4.26	8.75
		Profit	3.40	5.44	8.85	2.72	6.25	8.98	17.83
Total depreciation			10.44	10.45	20.89	10.52	10.64	21.16	42.06
Lease depreciation			7.35	7.32	14.67	7.42	7.42	14.84	29.52

FY2026.3 Performance Revised Plan ②

【Japan】 FY2026.3 Revised Plan (Apr. 2025 ~ Mar. 2026)

[Unit ¥bn]

※Figures below ¥10 million are truncated.

※Percentage is rounded off to one decimal place.

			1Q Actual	2Q Actual	1st Half Actual	3Q Revised Plan	4Q Revised Plan	2nd Half Revised Plan	Term Revised Plan
P/L	Bowling		5.33	6.08	11.42	5.12	6.82	11.94	23.37
	Amusement		12.28	14.93	27.21	12.28	14.17	26.46	53.68
	Karaoke		1.93	2.43	4.37	1.96	2.31	4.27	8.65
	Spo-cha		3.98	4.84	8.83	3.51	5.66	9.17	18.01
	Others		0.87	0.95	1.83	0.87	1.00	1.87	3.70
	Revenue		24.42	29.25	53.68	23.76	29.98	53.74	107.43
	Cost of sales		21.03	22.27	43.30	20.86	21.95	42.81	86.12
	Gross profit		3.39	6.98	10.37	2.90	8.03	10.93	21.31
	SG&A expenses		0.56	0.56	1.12	0.61	1.10	1.72	2.84
	Other-operating income & expenses		(0.09)	(0.26)	(0.35)	(0.03)	(0.19)	(0.23)	(0.59)
	Operating profit		2.73	6.16	8.89	2.25	6.72	8.97	※ 17.87
	Operating profit margin		11.2%	21.1%	16.6%	9.5%	22.4%	16.7%	16.6%
	Financial income & costs		(0.18)	(0.22)	(0.40)	(0.16)	(0.16)	(0.32)	(0.73)
	Profit before tax		2.53	5.95	8.49	2.09	6.55	8.65	17.14
	Income tax expense		1.17	2.32	3.50	0.76	2.55	3.31	6.81
	Profit		1.36	3.62	4.99	1.33	4.00	5.33	10.32
Total depreciation			6.40	6.30	12.71	6.40	6.38	12.78	25.49
Lease depreciation			5.90	5.81	11.72	5.84	5.77	11.61	23.33

※ Operating profit above excludes royalty income ¥3.99bn. Operating profit includes royalty is ¥21.87 bn.

FY2026.3 Performance Revised Plan ③

【The USA】 FY2026.3 Revised Plan (Apr. 2025 ~ Mar. 2026)
[Forex : Actual and Revised Plan 1 USD = 146.03 JPY]

[Unit ¥bn]

※Figures below ¥10 million are truncated.
 ※Percentage is rounded off to one decimal place.

			1Q Actual	2Q Actual	1st Half Actual	3Q Revised Plan	4Q Revised Plan	2nd Half Revised Plan	Term Revised Plan
P/L		Bowling	1.64	1.68	3.32	1.70	2.02	3.73	7.06
		Amusement	14.04	14.26	28.31	14.54	17.32	31.87	60.18
		Food, Party, etc.	2.60	2.48	5.09	2.60	3.09	5.69	10.79
		Spo-cha	0.42	0.40	0.83	0.47	0.60	1.08	1.91
		Revenue	18.71	18.84	37.56	19.33	23.05	42.39	79.95
		Cost of sales	14.14	14.30	28.45	15.41	18.02	33.44	61.89
		Gross profit	4.57	4.54	9.11	3.91	5.03	8.94	18.05
		SG&A expenses	0.76	1.13	1.89	0.81	0.86	1.68	3.58
		Other-operating income & expenses	(0.01)	(0.17)	(0.19)	(0.03)	(0.03)	(0.06)	(0.25)
		Operating profit	3.78	3.23	7.01	3.06	4.13	7.19	※ 14.21
		Operating profit margin	20.2%	17.2%	18.7%	15.9%	17.9%	17.0%	17.8%
		Financial income & costs	(0.66)	(0.69)	(1.36)	(0.68)	(0.69)	(1.37)	(2.74)
		Profit before tax	3.11	2.53	5.65	2.37	3.44	5.82	11.47
		Income tax expense	0.56	0.40	0.97	0.36	0.58	0.95	1.92
		Profit	2.55	2.12	4.67	2.01	2.85	4.87	9.54
Total depreciation			3.93	4.04	7.98	3.96	4.08	8.04	16.02
Lease depreciation			1.39	1.46	2.85	1.43	1.47	2.90	5.76

※ Operating profit above excludes royalty income ¥3.99 bn. Operating profit includes royalty is ¥10.21 bn.

FY2025.3 Actual ①



[Unit ¥bn]

【Consolidated】 FY2025.3 Actual (Apr. 2024 ~ Mar. 2025)

※Figures below ¥10 million are truncated.

※Percentage is rounded off to one decimal place.

			1Q	2Q	1st Half	3Q	4Q	2nd Half	Term
P/L		Bowling	6.88	7.37	14.25				29.40
		Amusement	24.00	27.52	51.52				106.14
		Karaoke, Food	4.31	4.54	8.86				18.60
		Spo-cha	4.33	5.27	9.61				19.31
		Others	0.85	0.91	1.77				3.57
		Revenue	40.38	45.64	86.03				177.05
		Cost of sales	33.51	35.62	69.13				141.99
		Gross profit	6.87	10.02	16.89				35.06
		SG&A expenses	1.41	1.46	2.87				6.97
		Other-operating income & expenses ※	0.06	(0.17)	(0.10)				(1.84)
		Operating profit	5.53	8.38	13.91				26.24
		Operating profit margin	13.7%	18.4%	16.2%				14.8%
		Financial income & costs	(0.83)	(0.92)	(1.76)				(3.51)
		Share of profit of investments accounted for using equity method	0.09	0.02	0.12				0.27
		Profit before tax	4.79	7.48	12.27				23.00
		Income tax expense	1.39	2.18	3.58				7.60
		Profit	3.39	5.29	8.69				15.40
Total depreciation			10.60	10.53	21.14				43.75
Lease depreciation			7.64	7.52	15.17				31.44

※Other operating income and expenses : 2nd Half: ¥0.10bn...Loss on retirement of non-current assets, etc. ¥(0.10)bn

Term: ¥(1.84)bn...Impairment losses ¥(2.00)bn , Gain on lease modifications ¥0.27bn, Loss on retirement of non-current assets, etc. ¥(0.11)bn

【Japan】 FY2025.3 Actual (Apr. 2024 ~ Mar. 2025)

※Figures below ¥10 million are truncated.

※Percentage is rounded off to one decimal place.

		1Q	2Q	1st Half	3Q	4Q	2nd Half	Term
P/L	Bowling	5.29	5.77	11.07				22.68
	Amusement	11.29	13.89	25.18				50.66
	Karaoke	1.94	2.19	4.14				8.26
	Spo-cha	3.79	4.73	8.53				17.30
	Others	0.85	0.19	1.77				3.57
	Revenue	23.18	27.52	50.71				102.48
	Cost of sales	20.15	21.83	41.99				85.46
	Gross profit	3.03	5.69	8.72				17.02
	SG&A expenses	0.57	0.56	1.13				2.79
	Other-operating income & expenses ※	0.15	(0.11)	0.03				(0.87)
	Operating profit	2.60	5.01	7.62				13.34
	Operating profit margin	11.2%	18.2%	15.0%				13.0%
	Financial income & costs	(0.15)	(0.15)	(0.30)				(0.65)
	Profit before tax	2.44	4.86	7.31				12.67
	Income tax expense	0.94	1.60	2.54				5.04
	Profit	1.50	3.26	4.76				7.62
Total depreciation		6.72	6.77	13.49				27.58
Lease depreciation		6.16	6.23	12.4				25.54

※Other operating income and expenses : 2nd Half: ¥0.03bn...Loss on retirement of non-current assets ¥(0.03)bn, Others ¥0.6bn

Term: ¥(0.87)bn...Impairment losses ¥(0.99)bn, Loss on retirement of non-current assets ¥(0.13)bn,
Foreign exchange gain, etc. ¥0.25bn

FY2025.3 Actual ③



【The USA】 FY2025.3 Actual (Apr. 2024 ~ Mar. 2025)
[Forex : 1 USD = 152.62 JPY]

[Unit ¥bn]

※Figures below ¥10 million are truncated.

※Percentage is rounded off to one decimal place.

		1Q	2Q	1st Half	3Q	4Q	2nd Half	Term
P/L	Bowling	1.55	1.57	3.13				6.63
	Amusement	12.42	13.31	25.73				54.45
	Food, Party, etc	2.34	2.33	4.68				10.28
	Spo-cha	0.45	0.43	0.89				1.73
	Revenue	16.78	17.65	34.44				73.10
	Cost of sales	12.91	13.34	26.25				54.87
	Gross profit	3.87	4.31	8.18				18.23
	SG&A expenses	0.65	0.59	1.24				2.84
	Other-operating income & expenses ※1	(0.08)	(0.04)	(0.13)				(0.13)
	Operating profit	3.13	3.67	6.80				15.24
	Operating profit margin	18.6%	20.8%	19.8%				20.9%
	Financial income & costs	(0.67)	(0.69)	(1.36)				(2.83)
	Profit before tax	2.46	2.98	5.44				12.41
	Income tax expense	0.44	0.57	1.02				2.50
	Profit	2.01	2.40	4.41				9.90
Total depreciation		3.74	3.63	7.38				15.52
Lease depreciation		1.44	1.25	2.70				5.74

※【Forex】 2Q : 1 USD = 152.77 JPY, Term : 1 USD = 152.62 JPY

※1 Other operating income and expenses : **2nd Half:** ¥(0.13)bn...Loss on retirement of non-current assets, etc. ¥(0.08)bn, Other ¥(0.05)bn

Term: ¥(0.13)bn...Loss on retirement of non-current assets, etc. ¥(0.13)bn

Notices and Contact for Inquiries Regarding IR



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In order to ensure fairness in disclosing important information such as financial results, the company observe a "quiet period" with respect to IR activities commencing on the date four weeks prior to the announcement of financial results for each quarter in principle. However, the company will respond to inquiries regarding fundamental description of business, information that has already been disclosed, and ongoing events or projects. Thank you for your cooperation and understanding.

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