



株式会社ラウンドワン

# Fact Book 2025

Fiscal year ended March 31, 2025

# IFRS適用に関するお知らせ Notice Regarding IFRS Adoption

当社グループは、財務情報の比較可能性を高め経営の効率化を図ることを目的とし、2025年6月27日開示の2025年3月期 決算短信および有価証券報告書における連結財務諸表より、従来の日本基準に替え、国際財務報告基準（IFRS）（本書内では、以降「IFRS」と記載。）の任意適用を行っております。

なお、本資料の連結財務諸表におきましては、2024年3月期よりIFRS適用数値にて開示するとともに、2025年3月期までの過去10年間については、別途日本基準にて開示を行っております。

For the purpose of enhancing the comparability of financial information and improving management efficiency, our group has voluntarily adopted International Financial Reporting Standards (IFRS)(hereinafter referred to as “IFRS” in this document) in place of the previous JGAAP from the consolidated financial statements in the securities report for FY2025.03.

The report presents consolidated financial statements under IFRS from FY2024.03, and the financial figures for the past 10 years through FY2025.03 is disclosed separately based on JGAAP.

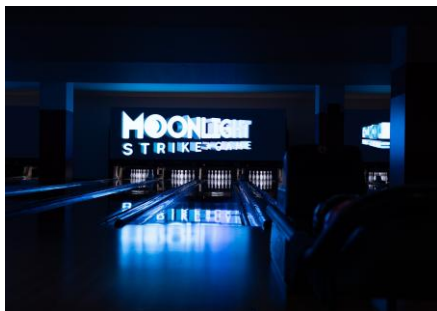
|                   |                                                   |    |
|-------------------|---------------------------------------------------|----|
| 事業の内容             | Business Fields                                   | 2  |
| ラウンドワンの歩み         | Our History                                       | 4  |
| 連結指標              | Consolidated Financial results and key indicators | 5  |
| セグメント情報           | Segment information                               | 9  |
| 連結財務諸表 (国際財務報告基準) | Consolidated Financial Statements (IFRS)          | 10 |
| 連結財務諸表 (日本基準)     | Consolidated Financial Statements (J-GAAP)        | 14 |
| 業界動向              | Market data                                       | 19 |
| 会社概要・株式情報         | Company information・Share information             | 20 |
| 所有者別株式分布の推移       | Trend in share distribution by holders            | 21 |
| 大株主の状況 (上位10名)    | Major shareholders (Top 10 shareholders)          | 21 |

# 事業の内容 Business Fields

私たちは、スポーツからリラクゼーションまで、あらゆる顧客ニーズにお応えする屋内型複合エンターテインメント空間を提供しています。

## ボウリング Bowling

ラウンドワンの原点である「ボウリング」。  
ラウンドワンのボウリングは常に最新の設備と技術を結集し、最先端の遊びを提供します。また、お子様からシルバー世代まで幅広い層のお客様にボウリングの楽しさを体験してもらうため、当社グループ独自の趣向を凝らしたイベントを開催しています。  
その一環として、国内では『ROUND1 LIVE』という独自のシステムを導入し、全国のラウンドワン店舗をリアルタイムで繋ぎ、様々なコンテンツと演出で、今までにない遊びを提供しています。



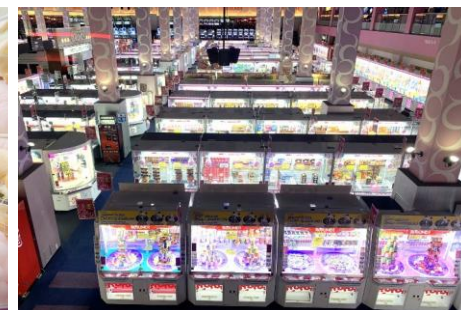
## アミューズメント Amusement

開放的な空間に、圧倒的多数のアミューズメントゲーム機を取り揃えています。最新ゲーム機を積極的に導入し、その種類はメダルゲームやクレーンゲーム、体感ゲームなど幅広いニーズに対応しています。



## ■ギガクレーンゲームスタジアム Giga crane game stadium

国内の既存店を一部改装し、フロア内に約300～600台のクレーンゲームが並ぶ大迫力のクレーンゲーム専用エリアへ続々とリニューアルいたしました。ラウンドワンでしか手に入らない限定プライズをはじめ、種類豊富で魅力的な景品ラインナップを展開しています。



## スポッチャ Spo-cha

スポッチャとは、スポーツチャレンジのこと。いろいろなスポーツやアミューズメントが時間内遊び放題で、大人から子供まで気軽に楽しめる巨大エンターテインメント施設です。馴染みのあるスポーツから、ここにしかない新感覚スポーツ、そして種類豊富なゲーム機まで、バラエティ豊かなアイテムで思う存分楽しんで頂けます。

### ■アクティブスポーツ



### ■キッズスポッチャ

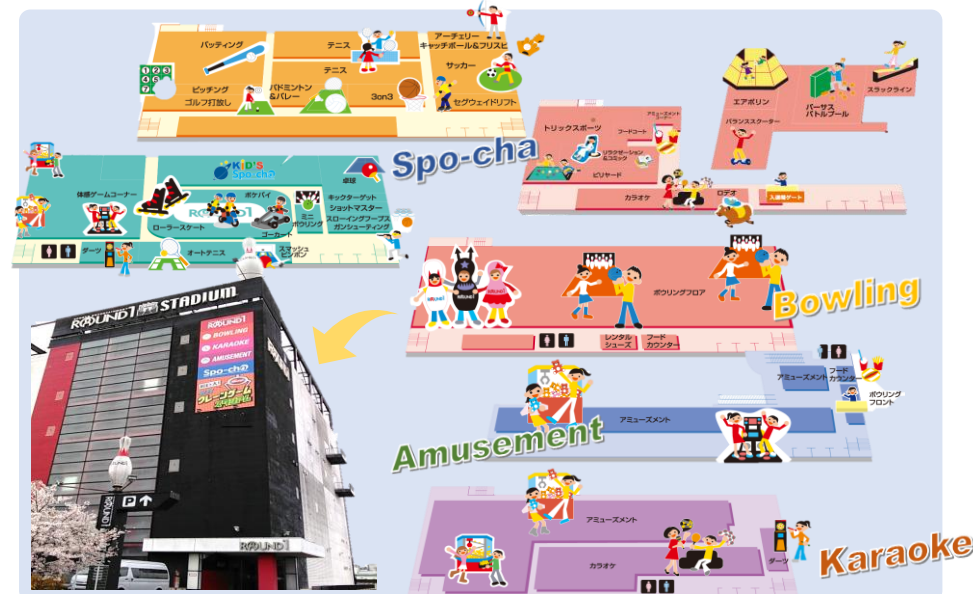


### ■モビリティアイテム

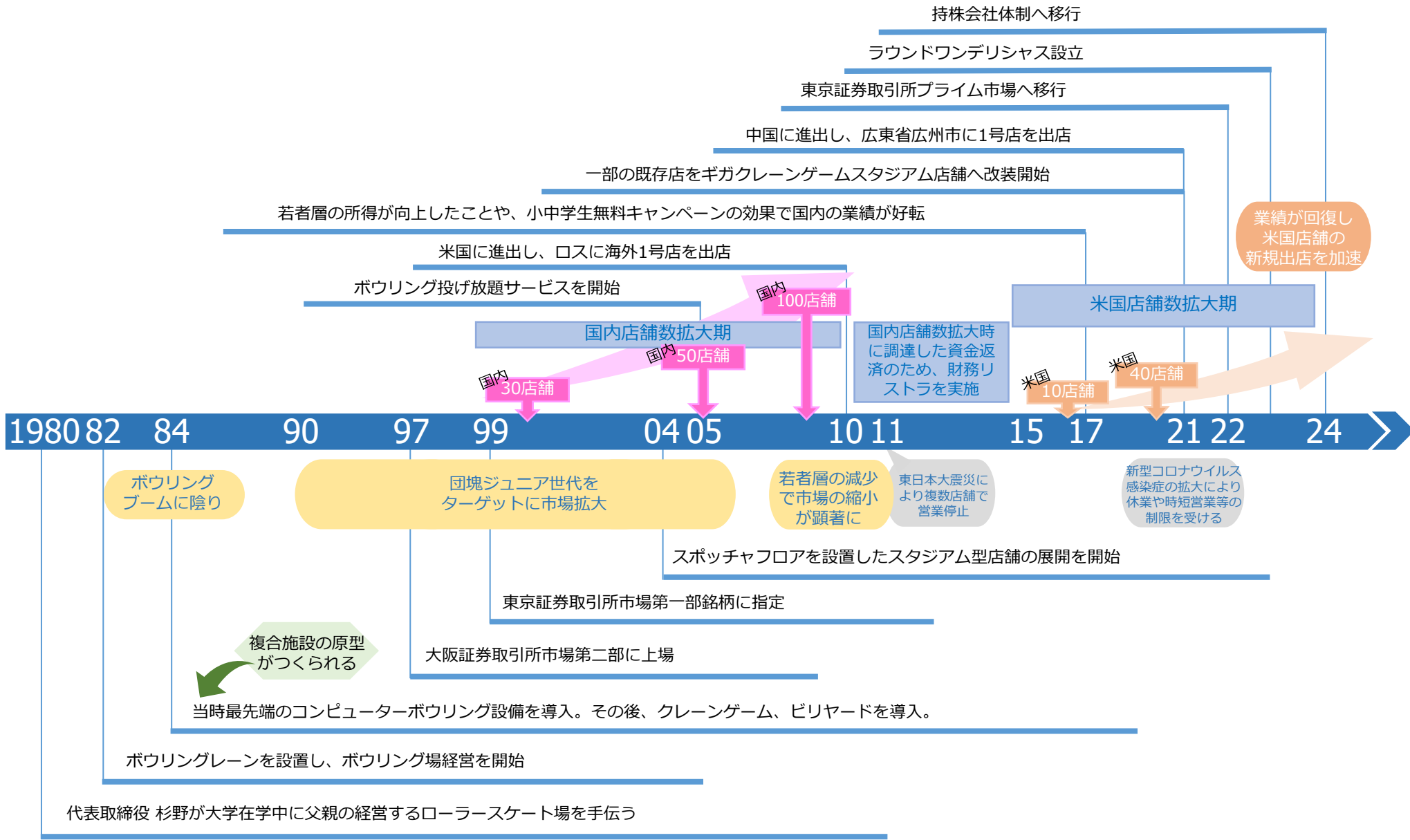


## カラオケ Karaoke

アーティスト感覚を味わえる「ステージルーム」や小さなお子様も楽しめる「キッズルーム」、大勢で楽しめる「パーティールーム」など、趣向を凝らしたお部屋をご用意しています。また、大型スクリーンや高音質な音響機器など競合他社との差別化を図る充実した設備と、種類豊富なドリンク・フードメニューを取り揃えています。また、ボウリング同様『ROUND1 LIVE』で様々なコンテンツを提供しています。

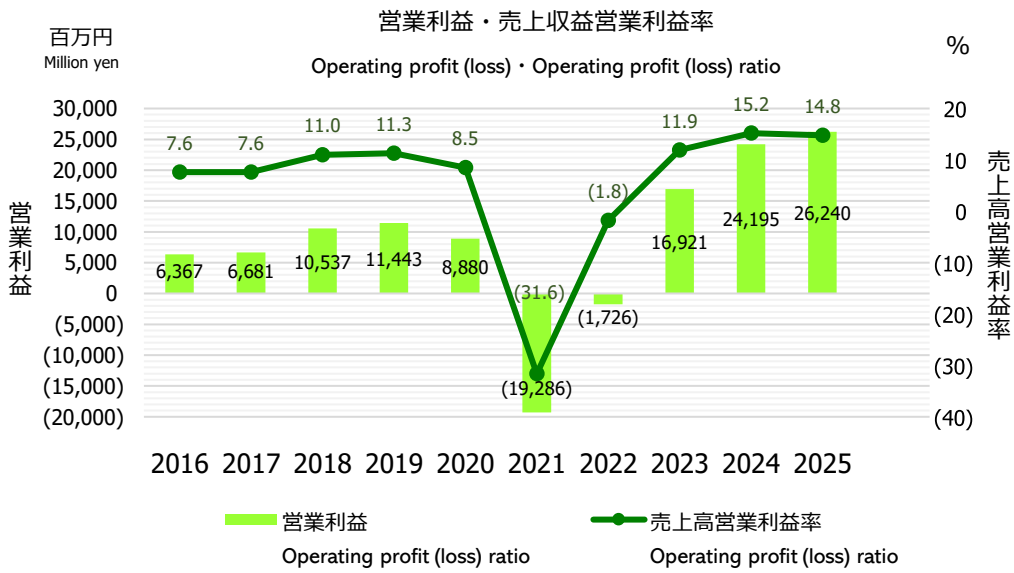
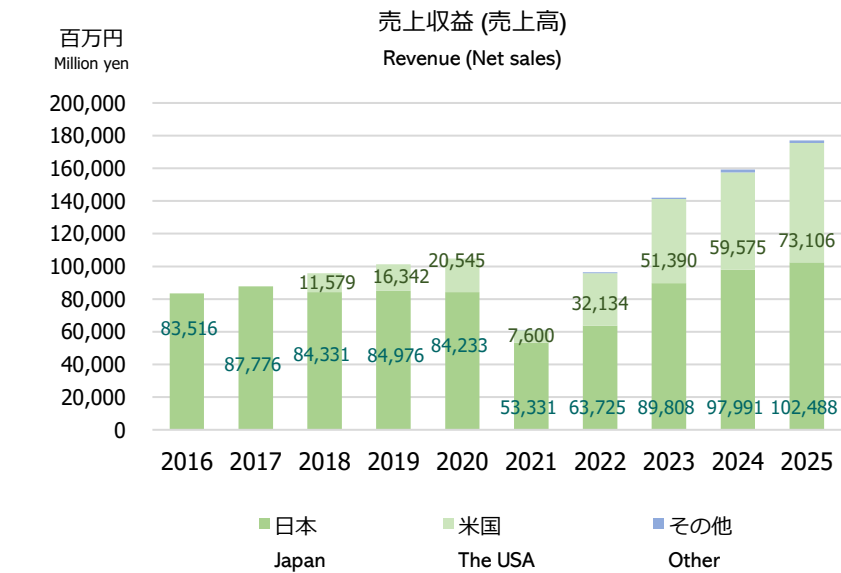


# ラウンドワンの歩み Our History



# 連結指標 Consolidated Financial results and key indicators

| 3月31日に終了した会計年度<br>Fiscal years ended March 31                           |                                                                          |                    | 2016        | 2017   | 2018   | 2019    | 2020    | 2021     | 2022    | 2023    | 2024    | 2025    |
|-------------------------------------------------------------------------|--------------------------------------------------------------------------|--------------------|-------------|--------|--------|---------|---------|----------|---------|---------|---------|---------|
| <日本基準 J-GAAP>                                                           | <IFRS>                                                                   | 単位<br>Unit         | 日本基準 J-GAAP |        |        |         |         |          |         |         |         | IFRS    |
| 売上高<br>Net sales                                                        | 売上収益<br>Revenue                                                          | 百万円<br>Million yen | 83,516      | 87,776 | 95,910 | 101,318 | 104,779 | 60,967   | 96,421  | 142,051 | 159,181 | 177,057 |
| 売上総利益<br>Gross profit(loss)                                             | 売上総利益<br>Gross profit(loss)                                              | 百万円<br>Million yen | 8,426       | 8,935  | 12,842 | 14,460  | 12,377  | (16,242) | 2,018   | 21,364  | 29,553  | 35,062  |
| 営業利益<br>Operating profit(loss)                                          | 営業利益<br>Operating profit(loss)                                           | 百万円<br>Million yen | 6,367       | 6,681  | 10,537 | 11,443  | 8,880   | (19,286) | (1,726) | 16,921  | 24,195  | 26,240  |
| 経常利益<br>Ordinary profit(loss)                                           | —                                                                        | 百万円<br>Million yen | 5,402       | 5,858  | 10,267 | 11,220  | 8,721   | (19,811) | 5,360   | 16,690  | 24,316  | -       |
| 親会社株主に帰属する<br>当期純利益<br>Profit(loss) attributable to owners<br>of parent | 親会社の所有者に帰属する<br>当期利益<br>Profit(loss) attributable to owners<br>of parent | 百万円<br>Million yen | 449         | 2,735  | 8,411  | 7,159   | 4,794   | (17,973) | 3,937   | 9,737   | 15,666  | 15,405  |
| 売上高営業利益率<br>Operating profit(loss) ratio                                | 売上収益営業利益率<br>Operating profit(loss) ratio                                | %                  | 7.6         | 7.6    | 11.0   | 11.3    | 8.5     | (31.6)   | (1.8)   | 11.9    | 15.2    | 14.8    |
| 期末総店舗数<br>Total number of stores at end of<br>term                      | 期末総店舗数<br>Total number of stores at end of<br>term                       | 店舗<br>Store        | 122         | 122    | 129    | 137     | 144     | 145      | 149     | 152     | 153     | 160     |



| 3月31日に終了した会計年度<br>Fiscal years ended March 31                        |                                                                      |                    | 2016        | 2017   | 2018   | 2019   | 2020   | 2021     | 2022   | 2023   | 2024   | 2025   |
|----------------------------------------------------------------------|----------------------------------------------------------------------|--------------------|-------------|--------|--------|--------|--------|----------|--------|--------|--------|--------|
| <日本基準 J-GAAP>                                                        | <IFRS>                                                               | 単位<br>Unit         | 日本基準 J-GAAP |        |        |        |        |          |        |        |        | IFRS   |
| 調整後EBITDA ※1<br>Adjusted EBITDA                                      | 調整後EBITDA ※2<br>Adjusted EBITDA                                      | 百万円<br>Million yen | 17,812      | 18,622 | 22,381 | 23,925 | 23,121 | (3,888)  | 14,235 | 36,361 | 44,952 | 70,828 |
| 減価償却費<br>Depreciation                                                | 減価償却費及び償却費<br>Depreciation and amortization                          | 百万円<br>Million yen | 11,444      | 11,940 | 11,843 | 12,481 | 14,241 | 15,529   | 16,445 | 19,823 | 21,062 | 43,756 |
| フリーキャッシュフロー<br>(営業CF+投資CF)<br>Free cash flow                         | フリーキャッシュフロー<br>(営業CF+投資CF)<br>Free cash flow                         | 百万円<br>Million yen | 10,873      | 13,689 | 16,761 | 10,088 | 8,476  | (13,873) | 19,830 | 23,918 | 29,276 | 39,963 |
| 設備投資 (リース取引を除く)<br>Equipment investment (excluding<br>finance lease) | 設備投資 (リース取引を除く)<br>Equipment investment (excluding<br>finance lease) | 百万円<br>Million yen | 4,816       | 5,126  | 6,433  | 9,537  | 10,510 | 5,555    | 5,379  | 11,911 | 15,516 | 22,008 |
| 総資産利益率 ※3<br>Return on assets (ROA)                                  | 総資産利益率 ※3<br>Return on assets (ROA)                                  | %                  | 0.4         | 2.7    | 8.1    | 6.4    | 3.8    | (12.6)   | 2.6    | 5.9    | 8.8    | 6.2    |
| 自己資本当期純利益率 ※4<br>Return on equity (ROE)                              | 自己資本当期利益率 ※4<br>Return on equity (ROE)                               | %                  | 0.9         | 5.4    | 15.6   | 12.0   | 7.5    | (34.0)   | 8.3    | 16.9   | 23.9   | 23.3   |

※1 調整後EBITDA = 営業利益 + 減価償却費 (使用権資産の減価償却費を除く)

※2 調整後EBITDA = 営業利益 + 減価償却費 + 非支出費用

※3 総資産利益率 (ROA) = 当期利益 / 期首・期末平均総資産

※4 自己資本当期利益 (ROE) = 当期利益 / 期首・期末平均自己資本

Adjusted EBITDA = Operating profit + Depreciation (excluding depreciation of right-of-use assets)

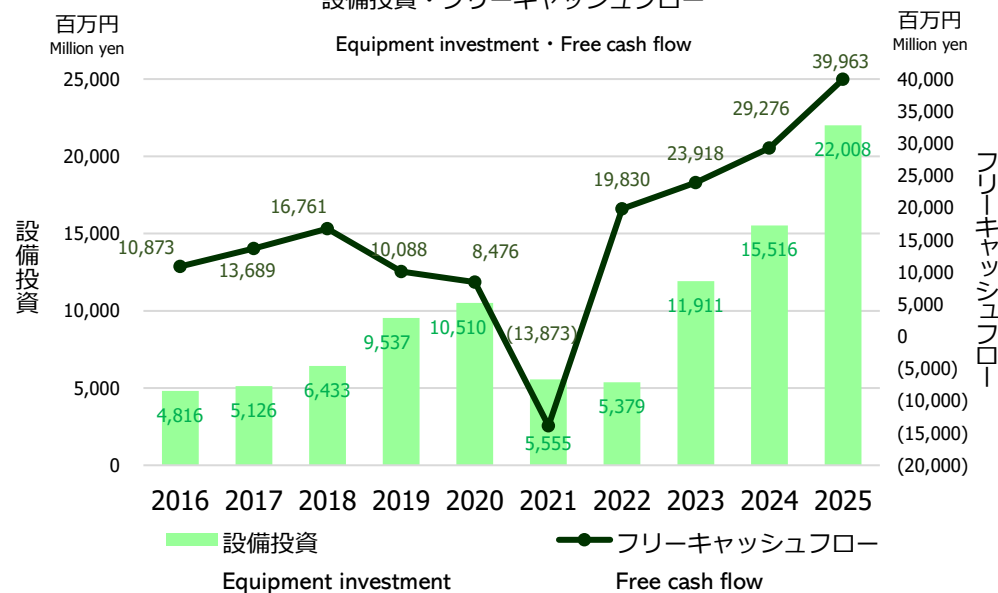
Adjusted EBITDA = Operating profit + Depreciation + Non-expenditure expenses

Return on assets = Net income / Average total assets at beginning and end of term

Return on equity = Net income / Average total equity at beginning and end of term

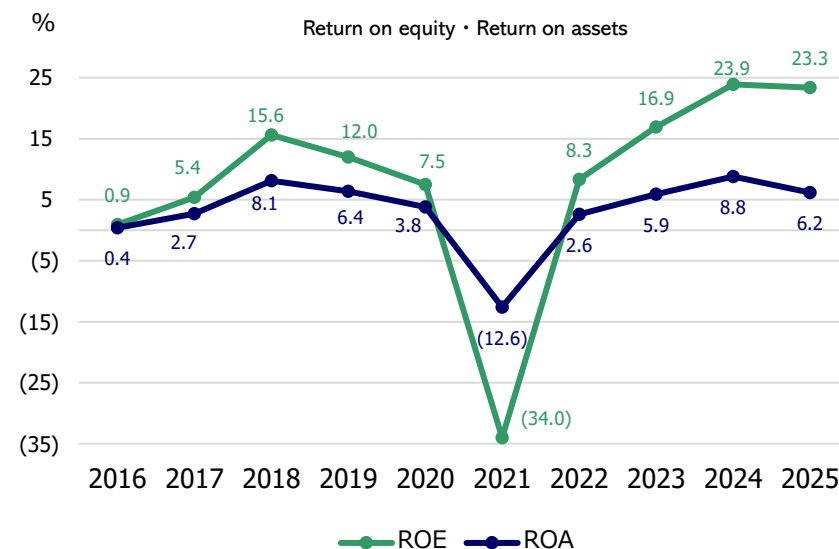
設備投資・フリーキャッシュフロー

Equipment investment・Free cash flow



自己資本当期利益率・総資産利益率

Return on equity・Return on assets



| 3月31日に終了した会計年度<br>Fiscal years ended March 31                                                                  |                                                                          |                    | 2016        | 2017    | 2018    | 2019    | 2020    | 2021   | 2022   | 2023    | 2024     | 2025     |
|----------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------|--------------------|-------------|---------|---------|---------|---------|--------|--------|---------|----------|----------|
| <日本基準 J-GAAP>                                                                                                  | <IFRS>                                                                   | 単位<br>Unit         | 日本基準 J-GAAP |         |         |         |         |        |        |         |          | IFRS     |
| 現金及び預金<br>Cash and deposits                                                                                    | 現金及び現金同等物<br>Cash and cash equivalents                                   | 百万円<br>Million yen | 23,199      | 20,197  | 23,439  | 22,524  | 34,515  | 44,851 | 46,316 | 29,106  | 36,463   | 51,154   |
| 有利子負債（リース債務除く）<br>Interest-bearing debt<br>(excluding lease obligations)                                       | 有利子負債（リース負債除く）<br>Interest-bearing debt<br>(excluding lease liabilities) | 百万円<br>Million yen | 22,827      | 16,441  | 13,714  | 13,516  | 27,411  | 67,233 | 49,509 | 23,570  | 22,238   | 40,697   |
| 実質有利子負債 ※1<br>Net interest-bearing debt                                                                        | 実質有利子負債 ※1<br>Net interest-bearing debt                                  | 百万円<br>Million yen | (372)       | (3,756) | (9,725) | (9,008) | (7,103) | 22,381 | 3,193  | (5,536) | (14,224) | (10,456) |
| リース債務（賃貸借債務除く）※2<br>Lease obligations (excluding lease<br>obligations related to IFRS 16 and ASC<br>Topic 842) | リース負債<br>Lease liabilities                                               | 百万円<br>Million yen | 16,039      | 17,973  | 15,527  | 19,066  | 18,230  | 14,933 | 16,939 | 19,992  | 18,276   | 116,518  |
| デット・エクイティ・レシオ ※3<br>Debt equity ratio                                                                          | デット・エクイティ・レシオ ※3<br>Debt equity ratio                                    | 倍<br>Ratio         | 0.5         | 0.3     | 0.2     | 0.2     | 0.4     | 1.7    | 0.9    | 0.4     | 0.3      | 0.6      |

※1 実質有利子負債 = 有利子負債 - 現金

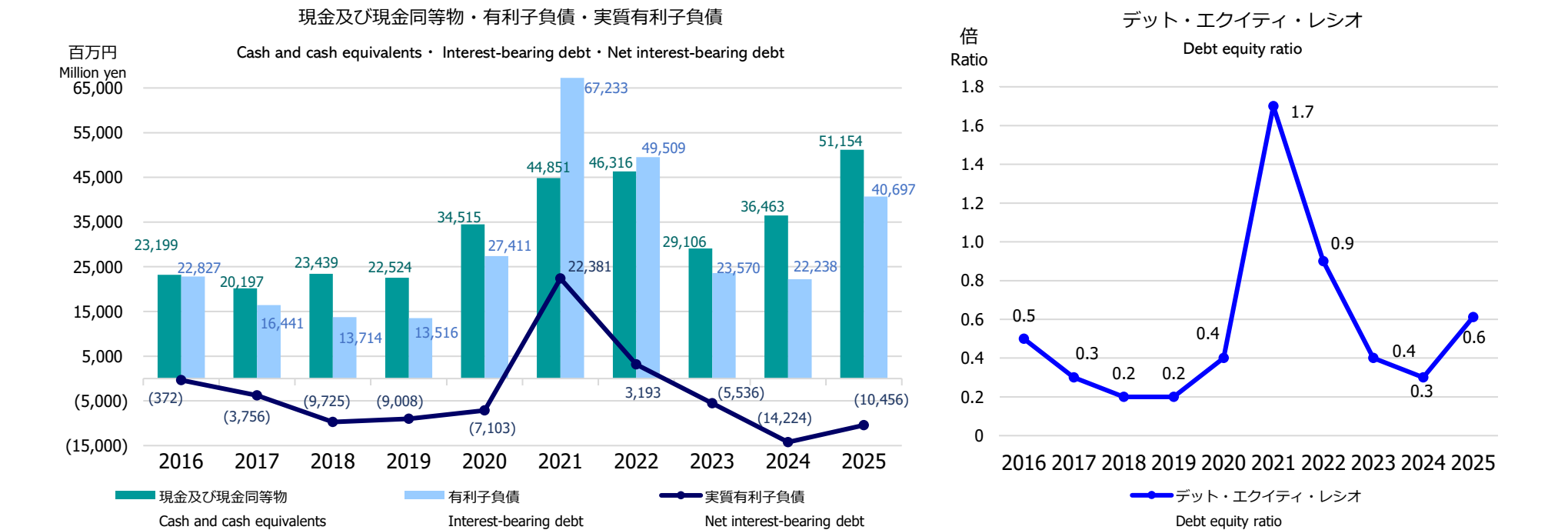
Net interest-bearing debt = Interest-bearing debt - Cash and deposits

※2 リース債務（賃貸借債務除く）とは、IFRS16及びASC Topic842の資料に関するリース債務を除く、アミューズメント機器やカラオケ設備等のファイナンス・リースです。

“Lease obligations (excluding lease obligations related to IFRS 16 and ASC Topic 842)” indicates finance leases for amusement machines and karaoke machines, except lease obligations related to IFRS 16 and ASC Topic 842.

※3 デット・エクイティ・レシオ = 有利子負債 / 自己資本

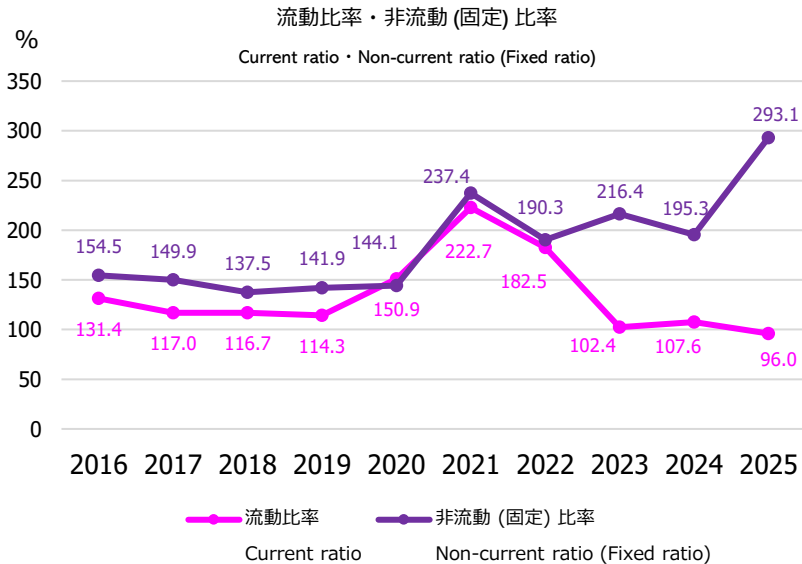
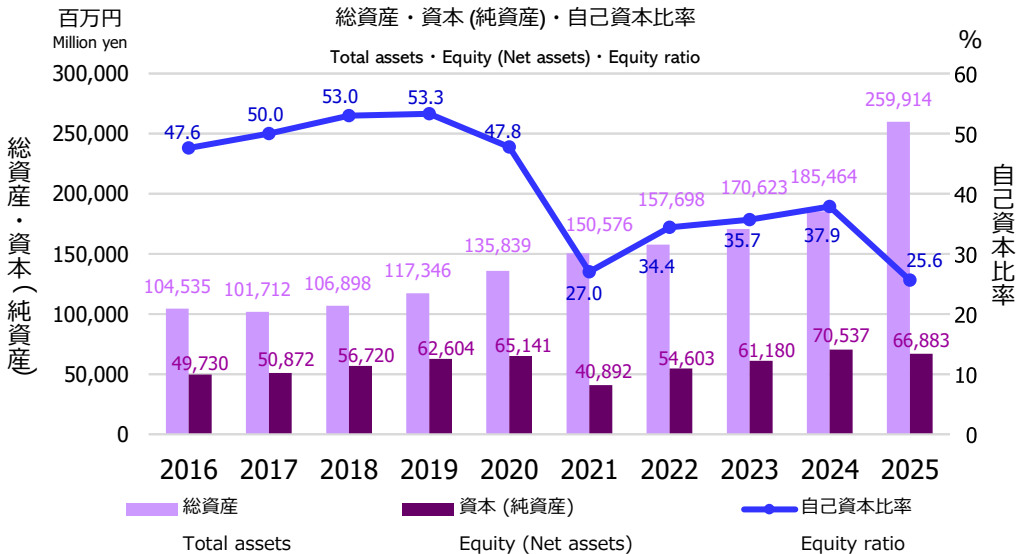
Debt equity ratio = Interest-bearing debt / Equity



| 3月31日に終了した会計年度<br>Fiscal years ended March 31 |                                                 |                    | 2016        | 2017    | 2018    | 2019    | 2020    | 2021    | 2022    | 2023    | 2024    | 2025    |
|-----------------------------------------------|-------------------------------------------------|--------------------|-------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| <日本基準 J-GAAP>                                 | <IFRS>                                          | 単位<br>Unit         | 日本基準 J-GAAP |         |         |         |         |         |         |         |         | IFRS    |
| 1株当たり当期純利益<br>Earnings per share (EPS)        | 基本的 1株当たり当期利益<br>Basic earnings per share (EPS) | 円<br>Yen           | 1.57        | 9.57    | 29.43   | 25.05   | 16.78   | (67.40) | 14.00   | 34.03   | 57.99   | 57.38   |
| 1株当たり純資産<br>Book value per share (BPS)        | 1株当たり親会社所有者帰属持分<br>Book value per share (BPS)   | 円<br>Yen           | 174.00      | 178.00  | 198.34  | 218.66  | 227.30  | 152.87  | 189.70  | 217.30  | 260.59  | 253.94  |
| 株価収益率 ※1<br>Price-to-earnings ratio (PER)     | 株価収益率 ※1<br>Price-to-earnings ratio (PER)       | 倍<br>Ratio         | 134.82      | 30.83   | 19.07   | 18.64   | 11.17   | -       | 32.15   | 15.02   | 13.57   | 17.17   |
| 株価純資産倍率 ※2<br>Price-to-book-value ratio (PBR) | 株価純資産倍率 ※2<br>Price-to-book-value ratio (PBR)   | 倍<br>Ratio         | 1.22        | 1.66    | 2.83    | 2.14    | 0.82    | 2.71    | 2.37    | 2.35    | 3.02    | 3.88    |
| 総資産<br>Total assets                           | 総資産<br>Total assets                             | 百万円<br>Million yen | 104,535     | 101,712 | 106,898 | 117,346 | 135,839 | 150,576 | 157,698 | 170,623 | 185,464 | 259,914 |
| 純資産<br>Net assets                             | 資本<br>Equity                                    | 百万円<br>Million yen | 49,730      | 50,872  | 56,720  | 62,604  | 65,141  | 40,892  | 54,603  | 61,180  | 70,537  | 66,883  |
| 流動比率 ※3<br>Current ratio                      | 流動比率 ※3<br>Current ratio                        | %                  | 131.4       | 117.0   | 116.7   | 114.3   | 150.9   | 222.7   | 182.5   | 102.4   | 107.6   | 96.0    |
| 固定比率 ※4<br>Fixed ratio                        | 非流動比率 ※4<br>Non-current ratio                   | %                  | 154.5       | 149.9   | 137.5   | 141.9   | 144.1   | 237.4   | 190.3   | 216.4   | 195.3   | 293.1   |
| 自己資本比率 ※5<br>Equity ratio                     | 自己資本比率 ※5<br>Equity ratio                       | %                  | 47.6        | 50.0    | 53.0    | 53.3    | 47.8    | 27.0    | 34.4    | 35.7    | 37.9    | 25.6    |

※ 当社は2022年10月1日付で普通株式1株につき3株の割合で株式分割を行っております。過年度分についても当該株式分割が行われたと仮定して、1株当たり当期純利益、1株当たり純資産を算定しております。  
On October 1, 2022, the Company effected a 3-for-1 split of its common stock. Both EPS and BPS are calculated retrospectively based on the assumption that the stock split was implemented at prior period.

※1 株価収益率 (PER) = 期末株価 / 基本的 1株当たり利益  
Price-to-earnings ratio = Share price (year-end) / Earnings per share  
※2 株価純資産倍率 (PBR) = 期末株価 / 1株当たり純資産  
Price-to-book-Value ratio = Share price (year-end) / Book value per share  
※3 流動比率 = 流動資産 / 流動負債  
Current ratio = Current assets / Current liabilities  
※4 非流動 (固定) 比率 = 非流動 (固定) 資産 / 自己資本  
Fixed ratio = Fixed assets / Equity  
※5 自己資本比率 = 自己資本 / 総資産  
Equity ratio = Equity / Total assets

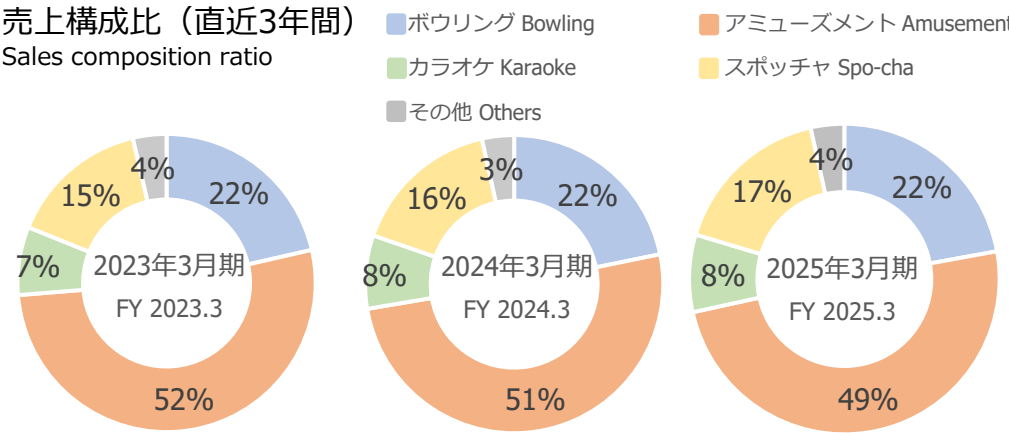


セグメント情報 Segment information

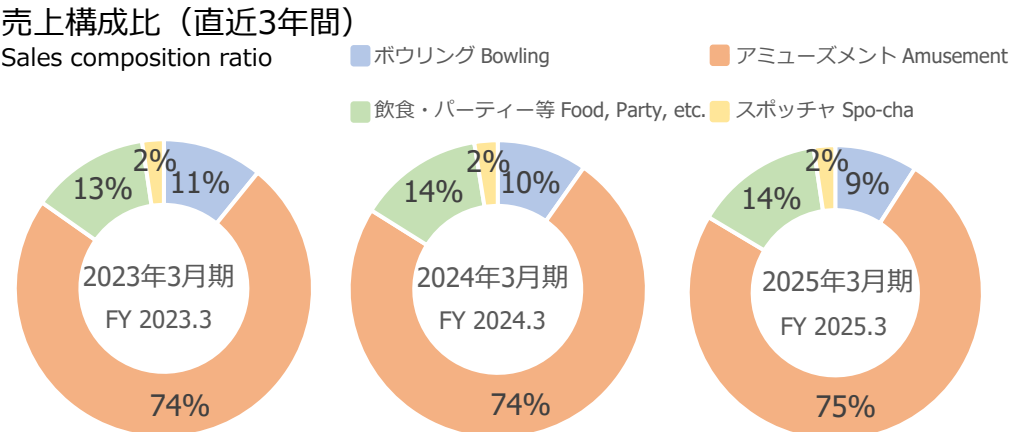
| 日本 Japan                                                       |                    |             |         |        |        |         |
|----------------------------------------------------------------|--------------------|-------------|---------|--------|--------|---------|
| 3月31日に終了した会計年度<br>Fiscal years ended<br>March 31               | 単位<br>Unit         | 日本基準 J-GAAP |         |        |        | IFRS    |
|                                                                |                    | 2021        | 2022    | 2023   | 2024   | 2025    |
| ボウリング<br>Bowling                                               | 百万円<br>Million yen | 12,586      | 14,022  | 19,248 | 21,350 | 22,684  |
| アミューズメント<br>Amusement                                          | 百万円<br>Million yen | 28,188      | 33,954  | 46,940 | 49,540 | 50,662  |
| カラオケ<br>Karaoke                                                | 百万円<br>Million yen | 3,552       | 3,640   | 6,648  | 7,795  | 8,263   |
| スポッチャ<br>Spo-cha                                               | 百万円<br>Million yen | 6,561       | 9,415   | 13,701 | 15,896 | 17,303  |
| その他<br>Others                                                  | 百万円<br>Million yen | 2,442       | 2,692   | 3,268  | 3,408  | 3,574   |
| 合計<br>Total                                                    | 百万円<br>Million yen | 53,331      | 63,725  | 89,808 | 97,991 | 102,488 |
| 営業利益<br>Operating profit(loss)                                 | 百万円<br>Million yen | (11,363)    | (5,226) | 6,580  | 13,732 | 17,011  |
| 期末総店舗数（日本）<br>Total number of stores at end<br>of term (Japan) | 店舗<br>Store        | 100         | 99      | 99     | 100    | 100     |

| 米国 The USA                                                       |                    |             |        |        |        |        |
|------------------------------------------------------------------|--------------------|-------------|--------|--------|--------|--------|
| 3月31日に終了した会計年度<br>Fiscal years ended<br>March 31                 | 単位<br>Unit         | 日本基準 J-GAAP |        |        |        | IFRS   |
|                                                                  |                    | 2021        | 2022   | 2023   | 2024   | 2025   |
| ボウリング<br>Bowling                                                 | 百万円<br>Million yen | 780         | 3,679  | 5,577  | 5,829  | 6,630  |
| アミューズメント<br>Amusement                                            | 百万円<br>Million yen | 6,047       | 24,223 | 37,987 | 44,151 | 54,457 |
| 飲食・パーティー等<br>Food, Party, etc.                                   | 百万円<br>Million yen | 755         | 3,549  | 6,616  | 8,087  | 10,284 |
| スポッチャ<br>Spo-cha                                                 | 百万円<br>Million yen | 16          | 681    | 1,209  | 1,507  | 1,732  |
| 合計<br>Total                                                      | 百万円<br>Million yen | 7,600       | 32,134 | 51,390 | 59,575 | 73,106 |
| 営業利益<br>Operating profit(loss)                                   | 百万円<br>Million yen | (7,572)     | 4,586  | 11,619 | 11,245 | 11,548 |
| 期末総店舗数（米国）<br>Total number of stores at end<br>of term (The USA) | 店舗<br>Store        | 44          | 46     | 49     | 50     | 57     |

売上構成比（直近3年間）  
Sales composition ratio



売上構成比（直近3年間）  
Sales composition ratio



**連結財務諸表 Consolidated Financial Statements (IFRS)****連結財政狀態計算書 Consolidated Statement of Financial Position**

百万円  
Million yen

| 3月31日に終了した会計年度 Fiscal years ended March 31 |                                               | IFRS    |         |
|--------------------------------------------|-----------------------------------------------|---------|---------|
|                                            |                                               | 2024    | 2025    |
| 資産 Assets                                  |                                               |         |         |
| 流動資産                                       | Current assets                                | 46,903  | 64,794  |
| 現金及び現金同等物                                  | Cash and cash equivalents                     | 36,463  | 51,154  |
| 営業債権及びその他の債権                               | Trade and other receivables                   | 3,827   | 3,190   |
| 棚卸資産                                       | Inventories                                   | 4,279   | 4,908   |
| その他の流動資産                                   | Other current assets                          | 2,332   | 5,541   |
| 非流動資産                                      | Non-current assets                            | 193,093 | 195,120 |
| 有形固定資産                                     | Property, plant and equipment                 | 65,917  | 70,268  |
| 使用権資産                                      | Right-of-use assets                           | 104,961 | 100,984 |
| 無形資産                                       | Intangible assets                             | 863     | 926     |
| 持分法で会計処理されている投資                            | Investments accounted for using equity method | 1,596   | 1,846   |
| その他の金融資産                                   | Other financial assets                        | 8,651   | 10,504  |
| 繰延税金資産                                     | Deferred tax assets                           | 9,840   | 9,504   |
| その他の非流動資産                                  | Other non-current assets                      | 1,262   | 1,085   |
|                                            |                                               |         |         |
|                                            |                                               |         |         |
|                                            |                                               |         |         |
|                                            |                                               |         |         |
|                                            |                                               |         |         |
|                                            |                                               |         |         |
|                                            |                                               |         |         |
|                                            |                                               |         |         |
|                                            |                                               |         |         |
|                                            |                                               |         |         |
| 資産合計                                       | Total assets                                  | 239,997 | 259,914 |

| 3月31日に終了した会計年度    Fiscal years ended March 31                     |  | IFRS     |          |
|-------------------------------------------------------------------|--|----------|----------|
|                                                                   |  | 2024     | 2025     |
| 負債    Liabilities                                                 |  |          |          |
| 流動負債    Current liabilities                                       |  | 59,115   | 67,485   |
| 営業債務及びその他の債務    Trade and other payables                          |  | 8,178    | 7,592    |
| 社債及び借入金    Bonds and borrowings                                   |  | 7,102    | 12,921   |
| リース負債    Lease liabilities                                        |  | 28,832   | 28,049   |
| 未払法人所得税    Income taxes payable                                   |  | 4,226    | 5,230    |
| 引当金    Provisions                                                 |  | -        | 120      |
| 契約負債    Contract liabilities                                      |  | 4,790    | 5,142    |
| その他の流動負債    Other current liabilities                             |  | 5,983    | 8,428    |
| 非流動負債    Non-current liabilities                                  |  | 115,224  | 125,545  |
| 社債及び借入金    Bonds and borrowings                                   |  | 15,136   | 27,776   |
| リース負債    Lease liabilities                                        |  | 90,184   | 88,469   |
| 引当金    Provisions                                                 |  | 6,741    | 7,126    |
| その他の金融負債    Other financial liabilities                           |  | 2,652    | 1,634    |
| その他の非流動負債    Other non-current liabilities                        |  | 509      | 538      |
| 負債合計    Total liabilities                                         |  | 174,339  | 193,031  |
| 資本    Equity                                                      |  |          |          |
| 資本金    Share capital                                              |  | 25,454   | 25,665   |
| 資本剰余金    Capital surplus                                          |  | 26,130   | 26,341   |
| 利益剰余金    Retained earnings                                        |  | 20,495   | 31,723   |
| 自己株式    Treasury shares                                           |  | (10,004) | (20,005) |
| その他の資本の構成要素    Other components of equity                         |  | 3,582    | 3,158    |
| 親会社の所有者に帰属する持分合計<br>Total equity attributable to owners of parent |  | 65,657   | 66,883   |
| 非支配持分    Non-controlling interests                                |  | 0        | (0)      |
| 資本合計    Total equity                                              |  | 65,658   | 66,883   |
| 負債及び資本合計    Total liabilities and equity                          |  | 239,997  | 259,914  |

# 連結損益計算書及び連結包括利益計算書 Consolidated Statements of Profit or Loss and Comprehensive Income

百万円  
Million yen

| 3月31日に終了した会計年度 Fiscal years ended March 31                                                                     |  | IFRS    |         |
|----------------------------------------------------------------------------------------------------------------|--|---------|---------|
|                                                                                                                |  | 2024    | 2025    |
| <連結損益計算書 Consolidated Statements of Profit or Loss>                                                            |  |         |         |
| 売上収益 Revenue                                                                                                   |  | 159,181 | 177,057 |
| 売上原価 Cost of sales                                                                                             |  | 128,375 | 141,995 |
| 売上総利益 Gross profit                                                                                             |  | 30,806  | 35,062  |
| 販売費及び一般管理費 Selling, general and administrative expenses                                                        |  | 5,608   | 6,974   |
| その他の収益 Other income                                                                                            |  | 1,602   | 551     |
| その他の費用 Other expenses                                                                                          |  | 2,094   | 2,397   |
| 営業利益 Operating profit                                                                                          |  | 24,705  | 26,240  |
| 金融収益 Finance income                                                                                            |  | 50      | 171     |
| 金融費用 Finance costs                                                                                             |  | 3,272   | 3,685   |
| 持分法による投資利益 Share of profit of investments accounted for using equity method                                    |  | 187     | 279     |
| 税引前利益 Profit before tax                                                                                        |  | 21,672  | 23,007  |
| 法人所得税費用 Income tax expense                                                                                     |  | 7,009   | 7,601   |
| 当期利益 Profit                                                                                                    |  | 14,662  | 15,405  |
|                                                                                                                |  |         |         |
| 当期利益の帰属 Profit attributable to                                                                                 |  |         |         |
| 親会社の所有者 Owners of parent                                                                                       |  | 14,662  | 15,405  |
| 非支配持分 Non-controlling interests                                                                                |  | (0)     | (0)     |
| 当期利益 Profit                                                                                                    |  | 14,662  | 15,405  |
|                                                                                                                |  |         |         |
| 1株当たり当期利益 Earnings per share                                                                                   |  |         |         |
| 基本的1株当たり当期利益（円） Basic earnings per share (Yen)                                                                 |  | 54.28   | 57.38   |
| 希薄化後1株当たり当期利益（円） Diluted earnings per share (Yen)                                                              |  | 54.17   | 57.22   |
| <連結包括利益計算書 Consolidated Statement of Comprehensive Income>                                                     |  |         |         |
| 当期利益 Profit                                                                                                    |  | 14,662  | 15,405  |
|                                                                                                                |  |         |         |
| その他の包括利益 Other comprehensive income                                                                            |  |         |         |
| 純損益に振り替えられないことのない項目合計 Total of items that will not be reclassified to profit or loss                           |  | 6       | 6       |
| その他の包括利益を通じて公正価値で測定する金融資産 Financial assets measured at fair value through other comprehensive income           |  | -       | -       |
| 持分法適用会社におけるその他の包括利益に対する持分 Share of other comprehensive income of investments accounted for using equity method |  | 6       | 6       |
|                                                                                                                |  |         |         |
| 純損益に振り替えられる可能性のある項目合計 Total of items that may be reclassified to profit or loss                                |  | 3,310   | (475)   |
| キャッシュ・フロー・ヘッジ Cash flow hedges                                                                                 |  | -       | -       |
| 在外営業活動体の換算差額 Exchange differences on translation of foreign operations                                         |  | 3,309   | (473)   |
| 持分法適用会社におけるその他の包括利益に対する持分 Share of other comprehensive income of investments accounted for using equity method |  | 0       | (1)     |
| 税引後その他の包括利益 Other comprehensive income, net of tax                                                             |  | 3,316   | (469)   |
| 当期包括利益 Comprehensive income                                                                                    |  | 17,979  | 14,936  |
|                                                                                                                |  |         |         |
| 当期包括利益の帰属 Comprehensive income attributable to                                                                 |  |         |         |
| 親会社の所有者 Owners of parent                                                                                       |  | 17,979  | 14,936  |
| 非支配持分 Non-controlling interests                                                                                |  | (0)     | (0)     |
| 当期包括利益 Comprehensive income                                                                                    |  | 17,979  | 14,936  |

# 連結キャッシュ・フロー計算書 Consolidated Statements of Cash Flows

百万円  
Million yen

| 3月31日に終了した会計年度 Fiscal years ended March 31                                        | IFRS    |         |
|-----------------------------------------------------------------------------------|---------|---------|
|                                                                                   | 2024    | 2025    |
| 営業活動によるキャッシュ・フロー Cash flows from operating activities                             |         |         |
| 税引前利益 Profit before tax                                                           | 21,672  | 23,007  |
| 減価償却費及び償却費 Depreciation and amortization                                          | 40,399  | 43,756  |
| 減損損失 Impairment losses                                                            | 1,535   | 2,000   |
| 受取補償金 Compensation income                                                         | (721)   | -       |
| 金融収益 Finance income                                                               | (45)    | (144)   |
| 金融費用 Finance costs                                                                | 3,255   | 3,664   |
| 持分法による投資損益 Share of loss(profit) of investments accounted for using equity method | (187)   | (279)   |
| 固定資産除却損 Loss on retirement of fixed assets                                        | 401     | 253     |
| 営業債権及びその他の債権の増減額 Decrease(increase) in trade and other receivables                | 317     | 1,236   |
| 棚卸資産の増減額 Decrease(increase) in inventories                                        | (403)   | (677)   |
| 営業債務及びその他の債務の増減額 Increase(decrease) in trade and other payables                   | 508     | 780     |
| その他 Other                                                                         | (161)   | (161)   |
| 小計 Subtotal                                                                       | 66,569  | 73,437  |
| 利息及び配当金の受取額 Interest and dividends received                                       | 78      | 196     |
| 利息の支払額 Interest paid                                                              | (3,250) | (3,663) |
| 補償金の受取額 Compensation received                                                     | 505     | 216     |
| 法人所得税の支払額 Income taxes paid                                                       | (1,143) | (6,230) |
| 法人所得税の還付額 Income taxes refund                                                     | 127     | -       |
| 営業活動によるキャッシュ・フロー合計 Net cash provided by(used in) operating activities             | 62,886  | 63,955  |

| 3月31日に終了した会計年度 Fiscal years ended March 31                               | IFRS     |          |
|--------------------------------------------------------------------------|----------|----------|
|                                                                          | 2024     | 2025     |
| 投資活動によるキャッシュ・フロー Cash flows from investing activities                    |          |          |
| 定期預金の預入による支出 Payments into time deposits                                 | -        | (1,984)  |
| 有形固定資産の取得による支出 Purchase of property, plant and equipment                 | (15,485) | (21,351) |
| 無形資産の取得による支出 Purchase of intangible assets                               | -        | (262)    |
| 投資の売却及び償還による収入 Proceeds from sale and redemption of investments          | 270      | -        |
| 敷金及び保証金の差入による支出 Payments of leasehold and guarantee deposits             | (141)    | (58)     |
| 敷金及び保証金の回収による収入 Proceeds from refund of leasehold and guarantee deposits | 191      | 126      |
| その他 Other                                                                | (226)    | (462)    |
| 投資活動によるキャッシュ・フロー合計 Net cash provided by(used in) investing activities    | (15,390) | (23,992) |
| 財務活動によるキャッシュ・フロー Cash flows from financing activities                    |          |          |
| 短期借入金の純増減額 Net increase(decrease) in short-term borrowings               | (100)    | (100)    |
| 長期借入れによる収入 Proceeds from long-term borrowings                            | 7,700    | 28,100   |
| 長期借入金の返済による支出 Repayments of long-term borrowings                         | (8,588)  | (9,198)  |
| 社債の償還による支出 Redemption of bonds                                           | (342)    | (342)    |
| リース負債の返済による支出 Repayments of lease liabilities                            | (30,000) | (29,693) |
| ストック・オプションの行使による収入 Proceeds from exercise of employee share options      | 195      | 324      |
| 非支配持分からの払込みによる収入 Capital contribution from non-controlling interests     | 0        | -        |
| 自己株式の取得による支出 Purchase of treasury shares                                 | (6,501)  | (10,000) |
| 配当金の支払額 Dividends paid                                                   | (3,410)  | (4,177)  |
| 財務活動によるキャッシュ・フロー合計 Net Cash provided by(used in) financing activities    | (41,048) | (25,088) |
| 現金及び現金同等物に係る換算差額                                                         | 923      | (183)    |
| Effect of exchange rate changes on cash and cash equivalents             |          |          |
| 現金及び現金同等物の増減額 Net increase(decrease) in cash and cash equivalents        | 7,371    | 14,690   |
| 現金及び現金同等物の期首残高 Cash and cash equivalents at beginning of period          | 29,092   | 36,463   |
| 現金及び現金同等物の期末残高 Cash and cash equivalents at end of period                | 36,463   | 51,154   |

# 連結財務諸表 Consolidated Financial Statements (J-GAAP)

## 連結貸借対照表 Consolidated Balance Sheet

百万円  
Million yen

| 3月31日に終了した会計年度 Fiscal years ended March 31 | 日本基準 J-GAAP |          |          |          |          |          |          |          |          |          |
|--------------------------------------------|-------------|----------|----------|----------|----------|----------|----------|----------|----------|----------|
|                                            | 2016        | 2017     | 2018     | 2019     | 2020     | 2021     | 2022     | 2023     | 2024     | 2025     |
| 資産の部 Assets                                |             |          |          |          |          |          |          |          |          |          |
| 流動資産 Current assets                        | 27,717      | 25,432   | 28,926   | 28,671   | 42,230   | 54,019   | 54,303   | 38,739   | 48,196   | 66,149   |
| 現金及び預金 Cash and deposits                   | 23,199      | 20,197   | 23,439   | 22,524   | 34,515   | 44,851   | 46,316   | 29,106   | 36,463   | 51,154   |
| 売掛金 Accounts receivable                    | 647         | 744      | 932      | 1,182    | 971      | 810      | 1,061    | 1,679    | 2,721    | 2,492    |
| 商品 Merchandise                             | 388         | 380      | 393      | 429      | 414      | 378      | 364      | 429      | 440      | 434      |
| 貯蔵品 Supplies                               | 1,188       | 1,218    | 1,470    | 2,105    | 2,194    | 2,439    | 2,701    | 3,374    | 3,939    | 4,588    |
| その他 Other                                  | 2,293       | 2,891    | 2,689    | 2,429    | 4,134    | 5,538    | 3,859    | 4,149    | 4,630    | 7,479    |
| 固定資産 Non-current assets                    | 76,817      | 76,279   | 77,972   | 88,674   | 93,608   | 96,556   | 103,395  | 131,883  | 137,268  | 147,505  |
| 有形固定資産 Property, plant and equipment       | 60,417      | 61,016   | 62,358   | 73,905   | 80,355   | 79,257   | 84,176   | 116,539  | 124,639  | 132,438  |
| 建物及び構築物 Buildings and structures           | 71,428      | 70,314   | 74,446   | 78,669   | 82,289   | 84,439   | 88,816   | 94,648   | 100,196  | 108,469  |
| 減価償却累計額 Accumulated depreciation           | (35,291)    | (34,584) | (37,186) | (38,121) | (40,780) | (44,351) | (48,375) | (52,459) | (57,852) | (63,169) |
| ボウリング設備 Bowling equipment                  | 3,633       | 4,322    | 4,894    | 7,108    | 7,856    | 7,814    | 8,038    | 8,777    | 9,650    | 10,617   |
| 減価償却累計額 Accumulated depreciation           | (2,390)     | (2,723)  | (3,056)  | (3,579)  | (4,318)  | (4,924)  | (5,472)  | (6,172)  | (7,037)  | (7,789)  |
| アミューズメント機器 Amusement equipment             | 3,627       | 3,491    | 3,396    | 6,139    | 11,181   | 14,704   | 20,526   | 25,792   | 32,131   | 39,063   |
| 減価償却累計額 Accumulated depreciation           | (3,592)     | (3,466)  | (3,372)  | (4,885)  | (6,154)  | (8,133)  | (11,616) | (14,452) | (18,666) | (22,071) |
| 土地 Land                                    | 6,374       | 5,736    | 5,736    | 5,736    | 5,736    | 5,736    | 5,736    | 5,712    | 5,603    | 5,603    |
| リース資産 Leased assets                        | 27,467      | 29,075   | 27,221   | 30,990   | 29,711   | 28,355   | 27,845   | 32,255   | 34,410   | 29,803   |
| 減価償却累計額 Accumulated depreciation           | (14,242)    | (13,872) | (13,533) | (12,968) | (11,874) | (13,657) | (12,684) | (14,610) | (18,147) | (16,274) |
| 使用权資産 Right-of-use assets                  | -           | -        | -        | -        | -        | 2,015    | 4,362    | 31,635   | 33,912   | 40,403   |
| 減価償却累計額 Accumulated depreciation           | -           | -        | -        | -        | -        | (135)    | (748)    | (706)    | (1,074)  | (1,190)  |
| その他 Other                                  | 10,844      | 10,499   | 12,374   | 14,174   | 17,295   | 18,749   | 21,022   | 21,472   | 29,542   | 28,760   |
| 減価償却累計額 Accumulated depreciation           | (7,441)     | (7,776)  | (8,562)  | (9,356)  | (10,585) | (11,357) | (13,274) | (15,353) | (18,028) | (19,787) |
| 無形固定資産 Intangible assets                   | 167         | 179      | 213      | 690      | 737      | 799      | 816      | 763      | 865      | 939      |
| 投資その他の資産 Investments and other assets      | 16,232      | 15,082   | 15,399   | 14,078   | 12,515   | 16,499   | 18,401   | 14,581   | 11,763   | 14,127   |
| 出資金 Investments in capital                 | 51          | 19       | -        | -        | -        | -        | -        | -        | -        | -        |
| 繰延税金資産 Deferred tax assets                 | 5,135       | 4,723    | 5,412    | 4,571    | 3,368    | 7,490    | 8,288    | 4,216    | 1,490    | 1,819    |
| 差入保証金 Guarantee deposits                   | 10,695      | 10,063   | 9,758    | 9,323    | 8,802    | 8,749    | 8,578    | 8,693    | 8,651    | 8,560    |
| その他 Other                                  | 350         | 276      | 228      | 182      | 343      | 259      | 1,534    | 1,672    | 1,621    | 3,747    |
| 資産合計 Total assets                          | 104,535     | 101,712  | 106,898  | 117,346  | 135,839  | 150,576  | 157,698  | 170,623  | 185,464  | 213,655  |

| 3月31日に終了した会計年度 Fiscal years ended March 31                         | 日本基準 J-GAAP |         |         |         |         |         |         |         |          |          |
|--------------------------------------------------------------------|-------------|---------|---------|---------|---------|---------|---------|---------|----------|----------|
|                                                                    | 2016        | 2017    | 2018    | 2019    | 2020    | 2021    | 2022    | 2023    | 2024     | 2025     |
| <b>負債の部 Liabilities</b>                                            |             |         |         |         |         |         |         |         |          |          |
| 流動負債 Current liabilities                                           | 21,090      | 21,732  | 24,791  | 25,088  | 27,977  | 24,258  | 29,747  | 37,828  | 44,807   | 53,230   |
| 買掛金 Accounts payable                                               | 477         | 676     | 960     | 350     | 204     | 254     | 243     | 394     | 417      | 419      |
| 短期借入金 Short-term borrowings                                        | 678         | 678     | 920     | 1,441   | 1,561   | 700     | 700     | 800     | 700      | 600      |
| 1年内償還予定の社債 Current portion of bonds payable                        | 170         | 170     | 935     | 825     | 1,167   | 1,192   | 342     | 342     | 342      | 142      |
| 1年内返済予定の長期借入金 Current portion of long-term borrowings              | 6,364       | 4,748   | 4,450   | 2,899   | 6,398   | 6,461   | 6,216   | 6,102   | 6,059    | 12,178   |
| リース債務 Lease obligations                                            | 7,494       | 9,327   | 8,250   | 9,497   | 8,533   | 7,427   | 8,456   | 14,599  | 16,418   | 15,879   |
| 未払法人税等 Income taxes payable                                        | 620         | 640     | 1,628   | 1,208   | 997     | 13      | 947     | 612     | 4,226    | 5,230    |
| 契約負債 Contract liabilities                                          | -           | -       | -       | -       | -       | -       | 2,084   | 2,488   | 4,767    | 5,103    |
| リデンプションポイント引当金 Provision for redemption points                     | -           | -       | -       | -       | -       | -       | -       | 1,849   | -        | -        |
| その他 Other                                                          | 5,286       | 5,492   | 7,645   | 8,865   | 9,114   | 8,208   | 10,756  | 10,638  | 11,874   | 13,676   |
| 固定負債 Non-current liabilities                                       | 33,714      | 29,106  | 25,387  | 29,653  | 42,720  | 85,425  | 73,347  | 71,614  | 70,118   | 88,070   |
| 社債 Bonds payable                                                   | 1,105       | 935     | -       | 1,675   | 2,507   | 1,314   | 971     | 628     | 285      | 142      |
| 長期借入金 Long-term borrowings                                         | 14,509      | 9,909   | 7,408   | 6,675   | 15,776  | 57,565  | 41,278  | 15,696  | 14,850   | 27,633   |
| 役員退職慰労引当金 Provision for retirement benefits for directors          | 278         | 299     | 271     | -       | -       | -       | -       | -       | -        | -        |
| リース債務 Lease obligations                                            | 8,544       | 8,646   | 7,276   | 9,568   | 9,697   | 9,506   | 12,556  | 44,789  | 44,988   | 49,410   |
| 繰延税金負債 Deferred tax liabilities                                    | -           | 200     | 293     | 184     | -       | -       | -       | -       | -        | -        |
| 資産除去債務 Asset retirement obligations                                | 6,386       | 6,257   | 6,216   | 6,099   | 6,105   | 6,730   | 6,824   | 6,794   | 6,740    | 7,133    |
| 長期預り保証金 Long-term guarantee deposits                               | 491         | 473     | 464     | 461     | 456     | 361     | 361     | 347     | 348      | 341      |
| その他 Other                                                          | 2,398       | 2,384   | 3,455   | 4,989   | 8,176   | 9,947   | 11,354  | 3,358   | 2,905    | 3,410    |
| 負債合計 Total liabilities                                             | 54,805      | 50,839  | 50,178  | 54,741  | 70,697  | 109,683 | 103,095 | 109,442 | 114,926  | 141,301  |
| <b>純資産の部 Net assets</b>                                            |             |         |         |         |         |         |         |         |          |          |
| 株主資本 Shareholders' equity                                          | 49,508      | 50,336  | 56,838  | 62,089  | 64,976  | 40,161  | 50,590  | 55,331  | 61,318   | 63,594   |
| 資本金 Share capital                                                  | 25,021      | 25,021  | 25,021  | 25,021  | 25,021  | 25,021  | 25,021  | 25,326  | 25,454   | 25,665   |
| 資本剰余金 Capital surplus                                              | 24,543      | 22,638  | 22,638  | 22,638  | 22,638  | 22,638  | 25,697  | 26,002  | 26,130   | 26,341   |
| 利益剰余金 Retained earnings                                            | 272         | 3,007   | 9,513   | 14,767  | 17,657  | (2,155) | (126)   | 7,506   | 19,738   | 31,593   |
| 自己株式 Treasury shares                                               | (328)       | (330)   | (334)   | (337)   | (340)   | (5,342) | (2)     | (3,503) | (10,004) | (20,005) |
| その他の包括利益累計額 Accumulated other comprehensive income                 | 221         | 535     | (156)   | 400     | (18)    | 515     | 3,730   | 5,610   | 8,959    | 8,455    |
| その他有価証券評価差額金 Valuation difference on available-for-sale securities | -           | -       | -       | -       | -       | -       | 0       | 7       | 13       | 19       |
| 繰延ヘッジ損益 Deferred gains or losses on hedges                         | -           | -       | -       | -       | -       | -       | 0       | (0)     | 2        | (1)      |
| 土地再評価差額金 Revaluation reserve for land                              | (138)       | (138)   | (138)   | (138)   | (138)   | (138)   | (138)   | (138)   | (138)    | (138)    |
| 為替換算調整勘定 Foreign currency translation adjustment                   | 360         | 674     | (17)    | 539     | 119     | 654     | 3,867   | 5,742   | 9,083    | 8,576    |
| 新株予約権 Share acquisition rights                                     | -           | -       | 37      | 114     | 183     | 215     | 282     | 237     | 259      | 304      |
| 非支配株主持分 Non-controlling interests                                  | -           | -       | -       | -       | 0       | 0       | 0       | 0       | 0        | (0)      |
| 純資産合計 Total net assets                                             | 49,730      | 50,872  | 56,720  | 62,604  | 65,141  | 40,892  | 54,603  | 61,180  | 70,537   | 72,354   |
| 負債純資産合計 Total liabilities and net assets                           | 104,535     | 101,712 | 106,898 | 117,346 | 135,839 | 150,576 | 157,698 | 170,623 | 185,464  | 213,655  |

# 連結損益計算書 Consolidated Income Statement

百万円  
Million yen

| 3月31日に終了した会計年度 Fiscal years ended March 31                               | 日本基準   |        |        |         |         | J-GAAP   |         |         |         |         |
|--------------------------------------------------------------------------|--------|--------|--------|---------|---------|----------|---------|---------|---------|---------|
|                                                                          | 2016   | 2017   | 2018   | 2019    | 2020    | 2021     | 2022    | 2023    | 2024    | 2025    |
| 売上高 Net sales                                                            | 83,516 | 87,776 | 95,910 | 101,318 | 104,779 | 60,967   | 96,421  | 142,051 | 159,181 | 177,057 |
| 売上原価 Cost of sales                                                       | 75,090 | 78,840 | 83,067 | 86,858  | 92,401  | 77,210   | 94,403  | 120,687 | 129,628 | 143,621 |
| 売上総利益 Gross profit(loss)                                                 | 8,426  | 8,935  | 12,842 | 14,460  | 12,377  | (16,242) | 2,018   | 21,364  | 29,553  | 33,436  |
| 販売費及び一般管理費 Selling, general and administrative expenses                  | 2,058  | 2,253  | 2,304  | 3,016   | 3,497   | 3,043    | 3,744   | 4,442   | 5,357   | 6,429   |
| 営業利益 Operating profit(loss)                                              | 6,367  | 6,681  | 10,537 | 11,443  | 8,880   | (19,286) | (1,726) | 16,921  | 24,195  | 27,006  |
| 営業外収益 Non-operating income                                               | 281    | 234    | 270    | 318     | 395     | 815      | 8,496   | 798     | 939     | 1,023   |
| 受取利息及び配当金 Interest and dividend income                                   | 63     | 31     | 18     | 16      | 12      | 17       | 11      | 25      | 45      | 144     |
| 販売協力金収入 Sale promotion premium income                                    | -      | -      | -      | 35      | 43      | -        | -       | -       | -       | -       |
| 業務受託手数料 Outsourcing service income                                       | 36     | 46     | 46     | 47      | 56      | -        | -       | -       | -       | -       |
| 受取保険金 Insurance claim income                                             | -      | -      | -      | -       | 91      | -        | -       | -       | 174     | -       |
| 補助金収入 Subsidy income                                                     | 32     | 60     | 78     | 71      | 82      | 506      | 7,931   | 213     | -       | -       |
| 為替差益 Foreign exchange gains                                              | -      | -      | -      | -       | -       | -        | -       | 139     | 298     | 43      |
| 持分法による投資利益 Share of profit of entities accounted for using equity method | -      | -      | -      | -       | -       | -        | -       | 141     | 170     | 241     |
| リース条件変更利益 Gain on lease modifications                                    | -      | -      | -      | -       | -       | -        | -       | -       | -       | 272     |
| その他 Other                                                                | 148    | 96     | 127    | 146     | 110     | 291      | 553     | 279     | 250     | 322     |
| 営業外費用 Non-operating expenses                                             | 1,246  | 1,058  | 540    | 541     | 553     | 1,340    | 1,409   | 1,029   | 818     | 801     |
| 支払利息 Interest expenses                                                   | 834    | 571    | 495    | 471     | 483     | 730      | 828     | 818     | 635     | 633     |
| 持分法による投資損失 Share of loss of entities accounted for using equity method   | -      | -      | -      | -       | 5       | 45       | 1       | -       | -       | -       |
| 株式交付費 Share issuance costs                                               | -      | -      | -      | -       | -       | -        | 338     | -       | -       | -       |
| 為替差損 Foreign exchange losses                                             | 337    | 387    | 4      | -       | -       | -        | -       | -       | -       | -       |
| 資金調達費 Financing expenses                                                 | -      | -      | -      | -       | -       | 481      | -       | -       | -       | -       |
| その他 Other                                                                | 74     | 99     | 41     | 70      | 65      | 82       | 240     | 211     | 183     | 168     |
| 経常利益 Ordinary profit(loss)                                               | 5,402  | 5,858  | 10,267 | 11,220  | 8,721   | (19,811) | 5,360   | 16,690  | 24,316  | 27,227  |
| 特別利益 Extraordinary income                                                | -      | 124    | -      | -       | -       | 3        | 912     | 84      | 889     | 7       |
| 固定資産売却益 Gain on sale of non-current assets                               | -      | 58     | -      | -       | -       | -        | -       | -       | -       | -       |
| 関係会社株式売却益 Gain on sale of shares of subsidiaries and associates          | -      | -      | -      | -       | -       | -        | -       | -       | 159     | -       |
| 新株予約権戻入益 Gain on reversal of share acquisition rights                    | -      | -      | -      | -       | -       | 3        | 5       | 84      | 8       | 7       |
| 違約金収入 Penalty income                                                     | -      | -      | -      | -       | -       | -        | 907     | -       | -       | -       |
| 受取補償金 Compensation income                                                | -      | -      | -      | -       | -       | -        | -       | -       | 721     | -       |
| その他 Other                                                                | -      | 66     | -      | -       | -       | -        | -       | -       | -       | -       |
| 特別損失 Extraordinary losses                                                | 3,508  | 2,396  | 1,098  | 1,131   | 1,553   | 2,022    | 2,000   | 1,736   | 2,092   | 2,415   |
| 固定資産売却損 Loss on sale of non-current assets                               | -      | -      | -      | 75      | -       | -        | -       | -       | -       | -       |
| 固定資産除却損 Loss on retirement of non-current assets                         | 456    | 427    | 381    | 453     | 467     | 122      | 128     | 406     | 360     | 203     |
| 減損損失 Impairment losses                                                   | 3,052  | 1,598  | 717    | 602     | 1,086   | 1,899    | 1,679   | 1,329   | 1,732   | 2,212   |
| 店舗閉鎖損失 Loss on store closings                                            | -      | 302    | -      | -       | -       | -        | 192     | -       | -       | -       |
| その他 Other                                                                | -      | 68     | -      | -       | -       | -        | -       | -       | -       | -       |
| 税金等調整前当期純利益 Profit(loss) before income taxes                             | 1,894  | 3,586  | 9,168  | 10,089  | 7,168   | (21,829) | 4,272   | 15,038  | 23,113  | 24,820  |
| 法人税等合計 Total income taxes                                                | 1,444  | 850    | 757    | 2,929   | 2,373   | (3,856)  | 335     | 5,302   | 7,447   | 8,788   |
| 法人税・住民税及び事業税 Income taxes-current                                        | 674    | 287    | 1,611  | 1,523   | 1,350   | 169      | 860     | 977     | 4,614   | 7,515   |
| 法人税等調整額 Income taxes-deferred                                            | 770    | 563    | (853)  | 1,405   | 1,022   | (4,025)  | (525)   | 4,324   | 2,832   | 1,272   |
| 非支配株主に帰属する当期純損失(△) Loss attributable to non-controlling interests        | -      | -      | -      | -       | (0)     | (0)      | (0)     | (0)     | (0)     | (0)     |
| 親会社株主に帰属する当期純利益 Profit(loss) attributable to owners of parent            | 449    | 2,735  | 8,411  | 7,159   | 4,794   | (17,973) | 3,937   | 9,737   | 15,666  | 16,032  |

# 連結キャッシュ・フロー計算書 Consolidated Statement of Cash Flows

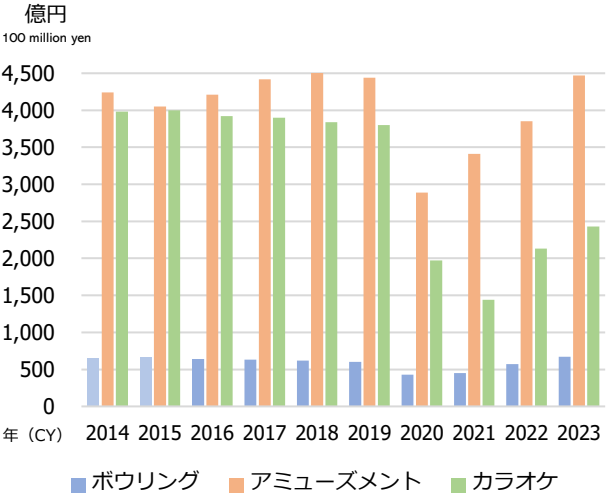
百万円  
Million yen

| 3月31日に終了した会計年度 Fiscal years ended March 31                                             | 日本基準 J-GAAP |        |        |         |         |          |         |         |         |         |
|----------------------------------------------------------------------------------------|-------------|--------|--------|---------|---------|----------|---------|---------|---------|---------|
|                                                                                        | 2016        | 2017   | 2018   | 2019    | 2020    | 2021     | 2022    | 2023    | 2024    | 2025    |
| 営業活動によるキャッシュ・フロー Cash flows from operating activities                                  |             |        |        |         |         |          |         |         |         |         |
| 税金等調整前当期純利益 Profit(loss) before income taxes                                           | 1,894       | 3,586  | 9,168  | 10,089  | 7,168   | (21,829) | 4,272   | 15,038  | 23,113  | 24,820  |
| 減価償却費 Depreciation                                                                     | 11,444      | 11,940 | 11,843 | 12,481  | 14,241  | 15,529   | 16,445  | 19,823  | 21,062  | 23,558  |
| 減損損失 Impairment losses                                                                 | 3,052       | 1,598  | 717    | 602     | 1,086   | 1,899    | 1,679   | 1,329   | 1,732   | 2,212   |
| 役員退職慰労引当金の増減額<br>Increase(decrease) in provision for retirement benefits for directors | (6)         | 20     | (28)   | (282)   | -       | -        | -       | -       | -       | -       |
| 店舗閉鎖損失 Loss on store closings                                                          | -           | -      | -      | -       | -       | -        | 192     | -       | -       | -       |
| 受取利息及び受取配当金 Interest and dividend income                                               | (63)        | (31)   | (18)   | (16)    | (8)     | (17)     | (11)    | (25)    | (45)    | (144)   |
| 支払利息 Interest expenses                                                                 | 834         | 571    | 495    | 471     | 483     | 730      | 828     | 818     | 635     | 633     |
| 株式交付費 Share issuance costs                                                             | -           | -      | -      | -       | -       | -        | 338     | -       | -       | -       |
| 固定資産売却損益 Loss(gain) on sale of non-current assets                                      | -           | (58)   | -      | 75      | -       | -        | -       | -       | -       | -       |
| 固定資産除却損 Loss on retirement of non-current assets                                       | 456         | 427    | 381    | 453     | 467     | 122      | 128     | 406     | 360     | 203     |
| 持分法による投資損益 Share of loss(profit) of entities accounted for using equity method         | -           | -      | -      | -       | -       | 45       | 1       | (141)   | (170)   | (241)   |
| 関係会社株式売却損益 Loss(gain) on sale of shares of subsidiaries and associates                 | -           | -      | -      | -       | -       | -        | -       | -       | (159)   | -       |
| 補助金収入 Subsidy income                                                                   | -           | -      | -      | -       | -       | (506)    | (7,931) | (213)   | -       | -       |
| 受取補償金 Compensation income                                                              | -           | -      | -      | -       | -       | -        | -       | -       | (721)   | -       |
| 違約金収入 Penalty income                                                                   | -           | -      | -      | -       | -       | -        | (907)   | -       | -       | -       |
| 売上債権の増減額 Decrease(increase) in trade receivables                                       | 22          | (96)   | (194)  | (244)   | 205     | 164      | (235)   | (604)   | (972)   | 226     |
| 棚卸資産の増減額 Decrease(increase) in inventories                                             | (359)       | (16)   | (298)  | (640)   | (98)    | (179)    | (126)   | (617)   | (318)   | (680)   |
| 仕入債務の増減額 Increase(decrease) in trade payables                                          | 152         | 194    | 316    | (638)   | (145)   | 49       | (14)    | 147     | 17      | 2       |
| 契約負債の増減額 Increase(decrease) in contract liabilities                                    | -           | -      | -      | -       | -       | -        | 2,084   | 236     | 1,883   | 401     |
| 未収消費税等の増減額 Decrease(increase) in consumption taxes refund receivable                   | -           | -      | 372    | -       | -       | (806)    | 840     | -       | -       | (2,937) |
| 未払消費税等の増減額 Increase(decrease) in accrued consumption taxes                             | -           | -      | 1,231  | (893)   | 561     | (898)    | 317     | 1,346   | 40      | 2,308   |
| その他 Other, net                                                                         | (578)       | 436    | 956    | 1,760   | (548)   | (954)    | 2,210   | 286     | (752)   | 1,827   |
| 小計 Subtotal                                                                            | 16,848      | 18,572 | 24,943 | 23,217  | 23,412  | (6,650)  | 20,113  | 37,833  | 45,705  | 52,191  |
| 利息及び配当金の受取額 Interest and dividends received                                            | 42          | 13     | 4      | 5       | 0       | 11       | 7       | 51      | 78      | 196     |
| 利息の支払額 Interest paid                                                                   | (839)       | (565)  | (492)  | (463)   | (483)   | (706)    | (854)   | (827)   | (640)   | (635)   |
| 補助金の受取額 Subsidies received                                                             | -           | -      | -      | -       | -       | 504      | 7,931   | 213     | -       | -       |
| 補償金の受取額 Proceeds from compensation                                                     | -           | -      | -      | -       | -       | -        | -       | -       | 505     | 216     |
| 違約金の受取額 Penalty received                                                               | -           | -      | -      | -       | -       | -        | 907     | -       | -       | -       |
| 法人税等の還付額 Income taxes refund                                                           | 456         | 2      | 382    | -       | 2       | 623      | 668     | 7       | 127     | -       |
| 法人税等の支払額 Income taxes paid                                                             | (553)       | (805)  | (628)  | (1,888) | (2,347) | (1,312)  | (468)   | (1,448) | (1,143) | (6,503) |
| 営業活動によるキャッシュ・フロー合計 Net cash provided by(used in) operating activities                  | 15,955      | 17,217 | 24,210 | 20,871  | 20,585  | (7,528)  | 28,304  | 35,830  | 44,632  | 45,465  |

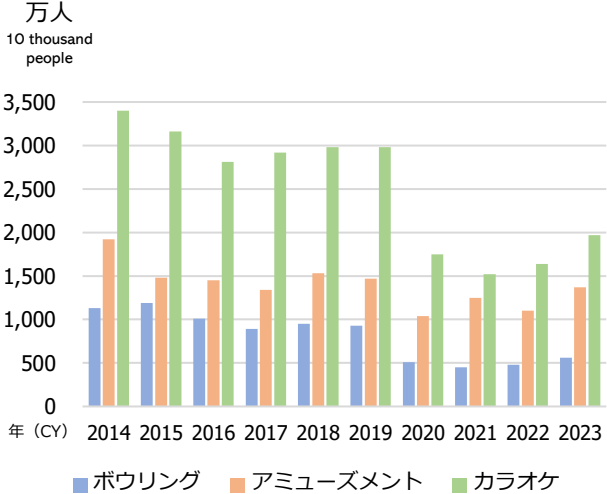
| 3月31日に終了した会計年度 Fiscal years ended March 31                                                                             | 日本基準     |          |          |          |          | J-GAAP  |          |          |          |          |
|------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|---------|----------|----------|----------|----------|
|                                                                                                                        | 2016     | 2017     | 2018     | 2019     | 2020     | 2021    | 2022     | 2023     | 2024     | 2025     |
| 投資活動によるキャッシュ・フロー Cash flows from investing activities                                                                  |          |          |          |          |          |         |          |          |          |          |
| 有形固定資産の取得による支出 Purchase of property, plant and equipment                                                               | (5,636)  | (5,237)  | (7,721)  | (10,892) | (12,184) | (6,410) | (7,259)  | (11,830) | (15,566) | (21,191) |
| 有形固定資産の売却による収入 Proceeds from sale of property, plant and equipment                                                     | -        | 1,460    | -        | 5        | -        | -       | -        | -        | -        | -        |
| 無形固定資産の取得による支出 Purchase of intangible assets                                                                           | -        | -        | -        | -        | -        | -       | -        | -        | -        | (262)    |
| 資産除去債務の履行による支出 Payments for asset retirement obligations                                                               | -        | (306)    | -        | (115)    | (135)    | -       | (110)    | -        | (109)    | -        |
| 定期預金の預入による支出 Payments into time deposits                                                                               | -        | -        | -        | -        | -        | -       | -        | -        | -        | (1,984)  |
| 関係会社株式の取得による支出 Purchase of shares of subsidiaries and associates                                                       | -        | -        | -        | -        | -        | -       | (1,257)  | -        | -        | -        |
| 関係会社出資金の払込による支出 Payments for investments in capital of subsidiaries and associates                                     | -        | -        | -        | -        | (203)    | -       | -        | -        | -        | -        |
| 関係会社株式の売却による収入 Proceeds from sale of shares of subsidiaries and associates                                             | -        | -        | -        | -        | -        | -       | -        | -        | 270      | -        |
| 差入保証金の差入による支出 Payments of guarantee deposits                                                                           | (79)     | (239)    | (204)    | (113)    | (194)    | (116)   | (99)     | (150)    | (141)    | (56)     |
| 差入保証金の回収による収入 Proceeds from refund of guarantee deposits                                                               | 644      | 762      | 519      | 514      | 712      | 182     | 253      | 69       | 191      | 125      |
| その他 Other, net                                                                                                         | (11)     | 32       | (42)     | (181)    | (103)    | (1)     | -        | -        | -        | -        |
| 投資活動によるキャッシュ・フロー合計 Net cash provided by(used in) investing activities                                                  | (5,082)  | (3,527)  | (7,448)  | (10,783) | (12,108) | (6,344) | (8,473)  | (11,911) | (15,356) | (23,368) |
| 財務活動によるキャッシュ・フロー Cash flows from financing activities                                                                  |          |          |          |          |          |         |          |          |          |          |
| 短期借入金の純増減額 Net increase(decrease) in short-term borrowings                                                             | 28       | -        | 242      | 521      | 119      | (861)   | -        | 100      | (100)    | (100)    |
| リース債務の返済による支出 Repayments of lease obligations                                                                          | (8,770)  | (9,208)  | (9,665)  | (10,298) | (9,958)  | (9,682) | (9,601)  | (11,051) | (11,813) | (11,824) |
| 長期借入れによる収入 Proceeds from long-term borrowings                                                                          | 2,400    | 1,500    | 2,300    | 3,300    | 15,800   | 48,350  | -        | -        | 7,700    | 28,100   |
| 長期借入金の返済による支出 Repayments of long-term borrowings                                                                       | (6,524)  | (7,716)  | (5,098)  | (5,584)  | (3,199)  | (6,498) | (16,531) | (25,696) | (8,588)  | (9,198)  |
| 社債の発行による収入 Proceeds from issuance of bonds                                                                             | -        | -        | -        | 2,500    | 2,000    | -       | -        | -        | -        | -        |
| 社債の償還による支出 Redemption of bonds                                                                                         | (170)    | (170)    | (170)    | (935)    | (825)    | (1,167) | (1,192)  | (342)    | (342)    | (342)    |
| 預り金の返還による支出 Repayments deposits received                                                                               | (1,060)  | (30)     | (60)     | (74)     | (30)     | -       | -        | -        | -        | -        |
| 預り金の受入による収入 Proceeds deposits received                                                                                 | 694      | 567      | 1,075    | 1,320    | 1,628    | 789     | 1,836    | -        | 4        | -        |
| ストックオプションの行使による収入 Proceeds from exercise of employee share options                                                     | -        | -        | -        | -        | -        | -       | -        | 485      | 195      | 324      |
| 非支配株主からの払込みによる収入 Proceeds from share issuance to non-controlling shareholders                                          | -        | -        | -        | -        | 0        | 0       | 0        | 0        | 0        | 0        |
| 自己株式の取得による支出 Purchase of treasury shares                                                                               | (2)      | (2)      | (3)      | (3)      | (2)      | (5,001) | (2)      | (3,501)  | (6,501)  | (10,000) |
| 自己株式の売却による収入 Proceeds from sale of treasury shares                                                                     | -        | -        | -        | -        | -        | -       | 8,029    | -        | -        | -        |
| 配当金の支払額 Dividends paid                                                                                                 | (1,905)  | (1,905)  | (1,905)  | (1,905)  | (1,905)  | (1,839) | (1,841)  | (2,103)  | (3,410)  | (4,177)  |
| 財務活動によるキャッシュ・フロー合計 Net Cash provided by(used in) financing activities                                                  | (15,309) | (16,964) | (13,286) | (11,159) | 3,626    | 24,088  | (19,302) | (42,110) | (22,856) | (7,219)  |
| 現金及び現金同等物に係る換算差額 Effect of exchange rate change on cash and cash equivalents                                           | (140)    | 273      | (233)    | 156      | (112)    | 121     | 936      | 982      | 951      | (187)    |
| 現金及び現金同等物の増減額 Net increase(decrease) in cash and cash equivalents                                                      | (4,577)  | (3,002)  | 3,242    | (915)    | 11,990   | 10,336  | 1,464    | (17,209) | 7,371    | 14,690   |
| 現金及び現金同等物の期首残高 Cash and cash equivalents at beginning of period                                                        | 27,777   | 23,199   | 20,197   | 23,439   | 22,524   | 34,515  | 44,851   | 46,316   | 29,106   | 36,463   |
| 連結除外に伴う現金及び現金同等物の減少額 Decrease in cash and cash equivalents resulting from exclusion of subsidiaries from consolidation | -        | -        | -        | -        | -        | -       | -        | -        | (14)     | -        |
| 現金及び現金同等物の期末残高 Cash and cash equivalents at end of period                                                              | 23,199   | 20,197   | 23,439   | 22,524   | 34,515   | 44,851  | 46,316   | 29,106   | 36,463   | 51,154   |

# 業界動向 Market data

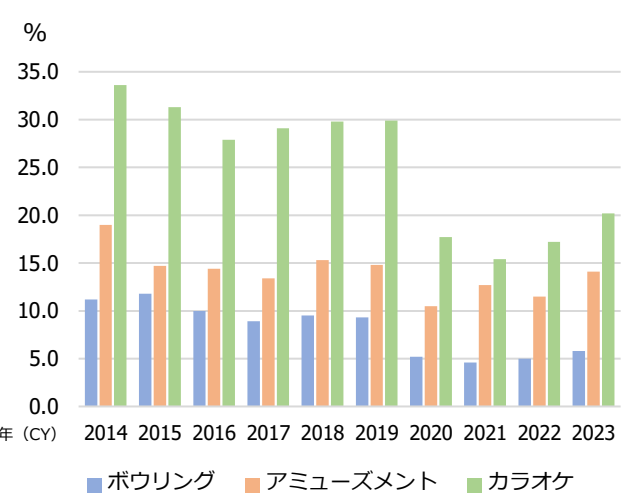
市場規模  
Market size



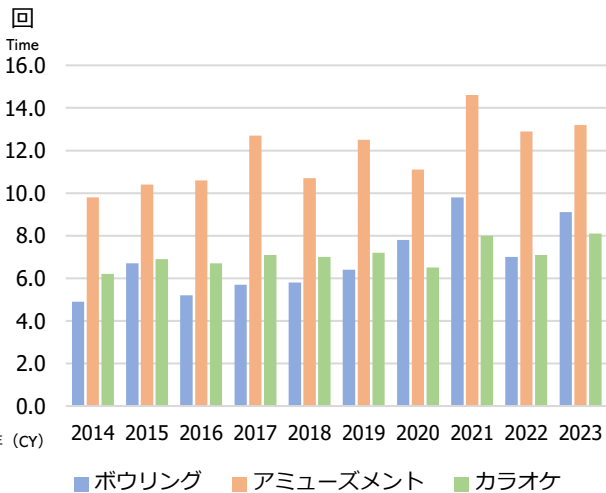
参加人口  
Participation number of people



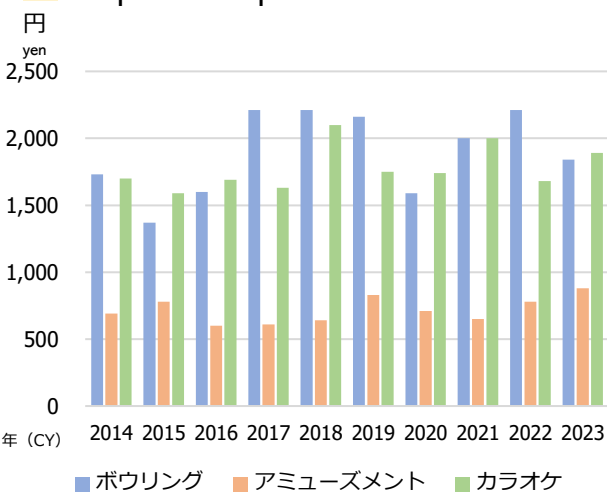
参加率  
Participation rate



年間平均活動回数  
Number of average annual activities



1回当たりの使用金額  
Expenditure per time



出典：レジャー白書2015～2024  
Source : Leisure White Paper 2015～2024

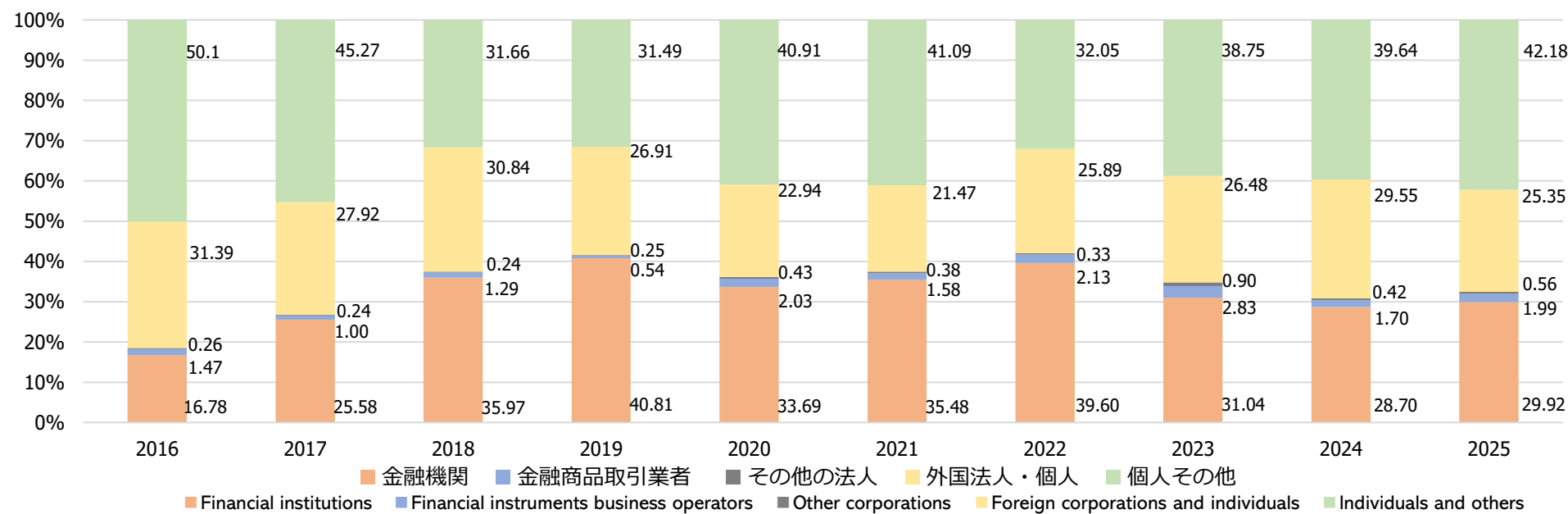
- Bowling
- Amusement
- Karaoke

会社概要・株式情報

Company Information・Share Information

|           |                                                                    |                        |                                                                                                                                   |
|-----------|--------------------------------------------------------------------|------------------------|-----------------------------------------------------------------------------------------------------------------------------------|
| 社名        | 株式会社ラウンドワン                                                         | English name           | ROUND ONE Corporation                                                                                                             |
| 代表者       | 代表取締役社長 杉野 公彦                                                      | Representative         | President and Chief Executive Officer<br>Masahiko Sugino                                                                          |
| 本社所在地     | 〒542-0076<br>大阪府大阪市中央区難波五丁目1番60号<br>なんばスカイオ 23F                    | Head Office            | 23F NAMBA SkyO,<br>5-1-60 Namba, Chuo-ku, Osaka City, Osaka<br>542-0076, Japan                                                    |
| 電話番号      | 06-6647-6600                                                       | Phone number           | +81-6-6647-6600 (Japanese only)                                                                                                   |
| 設立        | 1980年12月25日                                                        | Formal establishment   | December 25, 1980                                                                                                                 |
| 資本金       | 256億 6 千 5 百万円<br>(2025年 3 月31日現在)                                 | Paid-in Capital        | 25,665 million yen<br>(as of March 31, 2025)                                                                                      |
| 事業内容      | グループ会社の経営管理、並びにそれに付帯する業務                                           | Business contents      | Business management of group companies and<br>associated business                                                                 |
| 正社員数      | 連結 2,209 名 (2025年 3 月31日現在)                                        | Number of employees    | Consolidated 2,209 (as of March 31, 2025)                                                                                         |
| 事業年度      | 毎年 4 月 1 日から 3 月31日まで                                              | Fiscal year            | From April 1 to March 31                                                                                                          |
| 上場金融商品取引所 | 東京証券取引所 プライム市場                                                     | Listed share market    | Tokyo Stock Exchange, Prime Market                                                                                                |
| 単元株式数     | 100株                                                               | Investment Unit        | 100 shares                                                                                                                        |
| 主要取引銀行    | 株式会社三井住友銀行<br>三井住友信託銀行株式会社<br>株式会社三菱UFJ銀行<br>株式会社みずほ銀行             | Main financing bank    | Sumitomo Mitsui Banking Corporation<br>Sumitomo Mitsui Trust Bank, Limited<br>MUFG Bank, Ltd.<br>Mizuho Bank, Ltd.                |
| 幹事証券      | SMBC日興証券株式会社                                                       | Secretary securities   | SMBC Nikko Securities Inc.                                                                                                        |
| 監査法人      | 有限責任監査法人トーマツ                                                       | Auditor                | Deloitte Touche Tohmatsu LLC                                                                                                      |
| 株式        | 発行可能株式総数：749,100,000株<br>発行済株式の総数：288,477,042株<br>(2025年 3 月31日現在) | Shares                 | Total number of authorized shares: 749,100,000<br>shares<br>Number of issued shares: 288,477,042 shares<br>(as of March 31, 2025) |
| 株主数       | 67,334名                                                            | Number of shareholders | 67,334                                                                                                                            |

# 所有者別株式分布の推移 Trend in share distribution by holders



## 大株主の状況（上位10名） Major shareholders （ Top 10 shareholders ）

(2025年3月31日現在)  
(As of March 31, 2025)

| 順位<br>Rank<br>order | 株主名<br>Shareholders                                                         | 持株数（株）<br>Number of shares<br>held | 持株比率（%）<br>Holding<br>percentage |
|---------------------|-----------------------------------------------------------------------------|------------------------------------|----------------------------------|
| 1                   | 杉野 公彦 Masahiko Sugino                                                       | 59,688,900                         | 22.77                            |
| 2                   | 管理信託（A027）受託者 株式会社SMBC信託銀行 Management Trustee（A027）SMBC Trust Bank, Ltd.    | 35,047,500                         | 13.37                            |
| 3                   | 日本マスタートラスト信託銀行株式会社（信託口） The Master Trust Bank of Japan ,Ltd.（Trust account） | 28,461,900                         | 10.86                            |
| 4                   | 株式会社日本カストディ銀行（信託口） Custody Bank of Japan, Ltd.（Trust account）               | 17,750,600                         | 6.77                             |
| 5                   | BNY GCM CLIENT ACCOUNT JPRD AC ISG (FE-AC)                                  | 7,024,258                          | 2.68                             |
| 6                   | GOVERNMENT OF NORWAY                                                        | 4,623,714                          | 1.76                             |
| 7                   | STATE STREET BANK AND TRUST COMPANY 505001                                  | 4,424,235                          | 1.69                             |
| 8                   | STATE STREET BANK AND TRUST COMPANY 505223                                  | 3,190,006                          | 1.22                             |
| 9                   | JP MORGAN CHASE BANK 385632                                                 | 3,030,538                          | 1.16                             |
| 10                  | MSCO CUSTOMER SECURITIES                                                    | 3,020,200                          | 1.15                             |

持株比率は、発行済株式の総数から自己株式の数を控除して計算しております。  
Shareholding percentage is calculated based on the total number of the issued shares excluding the number of treasury shares.